

Front cover image: Concrete seawall constructed to protect
Sydney beachfront homes from coastal erosion. Collaroy Beach, Sydney,
25 October 2021. Photo by Brook Mitchell/Getty Images.

Resilience is one of the Committee for Sydney's six priority sectors. In March 2021, Sam Kernaghan joined the team to lead the Resilience Program, which looks at how we adapt to climate change and other threats. This year, we are working with partners McKinsey, Ausgrid, Endeavour Energy and Sydney Water on a major project focussed on preparing Sydney's energy infrastructure for a net zero economy.

Other work includes a major report on the economic, social and health benefits of enhancing Sydney's 'living' infrastructure, and continued research and advocacy on: building resilience to Sydney's changing climate; and growing our circular economy.

Find out more about our Resilience Program sam@sydney.org.au

Introduction

Welcome to our second annual Sydney Summit.

While this isn't the start to 2022 that we were all hoping for, we are nonetheless excited to be able to host you and thank you for joining us either in person, or online.

Each year we hold the Sydney Summit to bring Sydney's leadership together to look at the year ahead with fresh eyes and energy for renewal.

Today is a time for us to talk about the future — to lay plans, focus on problems, and generate solutions. This is a time for taking stock and rebuilding.

What does living with Covid look like?

How do we really live up to the aspiration of building back better?

How do we heal the divides that were revealed or exacerbated during the pandemic?

What does it look like to fully re-open to the world?

Change happens because of collective will and effort. All of us are a part of Sydney's future, working to make Sydney the best city the world.

Thank you for joining us.

Gabriel Metcalf

CEO, Committee for Sydney



Join today's conversation

We'd love to hear from you. A number of our speakers will take audience questions. Whether you are at ICC Sydney, or online, please use Slido to join the conversation.



Slido login: To submit questions, please go to slido.com and use the code #SydneySummit22



Our community of solvers are building something big: Australia's Future

Our Integrated Infrastructure team delivers the end-to-end expertise to support Australia's growth today, and tomorrow. As a diverse community of solvers, we combine industry experience and insight to drive confidence in infrastructure outcomes – solving for clients and communities alike.

From solar farms to hospitals, schools to rail

– we deliver much more than projects. We
deliver for people. Our best-practice solutions
are first and foremost citizen-centric, helping
drive sustained outcomes to earn, build, and
ultimately share deeper trust in
tomorrow's society.

Globally connected, locally diverse – we deliver the deep subject matter expertise required to help infrastructure projects succeed. That means providing the right specialists to support our clients at every stage from feasibility to procurement, delivery and operations.

From government agencies to not-for-profits, multinational corporations to private landowners – together with our clients, we're a community of solvers building Australia's future.

It all adds up to The New Equation.

Learn more at pwc.com.au/IntegratedInfrastructure





About today

7.30 – 8.30 am	Breakfast
	Welcome to Country
	Yvonne Weldon, Chair, Metropolitan Local Aboriginal Land Council
	Summit opening
	Sue Horlin, Deputy Chair, Committee for Sydney
	The NSW reform agenda
	The Hon. Matt Kean MP, NSW Treasurer and Minister for Energy
	Insights: State of the City Janice Lee, Partner, Infrastructure, PwC
	Insights: Life in Sydney Survey Ehssan Veiszadeh, Deputy CEO and Director of Strategy, Committee for Sydney
	Address: The challenge ahead Gabriel Metcalf, CEO, Committee for Sydney
	Address: Infrastructure, Cities and Active Transport The Hon. Rob Stokes MP, Minister for Infrastructure, Minister for Cities and Minister for Active Transport
	Build Back Better
	Four crowdsourced 'pecha kucha' presentations
10.30 – 11.30 am	Morning tea
	Discussion: Reuniting east and west for a Greater Sydney
	Chair: Prof. Peter Shergold AC, Chancellor, Western Sydney University Natalie Walker, Social Commissioner, Greater Sydney Commission
	Maha Abdo OAM, CEO, Muslim Women Australia
	Prof. Ian Hickie AM, Co-Director, Brain and Mind Centre, The University of Sydney
	Lindy Deitz, General Manager, Campbelltown City Council
	Address: From Weary to Whiplashed
	Address: From Weary to Whiplashed Prof. Rae Cooper AO, Director Gender Equality in Working Life Research Initiative, The University of Sydney Discussion: Pathways back to a global destination
	Address: From Weary to Whiplashed Prof. Rae Cooper AO, Director Gender Equality in Working Life Research Initiative, The University of Sydney Discussion: Pathways back to a global destination Chair: Ann Sherry AO, Chair UNICEF and Enero
	Address: From Weary to Whiplashed Prof. Rae Cooper AO, Director Gender Equality in Working Life Research Initiative, The University of Sydney Discussion: Pathways back to a global destination Chair: Ann Sherry AO, Chair UNICEF and Enero Phillipa Harrison, Managing Director, Tourism Australia
	Address: From Weary to Whiplashed Prof. Rae Cooper AO, Director Gender Equality in Working Life Research Initiative, The University of Sydney Discussion: Pathways back to a global destination Chair: Ann Sherry AO, Chair UNICEF and Enero
	Address: From Weary to Whiplashed Prof. Rae Cooper AO, Director Gender Equality in Working Life Research Initiative, The University of Sydney Discussion: Pathways back to a global destination Chair: Ann Sherry AO, Chair UNICEF and Enero Phillipa Harrison, Managing Director, Tourism Australia Prof. Tim Soutphommasane, Director, Culture Strategy & Professor of Practice (Sociology and Political Theory), The University of Sydney Nick Bryant, Author, and social commentator
	Address: From Weary to Whiplashed Prof. Rae Cooper AO, Director Gender Equality in Working Life Research Initiative, The University of Sydney Discussion: Pathways back to a global destination Chair: Ann Sherry AO, Chair UNICEF and Enero Phillipa Harrison, Managing Director, Tourism Australia Prof. Tim Soutphommasane, Director, Culture Strategy & Professor of Practice (Sociology and Political Theory), The University of Sydney
	Address: From Weary to Whiplashed Prof. Rae Cooper AO, Director Gender Equality in Working Life Research Initiative, The University of Sydney Discussion: Pathways back to a global destination Chair: Ann Sherry AO, Chair UNICEF and Enero Phillipa Harrison, Managing Director, Tourism Australia Prof. Tim Soutphommasane, Director, Culture Strategy & Professor of Practice (Sociology and Political Theory), The University of Sydney Nick Bryant, Author, and social commentator Prof. Andrew Parfitt, Vice-Chancellor and President, UTS A smart vision for a circular future: Sydney as a global exemplar
	Address: From Weary to Whiplashed Prof. Rae Cooper AO, Director Gender Equality in Working Life Research Initiative, The University of Sydney Discussion: Pathways back to a global destination Chair: Ann Sherry AO, Chair UNICEF and Enero Phillipa Harrison, Managing Director, Tourism Australia Prof. Tim Soutphommasane, Director, Culture Strategy & Professor of Practice (Sociology and Political Theory), The University of Sydney Nick Bryant, Author, and social commentator Prof. Andrew Parfitt, Vice-Chancellor and President, UTS
	Address: From Weary to Whiplashed Prof. Rae Cooper AO, Director Gender Equality in Working Life Research Initiative, The University of Sydney Discussion: Pathways back to a global destination Chair: Ann Sherry AO, Chair UNICEF and Enero Phillipa Harrison, Managing Director, Tourism Australia Prof. Tim Soutphommasane, Director, Culture Strategy & Professor of Practice (Sociology and Political Theory), The University of Sydney Nick Bryant, Author, and social commentator Prof. Andrew Parfitt, Vice-Chancellor and President, UTS A smart vision for a circular future: Sydney as a global exemplar Prof. Veena Sahajwalla, NSW 2022 Australian of the Year, and Founding Director of the Centre
	Address: From Weary to Whiplashed Prof. Rae Cooper AO, Director Gender Equality in Working Life Research Initiative, The University of Sydney Discussion: Pathways back to a global destination Chair: Ann Sherry AO, Chair UNICEF and Enero Phillipa Harrison, Managing Director, Tourism Australia Prof. Tim Soutphommasane, Director, Culture Strategy & Professor of Practice (Sociology and Political Theory), The University of Sydney Nick Bryant, Author, and social commentator Prof. Andrew Parfitt, Vice-Chancellor and President, UTS A smart vision for a circular future: Sydney as a global exemplar Prof. Veena Sahajwalla, NSW 2022 Australian of the Year, and Founding Director of the Centre for Sustainable Materials Research and Technology (SMaRT) at UNSW Sydney

© 2022 PricewaterhouseCoopers. All rights reserved.

Our speakers



The Hon. Matt Kean MP NSW Treasurer and Minister for Energy

Matt Kean was appointed Treasurer of NSW in October 2021. He is also the Minister for Energy and Environment, a role he has held since 2019.



Phillipa Harrison Managing Director, Tourism Australia

Phillipa drives Tourism Australia's strategies to create sustainable demand for Australia's tourism experiences internationally. She is working with the tourism industry to achieve its Tourism 2020 strategy goals of growing overnight visitor spend to more than \$115 billion annually.



Prof. Veena Sahajwalla
NSW 2022 Australian of the Year,
and Founding Director of the Centre
for Sustainable Materials Research and
Technology (SMaRT) at UNSW Sydney
Professor Veena Sahajwalla is an internationally
recognised materials scientist, engineer, and

inventor revolutionising recycling science.



Natalie Walker Social Commissioner, Greater Sydney Commission

Natalie Walker has held positions in human rights, Indigenous affairs and human services in the government, corporate and not-for-profit sectors. She is the founder of Inside Policy and was the inaugural CEO of Supply Nation and Australia's representative.



The Hon. Rob Stokes MP
NSW Minister for Infrastructure,
Minister for Cities and Minister
for Active Transport

Rob Stokes has been a Member of the NSW Parliament since 2007 and has served as Minister for Planning and Public Spaces, Minister for Transport and Roads, Minister for Education, Minister for Environment, Minister for Heritage and Minister for the Central Coast.



Prof. Ian Hickie AM Co-Director, Brain & Mind Centre, The University of Sydney

lan is an internationally renowned researcher in clinical psychiatry, with particular reference to medical aspects of common mood disorders, depression and bipolar disorder in young people, early intervention, use of new and emerging technologies and suicide prevention.



Prof. Peter Shergold AC
Chancellor, Western Sydney University

Peter Shergold was previously Secretary of the Department of the Prime Minister and Cabinet and since 2008 has chaired a range of private, public and not-for-profit boards. He has served on committees of the Commonwealth, Western Australian, NSW and Queensland governments in the areas of education, aged care and public service renewal.



Yvonne Weldon Chair, Metropolitan Local Aboriginal Land Council

Yvonne is a passionate advocate for Sydney and works towards a brighter, greener, fairer future for the city.



Maha Abdo OAM Chief Executive Officer, Muslim Women Australia

The founding CEO of Muslim Women Australia, and inaugural winner of the Committee for Sydney's Unsung Hero Award, Maha Abdo has been a strong advocate for the rights of women, particularly Muslim women.



Sue Horlin Managing Partner, PwC Deputy Chair, Committee for Sydney

Sue is passionate about using the skills and global network of PwC to unlock the potential of Sydney and shape it into an innovative and sustainable city where everyone can feel included, connected and fulfilled.



Ann Sherry AO
Chair UNICEF and Enero

Ann is one of Australia's leading business executives with a career that spans government, banking and cruise tourism.



Nick Bryant
Author, and social commentator

Nick Bryant is a writer, broadcaster and author, most recently of the books, When America Stopped Being Great and The Rise and Fall of Australia. As a BBC correspondent, he covered some of the most momentous news events of our times.



Janice Lee Partner, Infrastructure, PwC

Janice has more than 18 years of experience advising the public sector on infrastructure planning, fiscal and economic policy, and strategy in transport, planning, infrastructure, health, and education. She has served both State and Federal Governments and worked in a range of advisory roles.



Bevan Shields Editor, The Sydney Morning Herald

Bevan was appointed editor of *The Sydney Morning Herald* in December 2021. He has worked at the Herald for 8 years, including 5 as Federal Editor and Canberra Bureau Chief, and 2 as Europe Correspondent. He has a strong personal interest in architecture and urban design, and plans to expand coverage of these key issues in 2022.





Prof. Rae Cooper AO Director Gender Equality in Working Life Research Initiative, The University of Sydney

Rae is Professor of Gender, Work and Employment
Relations at the University of Sydney Business School
and is an Australian Research Council Future Fellow.
She is the director of the newly formed University of
Sydney Gender Equality in Working Life Research
Initiative and is co-Director of the Women, Work
and Leadership Research Group.



Lindy Deitz
General Manager,
Campbelltown City Council

Lindy Deitz brings more than 26 years of local government experience to her role as General Manager of Campbelltown City, where she leads the transitional phase of one of the largest and oldest councils in the state into a transformational powerhouse delivering innovative change for its communities.



Gabriel Metcalf
CEO, Committee for Sydney

An internationally respected leader and author, Gabriel holds a Masters degree in City and Regional Planning from the University of California, Berkeley College. As CEO of the Committee for Sydney, he works with decision-makers across Sydney to solve the most important problems facing the city.



Prof. Tim Soutphommasane Professor of Practice (Sociology and Political Theory) and Director, Culture Strategy, The University of Sydney

A political theorist and human rights advocate, from 2013 to 2018 Tim was Australia's Race Discrimination Commissioner. His thinking on patriotism, multiculturalism and national identity has been influential in debates in Australia and Britain.



Prof. Andrew Parfitt
Vice-Chancellor and
President, UTS

Professor Andrew Parfitt is a respected university administrator with a strong background in engineering and technology, including telecommunications and space science.



Ehssan Veiszadeh
Deputy CEO, Committee for Sydney

Ehssan is an experienced strategic communications professional with a background in government, journalism and small business.





Pecha Kucha **Build Back Better!**

For this year's Summit, we have crowdsourced ideas about how our city can be better. The response was terrific and we're sharing four standouts with you today.

Rethinking the kerb. Urbis' Alison Lee extends the challenge to Sydney that we can do kerbs EVEN BETTER. Why stop at dining parklets when considering what kerbs should be used for?

Green Transit Oriented-Development is a vision for a more liveable, beautiful, and fairer Sydney. It takes back street space and builds better communities around linear parks by combing two typically binary planning concepts: enhancing density in transit-oriented development and creating space through parks.



Alison Lee is an Associate Director in the Urbis Transport Advisory business. She has extensive experience in transport planning working on projects in cities and towns across Australia and New Zealand. Her work often sits at the nexus between transport planning, urban planning and economics



Kathryn Wotherspoon is a Consultant at SGS Economics and Planning and is a strategic planner specialising in property economics. Kathryn is passionate about building equitable and liveable cities and retrofitting resilience into the places that we have today





William Boadle is an Associate Economist, with experience providing advice to inform infrastructure and policy decision making, primarily across the transport, tourism and cultural infrastructure sectors.

Campsie 2914. Academics and practising architects, Guillermo Fernandez-Abascal and Urtzi Grau, have proposal to densify Campsie; but do not demolish and reuse instead.

Urban Plunge. There is a growing global push to reconnect swimmers with our urban waterways, and Urban Plunge will encourage and broaden Sydney's cultural identity as a global lifestyle city. Sydney Water's Urban Plunge concept will accelerate the delivery of more swimming and aquatic recreation opportunities, providing greater equity across the City.



Chris Gould - General Manager, Business Development leads Sydney Water's efforts to deliver world-class innovation and product development, water-related solutions for our development and business customers in support of our city's growth and development. and our high-profile and complex commercial transactions.



Ivan Power works with early-stage ventures and investors in Australia and overseas, calling on his extensive investment and markets experience from 20+ years as an executive at Macquarie Group in Sydney and London.



Guillermo Fernández-Abascal is an architect a Practice Fellow at The University of Sydney. and founding partner of the offices GFA and GFA2. Based in Sydney, Australia, and Santander, Spain, his recent work destabilises the dichotomy between research and buildings and includes diagrams stories exhibitions, films, prototypes, housing, and public buildings across the globe.



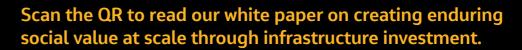
Urtzi Grau is an architect, academic, Senior Lecturer in the School of Architecture at UTS and founding partner of the offices GFA and Fake Industries. His research explores the role of architecture in responding to critical challenges impacting the Indo-Pacific region, including climate justice, immigration, land rights and extractive economics

Jacobs Challenging today. Reinventing tomorrow.

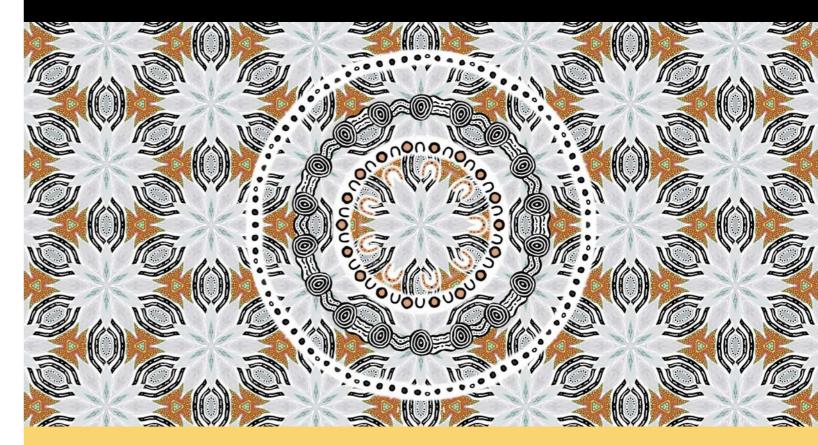
Transforming and uniting communities.

We help government and private sector clients to generate and measure social value and broader outcomes for infrastructure investments. We develop innovative and inclusive approaches, identifying ethical investments across the project lifecycle that drive change, address critical social issues, spread prosperity, and enhance wellbeing in our communities.

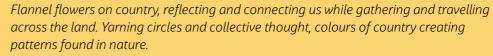
Together we can create inclusive growth for a greater Sydney.







Artwork by local First Nations artist, Matt Fellingham





To find out more, contact Nadine Sanderson

Executive Director, Business Development, NSW Nadine.Sanderson@jacobs.com

jacobs.com







Membership

The Committee for Sydney is the city's peak advocacy and urban policy think tank. We are advocates for the whole of Sydney, developing solutions to the most important problems we face. Our goal is to help Greater Sydney be the best city in the world.

With over 150 member organisations, we work on behalf of Sydney, not the interest of any industry or sector.

If you would like to find out more about joining us, please contact Hannah Jamieson, Director of Engagement and Development at hannah@sydney.org.au

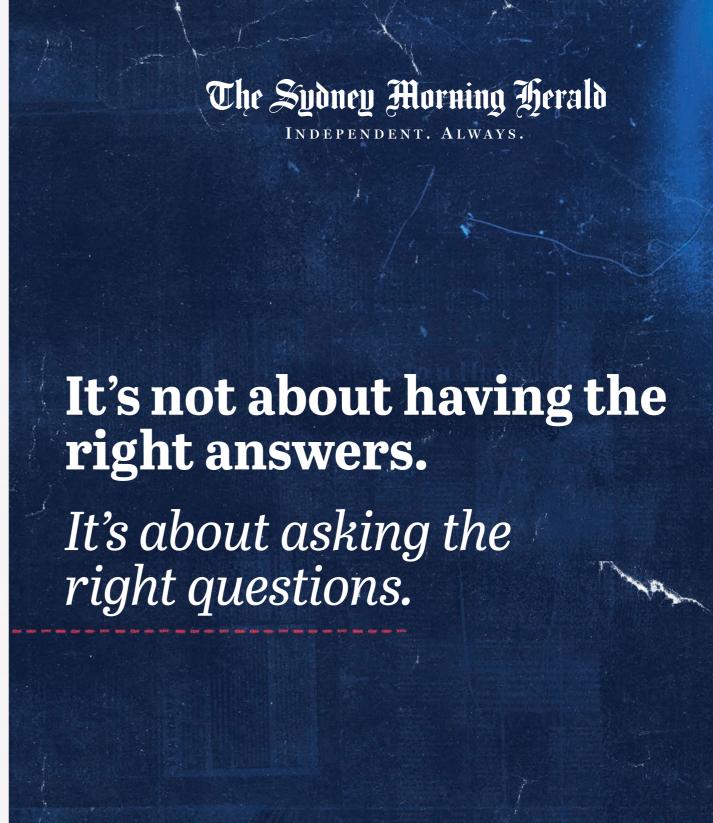
Committee for Sydney

sydney.org.au

@Committee4Syd

+61 2 8320 6750

committee@sydney.org.au







Our Sydney Summit partners

Media Partner



State of the City Partner



Major Sponsor

Sponsors







Innovation Fund Partners

Our work is only possible with the support of our members and sponsors. Thank you.

















