



COMMITTEE FOR SYDNEY  
**YEAR IN  
REVIEW  
2018**



The Committee for  
**Sydney**



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# MESSAGE FROM THE CHAIR

2018 has been a strong year for the Committee for Sydney. Our work has continued to focus on ideas and solutions for a growing Sydney, helping the city to manage a time of substantial development, while maintaining the city's famous liveability.

Our output this year has been significant and varied. It has included the publication of 14 reports and the hosting of more than 70 member events. With the NSW State Election due to take place in March 2019, these activities have helped to shape the key advocacy priorities for the Committee.

This annual report provides a record of some of our activities and successes over the last year. These include:

- Our annual benchmarking of Sydney's performance against other global cities in our *Sustaining the Advantage* report. A key project in Sydney's journey towards a more managed metropolis, the report will help to inform the Committee's priorities, particularly in enhancing the branding of the city and developing our innovation economy.
- Publication of the final report of our Night-time Economy Commission with contributions from over 50 organisations. The report, *Sydney as a 24-Hour City*, is a blueprint for reforming Sydney's night-time ecosystem, including enhanced governance and coordination and learning from international best practice.
- A major report on the potential impact of closer relationships between the cities of Newcastle, the Central Coast, Wollongong and the three cities of Greater Sydney. With a focus on the potential for enhancing economic links via fast rail, the report continues to inform ongoing discussions about the Sandstone Mega-region.
- An economic study into the impact on jobs, housing and travel times of the Sydney Metro West project. The Committee has advocated strongly for the project throughout 2018, and we are pleased to see bi-partisan support for prioritising a transport project so vital for Sydney's future.
- The final recommendations of our Town Centre Renewal Taskforce, set out in the *Rebalancing the City* report, including ideas for the creation of more modern, dense and walkable urban precincts.
- Through our Local Government Reference Group, new ideas for more effective, better coordinated and appropriately resourced local government, as set out in our *New Era for Local Government* report.
- Two projects in partnership with the NSW Government's Financial Services Knowledge Hub: looking at how Sydney can attract and retain global talent and an updated *Guide to Living and Working in Sydney* aimed at talent coming to the city.

- Coinciding with one of Sydney's driest years on record, our *Sydney's Water Future* report set out a strategy for water sustainability and the role of urban design in conserving water and cooling urban temperatures.
- We have also continued to advocate strongly for investment in Sydney to maintain our city's competitiveness, including support for the North-South Rail Link; Sydney Metro West; Parramatta Light Rail and feeding in to the feasibility study into a Sydney to Newcastle fast rail link. Housing also remains a key priority in our advocacy work, including engagement with local and state governments to diversify the range of housing options available.
- The Committee has also maintained a varied and high-profile calendar of member events, including international visits from Carl Weisbrod, former Chief Planner for New York City; Alan Chan, Chair of Singapore's Land and Transport Authority and the award-winning architect, Amanda Levete.

The Committee's influence, independence and relevance is dependent on continued support from our members. We advocate for the whole of Sydney, and our wide geographic and sectoral focus is reflected in our membership.

I would like to acknowledge the Committee's Deputy Chair, Sally Loane and all our colleagues on the Executive Committee. I am extremely grateful for their engagement, support and wise counsel during the year. I would also like to thank the Chairs of each of our Taskforces who have devoted significant time and energy to the success of the Committee.

The Committee is fortunate to have a very strong team working on our research, publications, advocacy and events. I would like to thank them for their energy, enthusiasm and impact.

In the New Year the Committee will welcome a new CEO, Gabriel Metcalf. We are excited by the new ideas and approaches he will bring to build upon our recent success.

Finally, I would like to thank our members who have devoted their energy, time and other resources to the work of the Committee over the last year. As a committee, our success and credibility rest on the engagement of our members. My Board colleagues and I know the vision and ambition that our members share for Sydney and we look forward to working with you in the year ahead as we play a role in shaping Sydney's future.



**MICHAEL ROSE, AM**  
CHAIRMAN

# COMMITTEE HIGHLIGHTS



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*“The Committee for Sydney’s thought leadership is outstanding. Long may it continue.”*

**TIM REARDON**, SECRETARY,  
DEPARTMENT OF PREMIER AND CABINET

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2018 was a productive year for the Committee and we trust that members saw benefit in our research, advocacy, international speaker visits, events, taskforces, hosting opportunities and publications. We have worked hard to build on the Committee’s reputation as a strong, evidence-based policy group, which is not only an effective network but an influential voice with decision makers at both State and Federal level.

We believe that in 2018 the Committee, aided by members and stakeholders, had significant impact in our current policy areas. Highlights include:

## AN INCLUSIVE CITY: MANAGING SYDNEY’S GROWTH AND PROSPERITY

- **Western Sydney:** The Committee has launched our Western City Taskforce, to support the economic growth of the Western City around the catalyst of Western Sydney Airport and to support an urban form that reflects best practice city-making in the 21<sup>st</sup> century.
- **The Committee’s December 2017 joint submission to the Greater Sydney Commission (GSC):** *Draft Greater Sydney Region Plan* and the Transport for NSW (TfNSW) *Draft Future Transport Strategy 2056* was a significant contribution to the development of the final plans and has acted as framework for our ongoing advocacy on how the city is planned.
- **Build-to-rent:** The Committee championed the emerging Build-to-rent sector, bringing several international speakers to Sydney to provide insight into how this sector has developed overseas.
- **Creating a safe city for all:** Over the last 18 months, the Committee have been supporting an important project for our city: Free to Be. This project empowers young women to identify areas of our city that make them feel unsafe. We will continue to partner with Plan International in the coming year to progress this work further.

## A SMARTER DATA-DRIVEN CITY

- **Re-balancing the City:** Town Centre Renewal for Sydney. Our report considered international and domestic case studies to identify 13 features that are integral to creating successful town centres where businesses want to locate and families want to live. By creating suburban hubs of economic agglomeration, the city can deliver on the Greater Sydney Commission's '30-minute' vision while reducing the Effective Jobs Density imbalance across Sydney and taking pressure off our congested transport network.
  - **Strategic planning and governance:** The Committee has continued its support of the Greater Sydney Commission, partnering with the Commission on delivering a set of innovative community workshops designed to get more people involved in the planning process.
  - **Local government reform:** The Committee has championed a greater role for local government because cities need strong and vocal advocates at a local level. Our paper, *A New Era for Local Government*, provides several recommendations to re-balance the relationship between the three tiers of government and to enhance the capacity and capability of local government.
  - **Leading For Change:** A Blueprint for Cultural Diversity and Inclusive Leadership Revisited. The Committee for Sydney, in partnership with the Asia Society Australia, the Australian Human Rights Commission and the University of Sydney Business School, examined levels of cultural diversity in senior leadership roles across the public, private and education sectors and offers recommendations to better utilise a diverse pool of human talent.
- **Smart Engagement:** The Committee has focused on one of the core building blocks of successful smart cities – effective citizen engagement. While new technologies and infrastructure allow deployment of shared data, smart sensors and automated services, the success of smart cities will be truly determined by the degree to which these technologies improve the lives of those living and working there.
  - **Promoting smart city thinking:** The Committee has taken an active role in supporting and promoting smart city innovations in Sydney through our *Smart City Awards*. Now in its second year, the Awards provide a platform to celebrate projects and partnerships that address the fundamental challenges faced by Sydney.
  - **A NSW Smart Cities Strategy:** With significant upswing of interest in how best to leverage data-driven services to meet the challenges our cities face today, our #wethecity3 report posed solutions to governance and historic challenges of dealing with barriers that Sydney needs to overcome to be a smart city, which led to the development of a Smart City Strategy by Infrastructure NSW.
  - **Smart Cities Taskforce:** Commencing in 2017, the Smart Cities Taskforce continues to go from strength to strength providing key insight into the benefits of citizen-centric technology within our city.

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*“The Committee for Sydney has led the debate on the future of the growing Sydney and how we keep it an accessible city to those who live and work in it.”*

**ANN SHERRY AO,**  
CHAIRMAN, CARNIVAL AUSTRALIA

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Ben Hewett – NSW Government Architect, Glenn King – Department of Premier and Cabinet, Monica Barone – City of Sydney, Charles Landry – Robert Bosch Academy.



Sarah Hill, CEO - Greater Sydney Commission, at the CFS Smart City Awards.

## DRIVING SYDNEY'S PRODUCTIVITY AND COMPETITIVENESS

- **Innovation districts:** Much of the current policy debate around innovation districts in Sydney has been informed by Committee research and advocacy. In early 2018, we hosted Julie Wagner from the Brookings Institution, who is among the world's leading voices on innovation in cities.
- **Economic strategy for the greater Sydney region:** *The Sandstone Mega-Region: Uniting Newcastle, The Central Coast, Sydney & Wollongong* presented a vision for a single economic powerhouse capable of competing on a global scale. The Committee strongly recommends the development of a plan for fast-connectivity throughout the proposed Sandstone Mega-region. Achieving this long-term goal includes several steps, some immediate and some longer term.
- **Sydney as a global talent hub:** Sydney's future growth and prosperity relies heavily on the continued success of its professional and business services sectors, as well as new emerging tech sectors and other mainstays of the economy like construction, advanced manufacturing and engineering. The Committee has advocated for an open and welcoming Sydney to enable us to tap into a pool of expertise from across the world. Access to global talent plays a vital role in the success of any economy, especially one with knowledge gaps and an ageing population.

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*"The Committee for Sydney thinks seriously about the challenges facing one of the world's most successful cities. Its recommendations benefit not only Sydney but provide models for all of the world's great cities."*

**CARL WEISBROD**, FORMER CHAIRMAN OF THE NEW YORK CITY PLANNING COMMISSION & THE DIRECTOR OF THE NEW YORK CITY DEPARTMENT OF CITY PLANNING

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## KEEPING SYDNEY MOVING

- **Metro West:** A vital piece of public transport infrastructure, the Committee for Sydney has publicly and regularly provided support for the fast-tracking of this project, along with developing research examining how to get the most out of this project.
- **Autonomous vehicles:** The Committee supported research investigating the impact of autonomous vehicles on the built form of our city, examining how it might impact parking, walkability and the management of assets.
- **Mobility-as-a-Service (MaaS):** MaaS sits at the innovations from the public and private sectors that have the opportunity to transform the way we use our transport network. The Committee have been active in keeping pace with what's next in this space for Sydney, and what barriers need to be overcome to develop the network of MaaS options that will allow our city to function more efficiently for its citizens.
- **Modal shift:** We have continued to advocate for policy that will shift the number of people travelling via public, shared transport and active transport options.

## PROTECTING AND ENHANCING SYDNEY'S APPEAL

- **Night time economy:** The Committee released *Sydney as a 24-Hour City* in early 2018. The report brought together the expertise of over 50 organisations across Greater Sydney. This cross-sector, collaborative approach has, we believe, unlocked ideas to move the debate on the night-time economy forward in Greater Sydney. One impact has been the development of the Night Time Industries Association, who will work with the Committee to continue a move towards a 24-hour city.
- **City benchmarking:** The Committee has again engaged global cities expert Greg Clark to analyse and compare Sydney's performance on key indicators against a range of international peer cities. Our 2018 Report, *Sustaining the Advantage*, shows Sydney is a global metropolis moving to the next level. It is right in the middle of a remarkable cycle of growth - in population, infrastructure and economy - and this is driving unprecedented business and investor demand.

## GLOBAL PERSPECTIVES FROM INTERNATIONAL EXPERTS

The Committee has long been dedicated to bringing international expertise and best practice to Sydney, and this year has been no different. Highlights include:

- **Carl Weisbrod:** Former Chairman of the New York City Planning Commission, is a global authority on city planning, affordable housing policy, urban development, and public-private real estate development. He served the City of New York as Chairman of the New York City Planning Commission and Director of the New York City Department of City Planning, where he was a key architect of New York City's ambitious, pioneering affordable housing program. He was also the founding President of the New York City Economic Development Corporation. Throughout his career, he has guided transformative urban initiatives which he shared with us during his visit.
- **Charles Landry:** A Fellow at the Robert Bosch Academy in Berlin, Charles has been leading the discussion on The Creative City for over 30 years. He joined us to outline the need for governments around the world to reinvent themselves, to be more creative and tap into the reservoir of hidden potential and talent locked up within public bureaucracies.
- **Amanda Leveté CBE:** A RIBA Stirling Prize winning architect, Amanda is the founder and principal of AL\_A, the international award-winning design and architecture studio. Visiting from London, Amanda provided insight into two renowned museum projects and their incorporation of public outdoor space, which have succeeded in increasing access to people of all ages and backgrounds.
- **Michael Allen:** Director of Build to Rent, Quintain (UK), Michael joined us for an online dialogue about the potential for build-to-rent developments to improve housing affordability options in cities.
- **Professor Greg Clark OBE:** Building on the success of last year's visit, the Committee were pleased to welcome back the OECD advisor and UK-based global cities expert to launch our 2018 Benchmarking Report.
- **Roma Agrawal MBE:** A structural engineer who builds big, Roma has left an indelible mark on London's landscape. Her work includes footbridges and sculptures, train stations and skyscrapers - including The Shard. Roma joined the Committee to share the human stories behind great structures, the engineers that inspired her and her work to encourage more women into engineering.
- **Alan Chan:** Singapore is a global leader in the use of Intelligent Transport Systems and is investing in a pioneering high-speed rail link to Kuala Lumpur. Chairman of the Land Transport Authority in Singapore, Alan provided key insight in to one of the most advanced land and transport master plans in the world.
- **Leslie Woo:** Toronto and Sydney share many characteristics - challenges of housing affordability, a rapidly agglomerating economy and managing the benefits of growth. Many of these challenges require an innovative transport response. As Chief Planning and Development Officer at Metrolinx in Canada, Leslie leads the planning and development portfolio that will see a \$35B expansion in public transit. She joined the Committee to discuss Sydney's transport challenges and the potential solutions we can deliver to shape a better city.
- **Julie Wagner:** One of the world's leading thinkers in innovation and cities, Co-Director of the Initiative on Innovation and Placemaking at the Brookings Institution, Julie Wagner visited Sydney to present on innovation districts in the Sydney context.
- **Andrew McNaughton:** Joining us from HS2 (UK), the largest infrastructure project in Europe, and in his role as Chair of the International Railways Union inter-city and high-speed rail forum, Professor McNaughton explored global experiences of high-speed and faster rail projects in order to identify lessons to be learnt for an Australian context.
- **Beatrice Hsu:** Joining us from California, Beatrice outlined the lessons from the west coast of the United States in relation to housing tenure, mixed use development and build-to-rent. Beatrice is currently Senior Vice President for Development at Brookfield Properties, a member of the Los Angeles Board of Airport Commissioners, the Board of Directors for Larchmont Charter Schools, a member of the Planning Program Advisory Board of the USC Sol Price School of Public Policy and has been twice recognized by Bisnow as one of the 50 Most Influential Women in LA Commercial Real Estate.
- **James Crabtree:** Whilst Australian foreign policy has traditionally focussed on relations in the Asia Pacific, notably the East Asian economic giants of Japan and South Korea and more recently China, our relationship with India has grown closer in recent years. Associate Professor of Practice at the Lee Kuan Yew School, Singapore and author of *The Billionaire Raj: A Journey Through India's New Gilded Age*, James joined the Committee to share his thoughts on India's relationship with Australia and the wider Asia-Pacific Region.

# MEMBER ENGAGEMENT

The Committee conducts annual member surveys to understand how members are engaging with our activities, what aspects of our work are most valuable and potential areas for improvement.

Results of the recent survey were particularly encouraging. Respondents were highly satisfied with the Committee's performance overall, with almost all members rating our performance as strong or very strong and 94% of members satisfied or extremely satisfied with their membership.

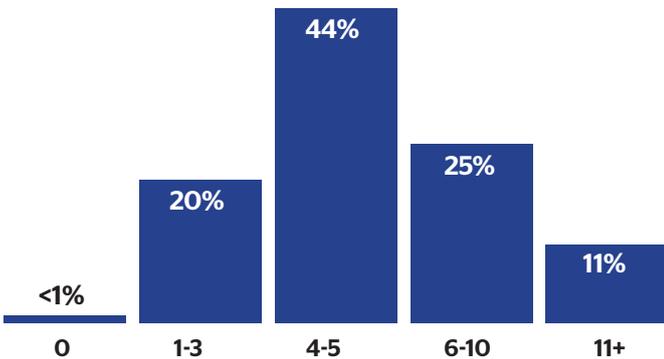
Taking on feedback from last year's survey, members have been able to get along to more Committee events through increased notice periods and greater diversity in relation

to the time of day our events are delivered. Almost 80% of respondents attended four or more events, with 36% attending more than six events over the last 12 months.

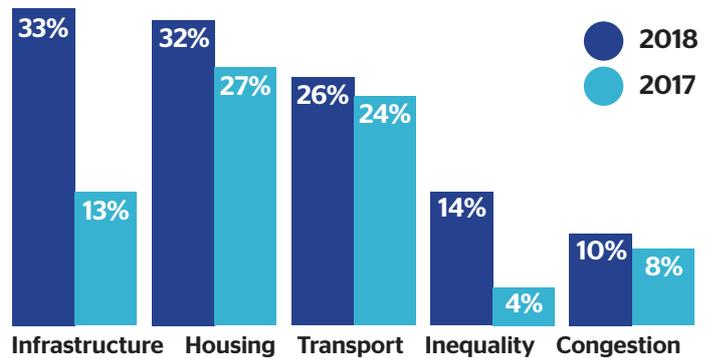
Committee members value our global network and ability to bring international experts to Sydney. Events featuring global thought leaders rated highly in our post-event feedback.

Member survey results are a clear indication that the Committee is actively engaging and developing deep relationships with members, taking on board their feedback and delivering on advocacy and policy areas that are important to our city.

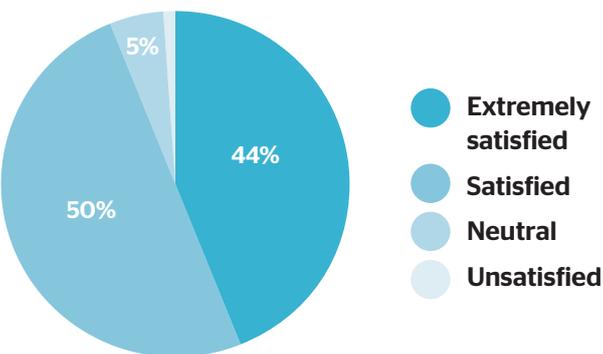
## Number of events attended by each respondent?



## Committee members think the biggest issues currently facing Sydney are...



## How satisfied are you with your membership?



## What members say about the Committee...

*"Still the best NGO in Australia...looking forward to it getting even better this year"*

*"In my role I work with many similar organisations around the world and CfS are truly outstanding"*

*"CfS is a highly productive organisation, setting agendas and addressing the big issues facing Sydney through producing (in partnership) evidence-based reports that inform good public policy. they are a trusted advisor to the NSW Govt."*

# NEW MEMBERS

The Committee for Sydney has grown significantly over the past eight years. This year, the Committee made the decision to focus on deepening relationships with existing members, balancing our members across sectors and recruiting organisations who add to our diversity and bring a new perspective to our work. This has resulted in a relatively low level of membership growth, but a significant strengthening of the calibre of our membership.

## 20 NEW MEMBERS (1 OCT 2017 - 30 SEPT 2018)

### New members

Organisation	Month joined
Heart Foundation	October 2017
Macquarie Group	October 2017
Macquarie University	October 2017
Five at Heart	November 2017
Lang O'Rourke	November 2017
Ausgrid	December 2017
Landcom	December 2017
NAB	January 2018
ISPT Super Property	February 2018
City West Housing	March 2018
Hoyne	April 2018
Metro Trains Australia	April 2018
Local Government NSW	May 2018
Western Sydney Local Health District	May 2018
Inner West Council	June 2018
Mecone	June 2018
EG	June 2018
Australian National Maritime Museum	July 2018
Cultural Capital	August 2018
TAFE NSW	September 2018

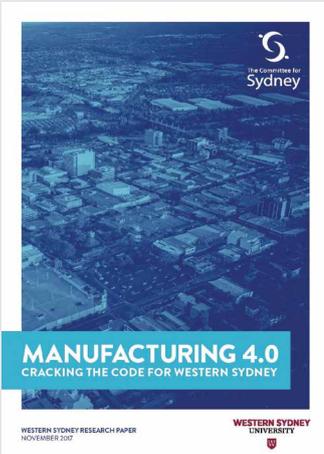
### Total membership growth over 7 years



*“Successful cities usually have great city leaders. They increasingly also have civic leaders who know how to make a difference. Businesses, Entrepreneurs, Institutions, Media, and Infrastructure owners are the civic leadership of a city if they are willing to act in the common interest of the citizens, be organised, push agendas that have long term benefits beyond political cycles, inspire innovation and convene collaboration. This is what the Committee for Sydney does to extraordinary effects. Bravo!”*

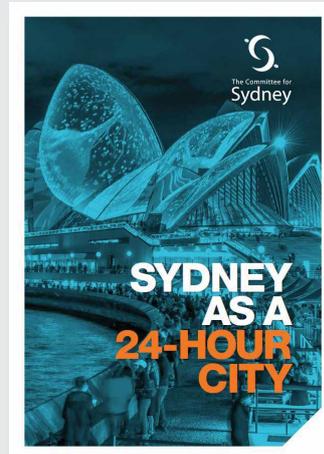
**PROF GREG CLARK CBE FACSS**, GLOBAL ADVISOR AND CHAIRMAN, THE BUSINESS OF CITIES

# PUBLICATIONS



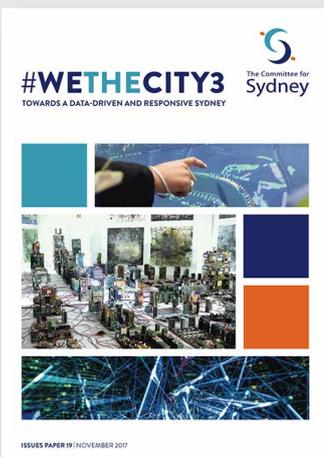
## Manufacturing 4.0 Cracking the code for Western Sydney November 2017

This report, produced by Inu Rana, a PhD Candidate at WSU, examined the opportunity for Western Sydney in embracing the Industry 4.0 revolution. Automation and digitalisation of manufacturing can deliver significant competitive advantages for Western Sydney.



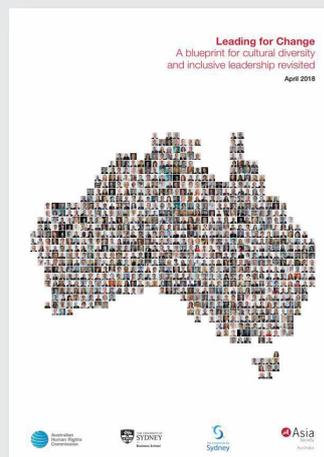
## Sydney as a 24-hour city March 2018

The final report from the Committee's Night Time Economy Commission, co-chaired by the Hon. Peter Collins and Michael Rose AM, which identifies reforms that could deliver a more diverse, vibrant and safe 24-hour economy for Sydney.



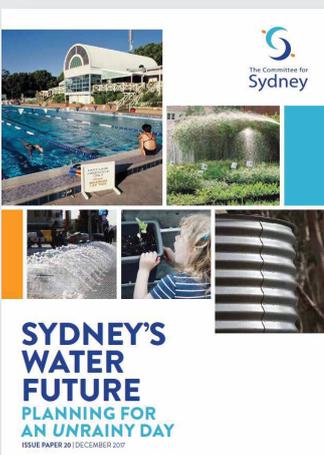
## #wethecity 3 Towards a data-driven and responsive city November 2017

The third in our series, focusing on the challenge 'Smart Cities need smart governance'. The report calls for an Office of City Performance, impact bonds to spur investment and the development of a Smart City Strategy, something that has been taken up by Infrastructure NSW.



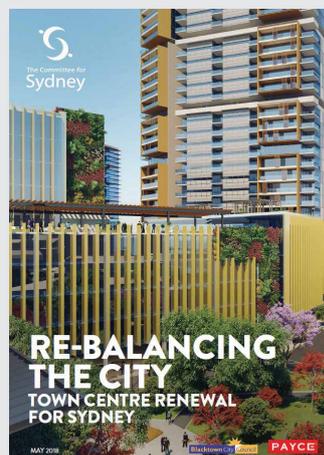
## Leading for change A blueprint for cultural diversity and inclusive leadership revisited April 2018

Partnering with the Asia Society, the University of Sydney Business School and the Australian Human Rights Commission, this report examines the lack of cultural diversity in public leadership and presented recommendations to improve representation.



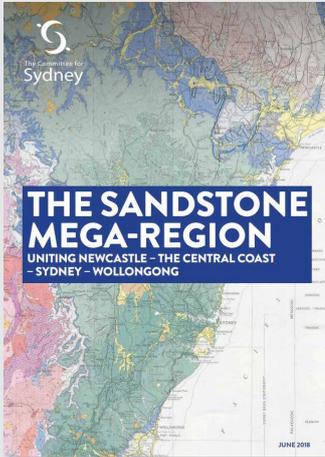
## Sydney's water future Planning for an unrainy day December 2017

As Sydney grows to 8 million people, we need to think differently about how we use water. This means being more resilient in our water usage but could also act as a catalyst for a water-sensitive city that uses our waterways to increase the liveability of our communities.



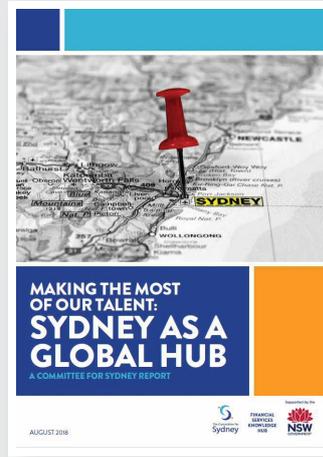
## Re-balancing the city Town centre renewal for Sydney May 2018

Examining local and international case studies, along with contributions from the Town Centre Renewal Taskforce, this report determines the necessary ingredients to turn a town centre into a successful district where people want to live and businesses want to locate.



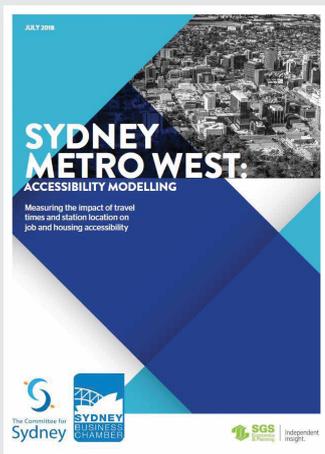
**The sandstone mega-region**  
**Uniting Newcastle - the Central Coast - Sydney - Wollongong**  
 June 2018

Presenting the findings of the Newcastle-Gosford-Sydney-Wollongong Steering Committee, The Sandstone Mega-region outlines opportunities and challenges for strengthening links between these cities calling for fast rail connectivity and a regional economic strategy.



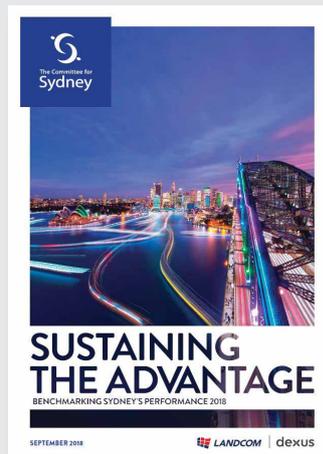
**Making the most of our talent: Sydney as a global hub**  
 August 2018

Global Talent continues to deliver economic benefit for our global city. As part of the Committee's leadership in the Financial Services Knowledge Hub, this report examines what barriers Sydney faces in attracting the world's best and brightest, while also ensuring we retain talent in Sydney.



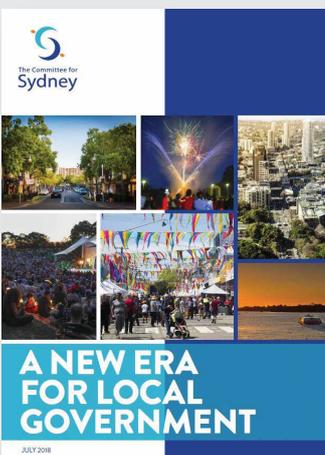
**Sydney Metro West**  
**Accessibility modelling**  
 July 2018

Sydney Metro West promises to transform the economic geography of Sydney, however there is a tension between delivering a fast journey from Sydney to Parramatta and unlocking new town centres through additional stations. The report examined the jobs and housing uplift of different scenarios for the line.



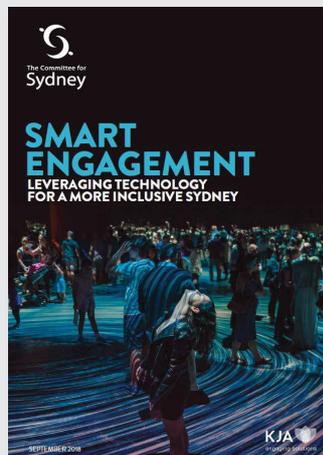
**Sustaining the advantage**  
**Benchmarking Sydney's performance 2018**  
 September 2018

The third in the series of Benchmarking Reports that the Committee has developed with Professor Greg Clark OBE. This year's report identified key challenges for Sydney, including kick-starting our innovation economy, creating a more coherent global identity and focussing on improving the liveability of Sydney.



**A new era for local government**  
 July 2018

Local Government plays a crucial role in shaping our city. This report examines the opportunity for improved collaboration across the three tiers of government, as well as offering recommendations to enhance the capacity and capability of the local government sector.



**Smart Engagement**  
**Leveraging technology for a more inclusive Sydney**  
 September 2018

Engaging the community in a better conversation about how our city is changing is crucial if we want to avoid a backlash against growth - both economic and population. The Committee, in partnership with KJA, identified emerging practices that use ICT to meaningfully engage the public.



## 2019 NSW State Election Platform

September 2018

The Committee's Election Platform was developed in partnership with our members over a six-month period. The platform identifies five key themes for the next NSW Government, with 49 recommendations sitting underneath these themes.

## SUBMISSIONS

### Smart regulation for short term holiday letting

Submission to the NSW Department of Planning & Environment

October 2017

### A tale of three cities

Joint Submission to the Greater Sydney Commission on A Metropolis of Three Cities and Transport for NSW on the Draft Future Transport Strategy 2056

December 2017

### Joint submission to the Greater Sydney Commission and Transport for NSW

January 2018

### Draft cycle strategy and action plan

City of Sydney

July 2018

### Unclipping the wings of Australia's gateway airport

Submission to the Productivity Commission Issues Paper: Economic Regulation of Airports

August 2018

# MEDIA

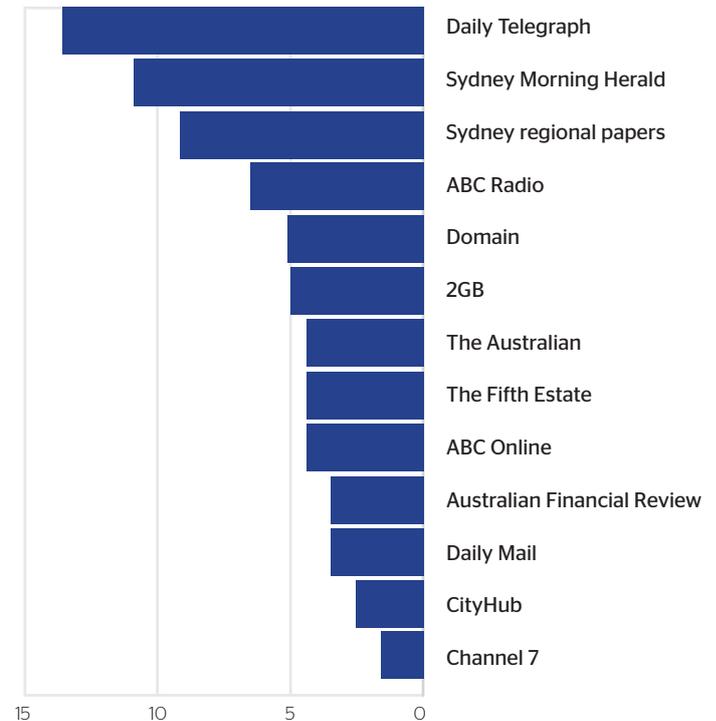
The Committee has strengthened its position as the independent ‘go to’ organisation for intellectual, evidence-based thinking on Sydney policy, with 82 individual media mentions since the 2017 AGM.

Since the 2017 AGM, newspaper op-eds have been published under the Committee’s name, covering topics including:

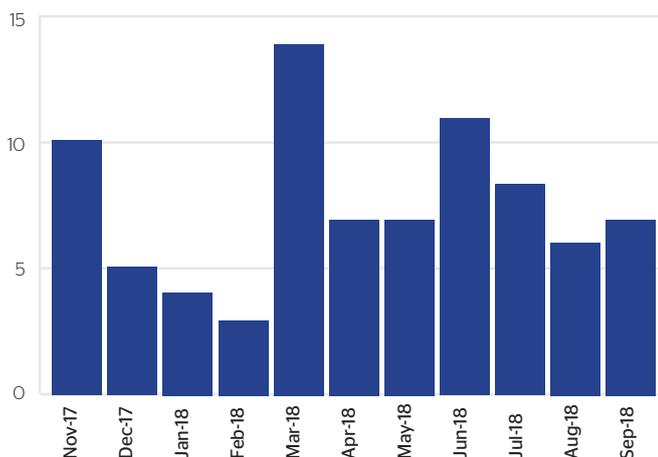
- Population growth
- Density done well
- Liveability
- Town Centre Renewal
- 24-hour economy
- Cycling
- Water and sustainability
- Spatial planning
- Growth in Western Sydney

The Committee has made regular media appearances on broadcast media, including Channel 7 News, Channel 9, ABC 702, 2UE and ABC Radio National. Through developing these relationships, we have been able to plan and achieve in-depth, targeted coverage around the release of issue papers, events and policy announcements.

## MENTIONS BY SOURCE



## MENTIONS BY DATE



*“The Committee for Sydney is an invaluable forum for promoting and debating critical issues for the future of Sydney – all of Sydney not just the CBD.”*

**ELIZABETH ANN MACGREGOR OBE,**  
DIRECTOR, MUSEUM OF  
CONTEMPORARY ART



## WEBSITE

As at the 2018 AGM, the Committee website has averaged close to 6,300 page views per month, representing continued growth from last year when the website was averaging a little over 6,000 visits per month. A redesigned website will be launched in late 2018.

## TWITTER

The Committee's Twitter account has continued to grow strongly in 2018. Consistent and regular tweeting has resulted in an additional 561 followers, now up to 4,000, and over half a million impressions in the last year.

In addition to regularly tweeting about Committee events, activities and involvement in events and activities hosted by other organisations, the Committee has put a new emphasis on tweeting about publications.

### Twitter followers



## PODCASTS

In 2017 we have continued our Cityscapes podcast series, where experts discuss city-wide policy issues relevant to Sydney. Global figures taking part in the podcasts have included:

- Amanda Leveté, Stirling Prize-winning architect
- Professor Greg Clark, Chairman, The Business of Cities
- Professor Andrew McNaughton, Technical Direct, HS2
- Carl Weisbrod, former Chairman, New York Planning Commission
- Philip Davies, former Chief Executive, Infrastructure Australia
- Michael Koh, Fellow, Centre for Liveable Cities



# EVENTS



## **The changing face of Sydney with the Hon. Adam Marshall MP**

Wednesday, 4 October 2017  
Kindly hosted by Luna Park

## **What makes a liveable city?**

Monday, 9 October 2017  
Kindly hosted by PwC

## **Delivering sustainable urban mobility with Michael Koh Liveable Cities (Singapore)**

Tuesday, 10 October 2017  
Kindly hosted by Uber

## **Seeing the better city: How to explore, observe and improve urban space with Chuck Wolfe**

Tuesday, 17 October 2017  
Kindly hosted by LendLease

## **AGM and Smart City Awards**

Thursday, 19 October 2017  
Kindly sponsored by PACYE and hosted by ICC Sydney

## **Roundtable discussion: The future of infrastructure appraisal**

Tuesday, 31 October 2017

## **In conversation with Joshua Prince Ramus**

Wednesday, 1 November 2017  
Kindly hosted by Brookfield

## **A vision for a greater Sydney with Lucy Hughes Turnbull AO**

Wednesday, 8 November 2017  
Kindly hosted by Accor  
Kindly sponsored by Ethos Urban

## **Sydney Festival Chairman's lunch**

Tuesday, 14 November 2017  
Kindly hosted by Sydney Festival

## **Roundtable with Professor Peter Bishop, University College of London**

Thursday, 16 November 2017

## **New Sydney Mayors roundtable**

Monday, 27 November 2017  
Kindly hosted by UTS

## **Sustainable cities mobility index launch with the Hon. Andrew Constance MP, Minister for Transport and Infrastructure**

Tuesday, 28 November 2017  
Kindly hosted by Arcadis

## **Winning the war against populism and confronting anti-intellectualism: An education imperative with the Hon Rob Stokes MP**

Tuesday, 28 November 2017  
Kindly hosted by EY

**Roundtable discussion: Urban provocations with Professor Mark Tewdwr-Jones**

Tuesday, 12 December 2017

**End of year celebration with Hon Gladys Berejiklian MP, Premier of NSW**

Thursday, 14 December 2017

Kindly hosted by Stockland

**Fintech opportunities for Sydney and London with the Rt Hon Charles Bowman, Lord Mayor of London**

Monday, 12 February 2018

Kindly hosted by PwC

**Roundtable discussion on transit-orientated development with Bill Price, Director, WSP United Kingdom**

Tuesday, 20 February 2018

Kindly hosted by WSP

**Better regulation for a smarter city with Hon Matt Kean MP, Minister for Innovation and Better Regulation**

Tuesday, 20 February 2018

Kindly hosted by AECOM

**Private dinner on high-speed rail with Professor Andrew McNaughton, Strategic Technical Adviser, HS2 Ltd**

Monday, 5 March 2018

Kindly hosted by John Holland Group

**The need for speed: How faster rail can support growing cities with Professor Andrew McNaughton, Technical Director, HS2 United Kingdom**

Tuesday, 6 March 2018

Kindly hosted by Clayton Utz

**International Women's Day breakfast**

Thursday, 8 March 2018

Kindly sponsored by Deloitte, The Star, Grimshaw and Transdev

**Choosing openness with the Hon Dr Andrew Leigh MP, Shadow Assistant Treasurer**

Friday, 16 March 2018

Kindly hosted by Deloitte

**Sydney as a 24 hour economy report launch**

Tuesday, 20 March 2018

Kindly hosted by ICC Sydney

**Planning for Sydney's future with Michael Daley MP**

Tuesday, 27 March 2018

Kindly hosted by MinterEllison

**Bike sharing Sydney: A European perspective**

Wednesday, 4 April 2018

Kindly hosted by WSP

**Roundtable discussion with Tim Reardon, Secretary, Department of Premier and Cabinet**

Tuesday, 10 April 2018

Kindly hosted by KPMG

**The green dip: Make the world an urban jungle with Winy Maas, Co-founding Director, MVRDV (Netherlands)**

Wednesday, 11 April 2018

Kindly hosted by Charter Hall

**Roundtable discussion on local governance with Andy Street, Mayor of the West Midlands Combined Authority**

Tuesday, 17 April 2018

Kindly hosted by Scentre Group



### **INSW smart cities pilot projects workshop**

Friday, 20th April 2018

*Kindly hosted by WSP*

### **Private dinner on city planning with Carl Weisbrod, former Director of Planning, NYC**

Monday, 23 April 2018

*Kindly hosted by Dexus*

### **The INSW smart cities engagement workshop**

April 2018

*kindly hosted by WSP*

### **The sentient human city with Prof. Paul Vershure, Institute for Bioengineering of Catalonia**

Tuesday, 24 April 2018

*Kindly hosted by Sydney Local Health District & The University of Sydney*

### **The reshaping of New York City with Carl Weisbrod, Former Director of Planning, NYC**

Tuesday, 24 April 2018

*Kindly hosted by Dexus*

### **Report Launch - Re-balancing the City: Town Centre Renewal for Sydney**

Tuesday, 1 May 2018

*Kindly hosted by Ethos Urban*

### **The Metrolinx Experience: Transforming Mobility in Toronto**

Thursday, 3 May 2018

*Kindly hosted by Arup*

### **Leading for Change: A Blueprint for Cultural Diversity and Inclusive Leadership with the Asia Society**

Thursday, 3 May 2018

*Kindly hosted by Clayton Utz*

### **Online dialogue with Ariana Cancelli, Canadian Urban Institute - 'Visualising Density' Brookfield**

Wednesday, 9 May 2018

*Kindly hosted by Brookfield*

### **Partner event - Shaping Sydney**

Wednesday, 16 May 2018

*Kindly hosted by The Star*

### **Executive Assistant Networking Breakfast**

Thursday, 24 May 2018

*Kindly hosted by The Star*

### **Roundtable discussion on the 2019 NSW Election with Andrew Clennell, NSW Political Editor, The Australian**

Wednesday, 30 May 2018

*Kindly hosted by WSP*



Carl Weisbrod - Former Director of Planning NYC with CFS Chairman Michael Rose AM, Helen Lochhead - UNSW and Kevin George - Dexus.

### **At the Heart of a Smart Land Transport System: Perspectives from Singapore with Alan Chan Heng Loon, Chairman, LTA (Singapore)**

Wednesday, 30 May 2018

*Kindly hosted by Deloitte*

### **The Role of Place Activation + Vivid Sydney**

Thursday, 7 June 2018

*Kindly hosted by Mirvac*

### **In conversation with Nick Pearce, Director, Institute of Policy Research, University of Bath**

Tuesday, 12 June 2018

*Kindly hosted by The University of Sydney*

### **Global Sydney Forum 'People, Place and Prosperity' in partnership with Sydney Business Chamber**

Wednesday, 13 June 2018

*Kindly hosted by ICC Sydney*

### **Driving the localisation of innovation with Julie Wagner, President, Urban Insight and Nonresident Senior Fellow, Brookings Institution**

Thursday, 14 June 2018

*Kindly hosted by Lendlease*

### **Retrofitting Suburbia Workshop**

20 June 2018

*Kindly hosted by HASSELL*

### **Mobility as a service with Uber & Keolis**

Wednesday, 27 June 2018

*Kindly hosted by Uber*

**Roundtable with Beatrice Hsu, Senior Vice President for Development, Brookfield Properties (USA)**

Thursday, 5 July 2018  
Kindly hosted by Brookfield

**Launch of Sandstone Mega-region Report**

Monday, 9 July 2018  
Kindly hosted by The University of Wollongong

**Community Housing Provider's Lunch**

Tuesday, 10 July 2018  
Kindly hosted by St George Community Housing Providers

**Online dialogue on build to rent with Michael Allen, Director of Build to Rent, Quintain (UK)**

Wednesday, 11 July 2018  
Kindly hosted by Allens

**The Creative Bureaucracy with Charles Landry - in partnership with the NSW Government Architect's office**

Tuesday, 17 July 2018  
Kindly hosted by Create NSW

**Speech on the NSW Economy by Ryan Park MP, NSW Shadow Treasurer**

Wednesday, 18 July 2018  
Kindly hosted by EG

**Launch of 'Making the Most of Our Talent: Sydney as a Global Hub'**

Friday, 24 August 2018  
Kindly hosted by Deloitte

**Private lunch on infrastructure with Philip Davies, outgoing Chief Executive Officer, Infrastructure Australia**

Wednesday, 29 August 2018  
Kindly hosted by MinterEllison

**Designing Museums and Public Spaces for the 21st Century with Amanda Levete CBE, Principal of AL\_A**

Thursday, 30 August 2018  
Kindly hosted by Plenary

**2018 Committee for Sydney Smart City Awards**

Wednesday, 5 September 2018  
Kindly sponsored by PAYCE, UTS, Adshel, KJA and NAB

**Launch of Sustaining the Advantage - Benchmarking report with Professor Greg Clark**

Tuesday, 11 September 2018  
Kindly hosted by Dexu and Landcom

**Private dinner with Professor Greg Clark**

Tuesday, 11 September 2018

**Panel discussion on urban architecture with Roma Agrawal, Author of 'Built' (UK)**

Wednesday, 12 September 2018  
Kindly hosted by AECOM

**Spheres of influence: A discussion on Australia's relationship with India**

Monday, 24 September 2018  
Kindly hosted by NewsCorp

**India, China and Australia's place in a changing Asia**

Wednesday, 26 September  
Kindly hosted by Macquarie Group

**Private Dinner on globalisation and Australia with James Crabtree, Associate Professor of Practice at the Lee Kuan Yew School in Singapore**

Wednesday, 26 September 2018



# TASKFORCE HIGHLIGHTS



Dark Emu, Bangara.

## PLANNING, HOUSING AND GOVERNANCE TASKFORCE

**Chair: Bruce Taper, Kinesis**

**Former Chair: Sue Weatherley, City of Parramatta**

### Themes covered:

- Greater Sydney Regional Planning
- Better Design
- Healthy Higher Density
- Urban Renewal and Growth Centres
- Next Generation Infrastructure

### Taskforce meetings:

**17 November 2017**

*Kindly hosted by Lend Lease*

**15 March 2018**

*Kindly hosted by Ausgrid*

**23 May 2018**

*Kindly hosted by UrbanGrowth NSW*

**22 August 2018**

*Kindly hosted by Deloitte Western Sydney & KJA*

*Speakers included:* Phil Davies, Infrastructure Australia (Former); Olivia Hyde, Office of the Government Architect; Michael Daley MP, NSW Shadow Planning and Infrastructure Minister; Lisa McLean, Open Cities; Steve Driscoll, UrbanGrowth NSW; Stephanie Barker, Greater Sydney Commission; Erika Pawley, Greater Sydney Commission; Jennifer Kent, the University of Sydney.

## LIVEABILITY LOVEABILITY TASKFORCE

**Chair: Lyn Lewis-Smith, Business Events Sydney**

**Deputy Chair: Bill Dunbar, SGS Economics and Planning**

### Themes covered:

- NSW Cultural Infrastructure
- The Green Grid
- Western Sydney Visitor Economy
- Bondi to Manly Coastal Walk
- Sydney's narrative
- Diverse programming

### Taskforce meetings:

**5 December 2017**

*Kindly hosted by Arcadis*

**20 March 2018**

*Kindly hosted by PwC*

**19 June 2018**

*Kindly hosted by Museum of Applied Arts and Sciences (Powerhouse Museum)*

**18 September 2018**

*Kindly hosted by City of Canterbury Bankstown (Bankstown Arts Centre)*

*Speakers included:* Craig Linkim, Create NSW; Sally Webster, AGNSW; Mary Darwell, Sydney Harbour Federation Trust; Penny Lion, Tourism Australia; Kylee Anastasi, PwC; Former Senator the Hon John Faulkner; Alex O'Mara, Create NSW; Elizabeth Scott, Create NSW; Amanda Brisot, Western Sydney Business Connection; Kerri Glasscock, Sydney Fringe Festival.



## SMART CITIES TASKFORCE

**Chair: Dorte Ekelund, SMEC**

**Deputy Chair: Caity McLoughlin, Optus Business**

### Themes covered:

- International Smart Cities Policies and Programs
- Smart Cities Governance, Strategy and Finance
- CRC for Future Cities
- Innovation in the Energy Landscape
- Smart Engagement
- Future Streets

### Taskforce meetings:

**7 December 2017**

*Kindly hosted by PAYCE*

**19 March 2018**

*Kindly hosted by EY*

**12 July 2018**

*Kindly hosted by Westpac*

**11 September 2018**

*Kindly hosted by PAYCE*

*Speakers included:* Michael Comminos, Astrolabe Group; Pak Setiaji, visiting delegation from Indonesia; Chris Pettit, UNSW; Jim Betts, Infrastructure NSW; Maddie Callis, Mastercard; Deo Prasad, UNSW; Kim Johnstone, Astrolabe Group (formerly NSW Government Data Analytics Centre); Greg Power, Adshel; Richard Gross, Ausgrid; Chris Isles, Place Design Group; Jessica Christiansen-Franks, Neighbourlytics; Adam Beck, Smart Cities Council Australia New Zealand.

## TRANSPORT TASKFORCE

**Chair: Larry McGrath, John Holland Group**

**Deputy Chair: Jodie Brough, Newgate Australia**

### Themes covered:

- Sourcing contributions for submissions to the GSC and TfNSW draft plans
- An update on WestConnex
- An update on Metro West
- Transport networks planning to deliver more efficient passenger movement
- Research updates including from members
- Promoting active transport through cycling infrastructure
- Sourcing contributions for the CfS NSW Election2019 Agenda

### Taskforce meetings:

**November 2017**

*Kindly hosted by Lendlease*

**February 2018**

*Kindly hosted by WSP*

**June 2018**

*Kindly hosted by Deloitte*

**August 2018**

*Kindly hosted by Thales*

*Speakers included:* Stephanie Barker, GSC; Tessa Knox-Grant, TfNSW; Marg Prendergast, TfNSW; Scott Benjamin, WSP; Mark Rossiter, Five at Heart; Rodd Staples, TfNSW; Charles Casuscelli, WSROC; Brendon Baker, TfNSW; Dennis Cliche, SMC.

## PROFESSIONAL AND BUSINESS SERVICES TASKFORCE

**Chair: Kate Jordan, Clayton Utz**

**Deputy Chair: Ken Woo, PwC**

### Themes covered:

- Global talent
- Automation, disruption and the future of work
- Building and enhancing Australia's capital markets
- Innovation Districts
- Developing Parramatta as a business hub
- Cyber security
- Promoting Sydney's start-up community
- Regulation in the era of technological change
- Tapping the innovation potential of refugees

### Taskforce meetings:

**November 2017**

*Kindly hosted by Aqualand*

**March 2018**

*Kindly hosted by Dexus*

**May 2018**

*Kindly hosted by Clayton Utz*

**August 2018**

*Kindly hosted by UTS*

*Speakers included:* Dominic Price, Atlassian; Danielle Neale, UNSW; Andrew Cunningham, Minter Ellison; Max Cunningham, ASX; Peter Studley, Dexus; Alex Sanchez, Deloitte; Margaret Hudson, Macquarie Park Innovation District; Cathy Cook, Newgate Australia; Neil Verrall & Jogn Bliss, NBN Co; Johanna Pitman, BlueChilli; Deborah Young, RegTech Association; Sarah Kaine & Emmanuel Josserand, UTS; Anne-Marie Elias, TechFugees.

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*“As the pressure and demands on our cities change and grow, the Committee for Sydney has harnessed new opportunities by bringing together government, industry and academics.”*

**THE HON ALAN TUDGE MP, MINISTER FOR CITIES, URBAN INFRASTRUCTURE AND POPULATION**

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## WESTERN CITY TASKFORCE

The Committee for Sydney's Western City taskforce has two aims:

- To support the economic growth of the Western City around the catalyst of Western Sydney Airport
- To support an urban form that reflects best practice city-making in the 21<sup>st</sup> century

### Inaugural meeting themes:

- Educational institutions as anchor tenants
- Aerospace and defence
- Agriculture and agribusiness
- Precincts within the aerotropolis
- Jobs for the future

### Taskforce meetings:

**September 2018**

*Kindly hosted by Western Sydney University in Liverpool*

*Speakers included:* The Hon. Alan Tudge MP, Minister for Cities, Urban Infrastructure and Population; Bran Black, Chief Executive Officer NUW Alliance; Geoff Roberts, Deputy Chief Commissioner, Economic Commissioner and Chief Coordinator Western City.

## FINANCIAL SERVICES KNOWLEDGE HUB

The Committee for Sydney is nominated by the NSW Government to coordinate delivery of actions under the Financial Services Knowledge Hub, including arrangements for governance, project management, resourcing, and recruitment of industry and academic partners. Launched in March 2015, the Financial Services Knowledge Hub is a platform for sharing best practice, for advocacy and collaboration, both across the private sector and between the private and government sectors.

### Themes covered in 2018 include:

- Attracting and retaining global talent
- Federal reform of visa requirements
- Innovation Precincts
- Developing Tech Hubs in Western Sydney
- Promotion of Sydney as a financial services centre

# MEMBERS

## CURRENT EXECUTIVE COMMITTEE MEMBERS

### **Michael Rose AM**

Chairman

### **Sally Loane**

Deputy Chair

### **Martin Blake**

### **Virginia Briggs**

**Dorte Ekelund** (September 2018)

**Sally Fielke** (joined December 2017)

### **Kevin George**

### **Barney Glover**

### **Kate Jordan**

**Lyn Lewis-Smith** (joined April 2018)

**Rohan Lund** (joined April 2018)

**Larry McGrath** (joined October 2017)

**David Rolls** (joined March 2018)

### **Charlie Taylor**

### **Siobhan Toohill**

### **Brian Tyson**

### **Michael Wilkins**

## Retired since last AGM

### **The Hon. Warwick Smith AM**

(October 2017)

**Kylie Rampa** (March 2018)

**Ann Sherry AO** (September 2018)

**Kerrie Mather** (December 2017)

**Kyle Loades** (February 2018)

**David Epstein** (April 2018)

## CURRENT MEMBERS

Accor

ADSHEL

AECOM Australia Pty Ltd

Airbnb

Allens

Amber Infrastructure

AMP Capital Investors Limited

Aqualand

Arcadis

Architectus

Arup Pty Ltd

Ausgrid

Australian Turf Club

BaptistCare

BESydney

Billbergia

Blacktown City Council

BlueCHP

Botanic Gardens & Centennial  
Parklands

Boyden

Bridge Housing

Brookfield Australia

BT Global Services

Campbelltown City Council

Captain Cook Cruises

Carnival Australia

Celestino

Charter Hall

City of Canterbury Bankstown Council

City of Parramatta

City of Sydney

City West Housing

Clayton Utz

Community Housing Ltd

Compass Housing Services

Cox Architecture

Create NSW

Cultural Capital

Deloitte

Destination NSW

Dexus

EG

Elton Consulting

Ethos Urban

Evolve Housing

EY

Financial Services Council

Five at Heart

Flow Systems

Frost\* Collective

GoGet

Google

GPT Group

Grimshaw Architects

HASELL

Heart Foundation

Hoyne

Huawei Technologies Australia

Hume Community Housing Association

Inner West Council

International Convention Centre  
Sydney

Investa

Ipsos Australia & New Zealand

ISPT

Ivany Investment Group

JLL

John Holland Group

Keolis Downer

Kinesis  
KJA  
KPMG  
Laing O'Rourke Australia Construction  
Landcom  
Lendlease Development  
Link Housing  
Liverpool City Council  
Local Government NSW  
Luna Park Sydney  
Macquarie Corporate  
Macquarie University  
Mastercard  
McKinsey & Company  
Mecone  
Metro Trains Australia  
MinterEllison  
Mirvac  
NAB  
Newgate Communications  
News Corp Australia  
NRMA  
NSW Department of Planning & Environment  
NSW Land and Housing Corporation  
Optus  
Outdoor Media Association  
Park Hyatt Sydney  
PAYCE  
Penrith City Council  
Place Design Group  
Plenary Group  
Port Authority of NSW  
Poulos Brothers  
PwC

RobertsDay  
SGS Economics and Planning  
SMEC  
South Western Sydney Local Health District  
SSROC  
St George Community Housing  
Stockland  
Sydney Airport  
Sydney Fish Market  
Sydney Harbour Federation Trust  
Sydney Local Health District  
Sydney Symphony Orchestra  
Sydney Water  
TAFE NSW  
Thales  
The Star Entertainment Group  
The University of Sydney  
Tract  
Transdev Australasia  
Transport for NSW  
Uber Australia  
University of Technology, Sydney  
University of Wollongong  
UNSW  
Urban Growth NSW Development Corporation  
Visa AP (Australia)  
Western Sydney Local Health District  
Western Sydney University  
Westfield Corporation / Scentre Group  
Westpac  
Willoughby City Council  
WSP  
WSROC

### **Affiliated**

Art Gallery of NSW  
Australian National Maritime Museum  
Australian Rugby Union  
Bangarra Dance Theatre  
Bell Shakespeare  
Football Federation Australia  
Imagination  
Museum of Applied Arts and Sciences  
Museum of Contemporary Art  
National Art School  
Sculpture by the Sea  
Sydney Dance Company  
Sydney Festival  
Sydney Fringe  
Sydney Living Museums  
Sydney Opera House  
Sydney Swans  
Sydney Theatre Company  
Sydney Writers' Festival

### **Philanthropic**

Sydney Community Foundation



The Committee for  
**Sydney**

**The Committee for Sydney**

Level 27  
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Sydney  
NSW 2000

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“I love how the Committee for Sydney thinks about, cares about and ultimately brings together people to discuss issues that matter to the citizens of Sydney. A very valuable role in our great city.”

**GEOFF ROBERTS,**  
DEPUTY CHIEF COMMISSIONER,  
ECONOMIC COMMISSIONER & INTERIM  
DISTRICT COMMISSIONER (WESTERN CITY),  
GREATER SYDNEY COMMISSION