



# ANNUAL REPORT 2017









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# MESSAGE FROM THE CHAIR

This has been another great year for the Committee for Sydney. The Committee continues to be an important contributor to Sydney's growth and development and a key participant in the public discussion concerning Sydney's future.

As noted in our most recent Global Benchmarking Study *Joining the Top Table*, Sydney is one of only a handful of cities around the world with the assets and aspirations needed to join the top tier of global cities. However, our report also highlighted that if it is achieve its full potential, Sydney must recognise the likely scale and pace of growth and accommodate that growth while providing greater spatial equity, addressing issues of density, affordability and sustainability, and fostering improved connectivity, innovation and productivity. The Committee has focused on these issues over the last 12 months and they have informed our Priorities for 2017/18.

This annual report provides a record of some of our activity and successes over the last year. These include:

- Advocating for a greater and more strategic investment in Western Sydney to lessen the divide that still exists between the East and the West. In particular, we have supported the emerging "three cities" concept developed by the Greater Sydney Commission.

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*"Sydney's ability to move to the next echelon of global cities will, in part, be determined by whether its leadership class will make smart, empirically grounded decisions—the very agenda identified and led by the Committee."*

**Julie Wagner, Senior Fellow, Brookings Institution**

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- Continuing to lead the professional and civic dialogue on "density done well" and expanding the focus of the discussion to include the negative health impacts of urban sprawl and lower density in Western Sydney.
- Continuing to support the Greater Sydney Commission by making submissions on the Draft District Plans and partnering with the Commission to deliver innovative community workshops design to involve more people in the planning process.
- Engaging with Federal, State and local governments in Western Sydney to provide fresh thinking and practical support for the Western Sydney City Deal.
- Building smart city thinking through the promotion of smart city innovations across the city and the inaugural *Smart Cities Awards*.
- Commencing work on an economic strategy for Sydney's megaregion by bringing together key stakeholders from the Newcastle – Gosford – Sydney – Wollongong megaregion to study how changes to transport and connectivity could improve the region's productivity.
- Continuing to support the *Financial Services Knowledge Hub* by providing expertise and advocating for policy changes to help Sydney's expanding Fintech sector.
- Continuing our strong advocacy for public transport projects including Parramatta Light Rail, CBD and SE Light Rail, Sydney Metro and the Barangaroo Ferry wharf. We have also maintained our campaign for multiple rail connections to Western Sydney airport.
- Launching the *Sydney Culture Essays* to provoke debate around strengthening Sydney's cultural landscape. We are now developing the Sydney Sports Essays to promote the influential role of sport plays in the city's culture.
- Establishment of a *Night Time Economy Commission* which brings together key stakeholders and international experts to consider ways to enhance Sydney's 24 hour economy.



The Committee's independence and the diversity of its membership remain key to its success. We advocate for the whole of Sydney and our wide geographic and sectoral focus is reflected in our membership. The Committee is a true civic alliance which marshals the intellectual, technical and practical capacity of its members for the benefit of Greater Sydney. The size and strength of our membership has also enabled us to build our team and extend our reach over the last year.

I would like to acknowledge our Deputy Chairs, Sally Loane and the Hon. Warwick Smith AM, and all of our colleagues on the Executive Board. I am extremely grateful for their engagement, support and wise counsel during the year. I would also like to thank the Chairs of each of our Taskforces who have devoted significant time and energy to the success of the Committee.

The Committee is fortunate to have a very strong team working on our research, publications, advocacy and events. I would like to thank them for their energy, enthusiasm and impact.

Shortly before this Report went to press, the Committee announced the resignation of our Chief Executive Officer, Tim Williams. During his term as CEO, Tim has made an extraordinary contribution to both the Committee and Greater Sydney. He has provided great intellectual leadership,

sound policy advice and compelling advocacy on a wide range of challenges and opportunities that exist for Greater Sydney. He has become a driving force in Sydney and has fundamentally changed the conversation in relation to the future potential of the city. He has also strengthened the Committee by broadening its membership base, expanding its network of global collaborators and building an exceptional team around him. I am sure that all our members will join me in congratulating Tim on his remarkable contribution to Sydney and in wishing him well in the next phase of his career.

Finally, on behalf of our Board, I would like to thank our members who have devoted their energy, time and other resources to the work of the Committee over the last year. As a Committee, our success and credibility rest on the engagement of our members. My Board colleagues and I know the vision and ambition that our members share for Sydney and we look forward to working with you in the year ahead as we play a role in shaping Sydney's future.

A stylized, handwritten signature in black ink, consisting of several vertical strokes followed by a long, sweeping horizontal line that curves upwards at the end.

**MICHAEL ROSE, AM**  
CHAIRMAN



An aerial photograph of Sydney, Australia, featuring the Sydney Harbour Bridge in the foreground, the city skyline in the background, and the harbour water in the middle ground. The text 'COMMITTEE HIGHLIGHTS' is overlaid in large white letters on the left side of the image.

# COMMITTEE HIGHLIGHTS

The Committee has been described by a former NSW Premier as “challenging the city to be great”. That means that although we are first to celebrate the excellence and success of Sydney, we also always seek to raise the bar on our city’s performance. We do this through researching the key issues for Sydney, exploring global best practice and advocating what we see as the reforms, policies and initiatives that will make our good city great. While we are proud of the quality of our Research Papers – enabled by our members’ input – our objective is to promote a better informed civic dialogue and also to persuade decision makers to turn good ideas into action.

This year we sought to form partnerships across the globe so that Sydney can ‘collaborate to compete’ more effectively. In 2016-17 we have strengthened existing, or formed new partnerships with SPUR (San Francisco), RPA (New York), Civic Exchange (Hong Kong), Brookings Institution (US and India), Victoria Transport Policy Institute (Canada), Neptis Foundation (Toronto), Seoul Digital Foundation, Centre for Liveable Cities (Singapore) and LOCUS (Washington D.C.).

We believe that in 2016-17 the Committee, aided by members and stakeholders, had significant impact in our current policy areas. Highlights include:

## AN INCLUSIVE CITY: MANAGING SYDNEY’S GROWTH AND PROSPERITY

- **Western Sydney:** The Committee has been campaigning for greater and more strategic investment in Western Sydney since its renewal in 2012, to help lessen the divides that still exist between the East and the West. The Committee continues to contribute to the discussion on planning, economic and transport policies for Western Sydney, making a submission to the Western Sydney Rail Needs Scoping Study and supporting the emerging ‘3 cities’ concept of Sydney being developed by the Greater Sydney Commission.
- **Housing and urban design:** We have led the professional and civic dialogue on ‘density done well’, now a ubiquitous concept, culminating with our Density Symposium in late 2016. The Committee has also begun a citywide conversation on the health impacts of urban design, gaining coverage for analysing the negative impacts of sprawl and its impacts on the residents of lower-density Western Sydney. The Committee continues to campaign for an affordable housing target, which now has bipartisan support in NSW, and maintains support for Sydney’s community housing providers.





- **Strategic planning and governance:** The Committee has continued its support of the Greater Sydney Commission, making submissions to the Draft District Plans and partnering with the Commission on delivering a set of innovative community workshops designed to get more people involved in the planning process.
- **Cross-government collaboration and innovation:** The Committee has continued to provide fresh thinking and practical support for the City Deal emerging for Western Sydney, a form of governance that the Committee helped to introduce from the UK. This new investment in public transport and infrastructure around the Airport will see greater urban policy coordination between the Federal, State and Local Governments in Western Sydney.
- **Local Government reform:** The Committee is working with our increased number of council members to develop new policy approaches to voluntary partnership working and reform of local government finance.

## A SMARTER DATA-DRIVEN CITY

- **Promoting smart city thinking:** The Committee has taken an active role in supporting and promoting smart city innovations in Sydney with the inaugural *Smart City Awards*. The Smart City Awards will provide a platform to celebrate projects and partnerships that address fundamental challenges faced by Sydney.
- **Greater Sydney Dashboard:** The Committee's *#wethecity* Issues Papers have helped shape the Greater Sydney Commissions digital dashboard for Greater Sydney as a platform for engaging with Sydneysiders and reporting key city performance data. The expansion of the dashboard will allow Sydney's performance to be benchmarked against global peer cities.
- **Smart Cities Taskforce:** We created a new taskforce in 2017, the Smart Cities Taskforce, with the goal of coordinating policy around the development of Sydney as a smart city and enabling technology integration across business and government.
- **Memorandum of Understanding:** The Committee signed an MoU with the Seoul Digital Foundation, a leading department in the Seoul Metropolitan Government, to share policy and knowledge between relating to digital governance and smart technologies.



## KEEPING SYDNEY MOVING

- Promoting carsharing:** The Committee remains a supporter of carsharing services in Sydney, having partnered with Carsharing Association of Australia to publish our Sydney Snapshot, which notes that the City of Sydney has a larger proportion of residents in carsharing schemes than San Francisco or Boston.
- Public transport:** Our strong advocacy for public transport continues with many of our supported projects progressing in the last year, including: Parramatta Light Rail, CBD and SE Light Rail, Sydney Metro and the Barangaroo Ferry Wharf. The Committee submitted a preferred route alignment for rail connections in Western Sydney to the *Western Sydney Rail Needs Scoping Study*, which will deliver the modal shift from cars to rail that the city needs to keep moving. We also have maintained our campaign for multiple rail connections to Western Sydney Airport and have begun research into enhancing rail connections between Sydney, Newcastle and Wollongong.
- Value capture:** The Committee's research and advocacy has been influential in raising the importance of value capture to fund infrastructure, both in initial construction and the ongoing costs of operation. The Federal Government is considering a requirement of states to propose projects with value capture potential to Infrastructure Australia. We also supported the announcement by the NSW Government that the Parramatta Light Rail will use value capture to recoup some of the costs of construction.
- Infrastructure appraisal:** The Committee has maintained our campaign to reform how infrastructure is assessed in Sydney and NSW. Our view that infrastructure appraisal must move away from a narrow focus on time savings and take a bigger picture view that includes all impacts of a project on a city's structure and functioning seems to have influenced the Federal Government's emphasis on a 'city shaping' criterion in the Western Sydney Rail Needs Scoping Study.
- Active transport:** Active transport has been a key focus for the Committee in 2017. We have organised a range of events featuring global experts discussing the importance of walking and cycling to reducing congestion, improving health outcomes and reducing emissions, including walkability expert Christopher Leinberger and public health expert Billie Giles-Corti.

## DRIVING SYDNEY'S PRODUCTIVITY AND COMPETITIVENESS

- Innovation districts:** Much of the current policy debate around innovation districts in Sydney has been informed by Committee research and advocacy. In early 2017 we hosted Julie Wagner from the Brookings Institution, who is among the world's leading voices on innovation in cities.
- Economic strategy for Sydney's mega-region:** The Committee has brought together key stakeholders to analyse the economic eco-system of the Gosford-Newcastle-Sydney-Wollongong mega-region and study how potential public transport changes could improve the region's productivity.
- Financial Services Knowledge Hub:** The *Financial Services Knowledge Hub* continues to provide expertise and advocate for policy changes to help Sydney's burgeoning Fintech sector. The Committee and the Knowledge Hub released an Issues Paper in July 2017, *Scaling the Fintech Opportunity*, noting the growth of the Fintech sector and the key role of the start-up hub Stone & Chalk, itself a collaboration between the NSW Government and the Committee.
- Diversity and productivity:** The Committee has taken a strong stand to promote greater diversity in the workplace to enhance our city's productivity. In a series of events over the year, the Committee has campaigned for the 'Female City', focusing on engaging more women in entrepreneurship and the planning process.



## PROTECTING AND ENHANCING SYDNEY'S APPEAL

- **City of culture:** The Committee views Sydney's arts, culture and sports activities as key to its global appeal. We launched the *Sydney Culture Essays* in April 2017 to provoke debate around shaping Sydney's cultural landscape, and to start a conversation about how Sydney communicates our cultural identity and potential to the world. We are now developing the *Sydney Sports Essays* to promote the influential role that sport plays in a city's culture.
- **Night time economy:** The Committee has continued to research the night time economy and work for it to become even more diverse, vibrant and safe. Part of our campaign has been the launch of our *Night Time Economy Commission*, which brings together key stakeholders and international experts to come up with solutions to enhance the late-night offer of our city.
- **City benchmarking:** The Committee has again engaged global cities expert Greg Clark to analyse and compare Sydney's performance on key indicators against a range of international peer cities. Our 2017 Issues Paper, *Joining the Top Table*, shows Sydney on the cusp of becoming a major world city, with continued government investment needed to maintain our brand internationally.

## GLOBAL PERSPECTIVES FROM INTERNATIONAL EXPERTS

The Committee has long been dedicated to bringing international expertise and best practice to Sydney, and this year has been no different. Highlights include:

- **Professor Greg Clark OBE:** Building on the success of last year's visit, the OECD advisor and UK-based global cities expert visited twice, advising not only the Committee but also NSW Department of Planning, Greater Sydney Commission and the Federal Government
- **Sir Peter Hendy:** The Chairman of Network Rail (UK) visited Sydney to discuss public transport and congestion charging in London
- **Professor Peter Bishop:** Professor of Urban Design at the Bartlett School of Architecture (University College London) Peter Bishop presented on the planning and politics behind internationally renowned urban renewal site Kings Cross
- **Julie Wagner:** One of the world's leading thinkers in innovation and cities, Co-Director of the Initiative on Innovation and Placemaking at the Brookings Institution, Julie Wagner visited Sydney to present on innovation districts in the Sydney context
- **Toby Lloyd:** Head of Policy at Shelter (UK) and recognised as one of the UK's leading housing experts, Toby Lloyd analysed the underlying economics of Sydney's housing challenge
- **Billie Giles-Corti and Mark Stevenson:** Two experts from Melbourne came to Sydney for the Committee's Healthy Cities Symposium, and discussed the links between poor urban design and health
- **Vikram Singh Mehta:** Chair of Brookings India, Vikram Singh Mehta outlined the political and economic future for India and the potential for growth in its relationship with Australia
- **Christopher Leinberger:** Walkability expert and Distinguished Scholar at the George Washington University, Christopher visited Sydney and presented on the economics of walkable urbanism
- **Catherine Fox:** In theme with the Committee's aim to promote the 'female city', journalist and author Catherine Fox discussed the importance of having women in leadership positions
- **Todd Litman:** The Founder and Executive Director of the Victoria Transport Policy Institute (Canada) visited Sydney to advise on the links between land use and public transport, and advised the NSW Department of Planning and Transport for NSW



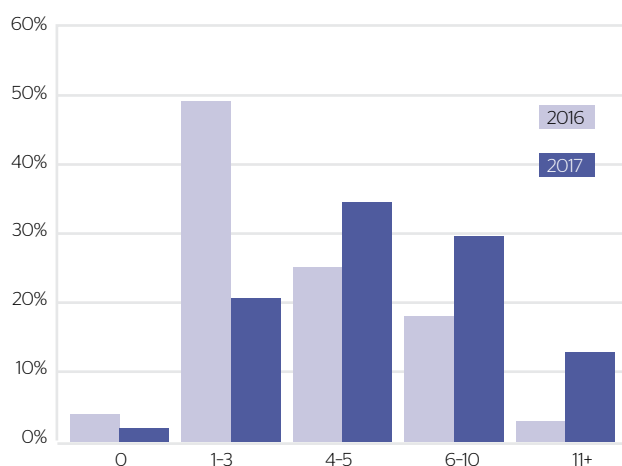
# MEMBER ENGAGEMENT

The Committee conducted a member survey between September and October of 2017, to understand how members are engaging with Committee activities and advocacy, and what aspects of the Committee's work are most valuable to the membership. Results of the survey indicate that members are highly satisfied with the Committee's performance, with almost all members rating the Committee's performance as strong or very strong.

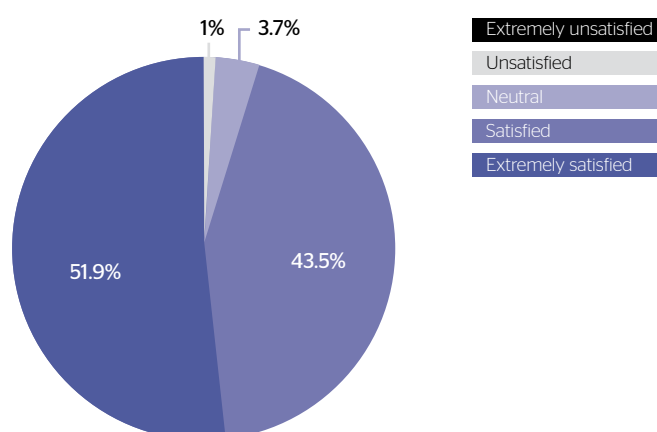
The Committee's commitment to bringing international expertise and best practice to Sydney is valued by the

membership, with events featuring international speaker rated highly. More than three quarters of all respondents attended 4 or more Committee events in the year up to the AGM, a significant improvement on last year. Similarly, 94% of respondents to the member survey were either satisfied or extremely satisfied with their membership to the Committee – compared to 93% last year. Taken together, these results suggest that the Committee continues to have deep relationships, and is extending its reach within member organisations.

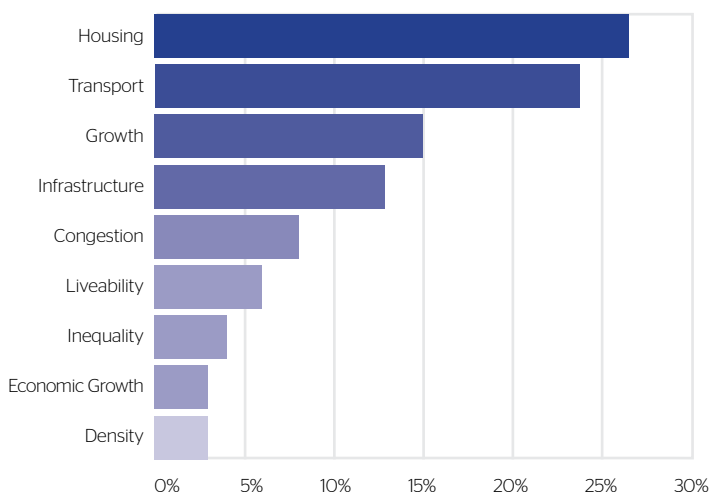
## NUMBER OF EVENTS ATTENDED BY EACH RESPONDENT



## HOW SATISFIED ARE YOU WITH YOUR MEMBERSHIP?



## COMMITTEE MEMBERS THINK THE BIGGEST ISSUE CURRENTLY FACING SYDNEY IS...



### What members said about the Committee...

*"Keep inspiring our political leaders ... to a spirit of collaborative planning to achieve economic growth."*

*"I really enjoy the interaction with the team, the generosity and commitment."*

*"Committee for Sydney is a critical thought leader for the future development of Sydney."*

*"I have thoroughly enjoyed our time as Committee members and feel as though we gain immense benefit from the events and taskforces we are involved with, as well as directly from the Committee staff."*



# NEW MEMBERS

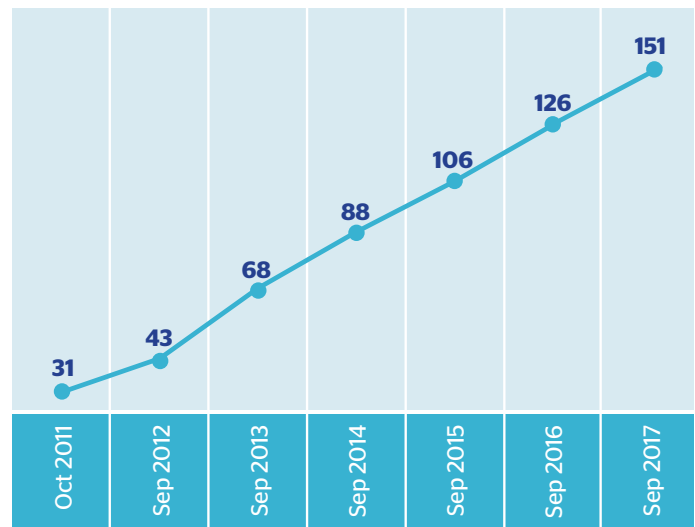
## 31 NEW MEMBERS

(1 OCT 2016-30 SEPT 2017)

### New members

ORGANISATION	MONTH JOINED
Botanic Gardens and Centennial Parklands	October 2016
Mastercard	October 2016
Sydney Local Health District	January 2017
Poulos Group	January 2017
John Holland Group	January 2017
University of Wollongong	February 2017
DXSolutions/Verizon	March 2017
Southern Sydney Regional Organisation of Councils (SSROC) Inc.	March 2017
Campbelltown Council	March 2017
Ipsos	March 2017
Luna Park	March 2017
Visa	April 2017
Transurban	April 2017
Transport for NSW	April 2017
Atlassian	May 2017
City of Canterbury Bankstown	May 2017
Sydney Harbour Federation Trust	May 2017
NSW Land and Housing Corp	May 2017
Community Housing Ltd	May 2017
SMEC	June 2017
Sydney Symphony orchestra	June 2017
Billbergia	July 2017
Bell Shakespeare (Affiliate)	July 2017
Bangarra (Affiliate)	August 2017
Sydney Fringe Festival (affiliate)	August 2017
Transdev	September 2017
Place Design Group	September 2017
BaptistCare	September 2017
City of Willoughby	September 2017
Heart Foundation	September 2017
Macquarie University	September 2017

### Total membership growth over 6 years (since October 2011)



*“As one of the fastest growing local government areas in NSW, Liverpool Council is proud to work with the Committee as part of our exciting future. We greatly value their policy expertise, high-quality research and creative ideas, which are helping to deliver an even better Greater Sydney.”*

Kiersten Fishburn, CEO, Liverpool City Council



# PUBLICATIONS

## NUMBER OF PAPERS SINCE AGM 2011: 29

### Snapshot

#### Carsharing – Sydney snapshot

October 2016

This brief report into carsharing in Sydney, delivered in association with Carsharing Association, shows a greater take-up of the technology than Boston or San Francisco with significant environmental benefits for the city.

### Snapshot

#### Social and Affordable Housing in NSW – a snapshot of innovative practice

November 2016

This paper highlights over a dozen examples of highly innovative practice in the community housing sector addressing one of Sydney's key issue, housing affordability.

### Issues Paper 14

#### Adding to the Dividend, Ending the Divide #3

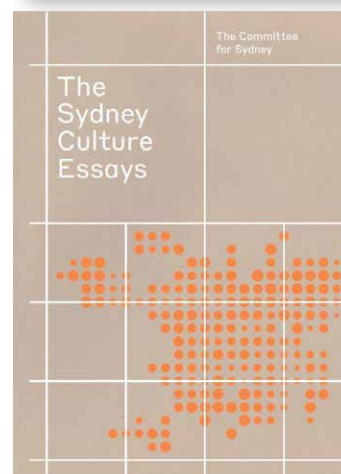
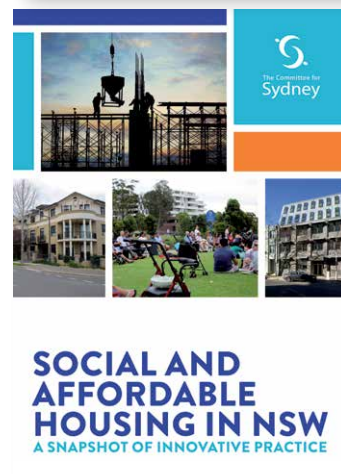
January 2017

The third iteration in our Dividend Divide series of Issues Papers, this report highlights significant economic gains made by Sydney as it pulls away from other Australian cities in key industries, but also persistent structural challenges that impact on inequality through adverse economic, educational and health outcomes.

### Sydney Culture Essays

April 2017

The Sydney Culture Essays capture the thinking of some of the leading voices in Sydney's cultural life, who tease out the debates and conversations shaping Sydney's cultural landscape, navigating the role of culture for Sydneysiders and communicating our identity and potential to the world.



## Issues Paper 15

### **The Geography of Time - mapping Sydney's effective job and service density**

May 2017

This issue paper shines a light on the unequal access to jobs and services that residents of Sydney experience, with those living in the West of the city having fewer jobs located near them and a smaller public transport network to access those jobs.

## Issues Paper 16

### **Joining the Top Table - benchmarking Sydney's performance 2017**

July 2017

In an update to our 2016 Issues Paper, global cities expert Professor Greg Clark OBE analyses Sydney's performance in comparison with peer cities using a range of global indices, identifying areas where Sydney has improved and others where our city's performance has weakened in relation to other cities since 2016.

## Issues Paper 17

### **Scaling the Fintech Opportunity - for Sydney & Australia**

July 2017

This report, an update of our 2014 Issues Paper, showcases the NSW fintech sector's achievements and provides key recommendations to government and the private sector.

## SUBMISSIONS

### **Department of Infrastructure and Regional Development, Australian Government**

Western Sydney Rail Needs Scoping Study

October 2016

### **Transport for NSW**

Parking Space Levy Review

December 2016

### **Greater Sydney Commission**

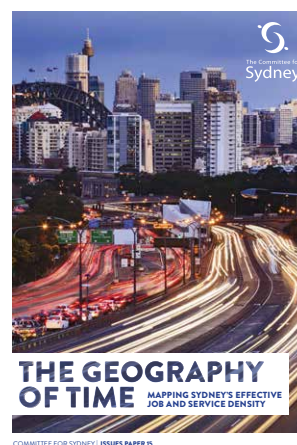
Draft District Plans and *Towards our Greater Sydney 2056*

April 2017

### **Australian Government's Standing Committee on Infrastructure, Transport and Cities**

Australian Government's role in the development of cities

July 2017





# MEDIA

The Committee continues to receive coverage in a wide range of sources and in the regularly changing media environment. We have received coverage in all major Sydney print publications including The Australian, Australian Financial Review, Sydney Morning Herald and The Daily Telegraph, as well as sector specific publications including The Fifth Estate. Notably, many of the international visitors we have hosted have received media coverage, including Professor Greg Clark, Ludo Campbell-Reid and Julie Wagner.

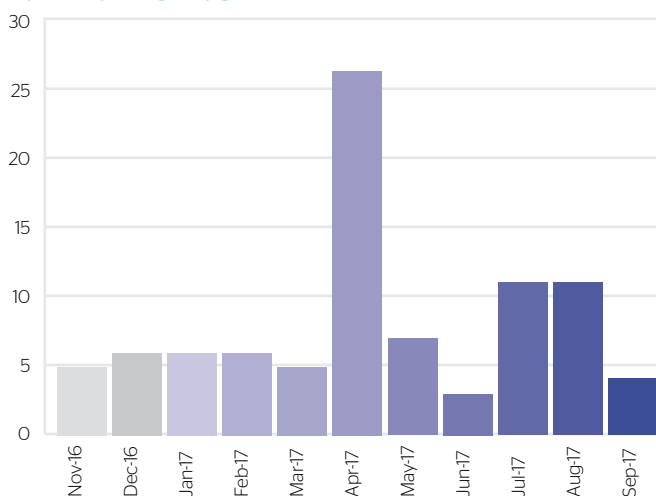
Since the 2016 AGM, newspaper op-eds have been published under the Committee's name, covering topics including:

- Job density
- Affordable housing
- Public health inequalities
- Culture in Sydney
- Walkability
- Night time economy
- Fintech
- Congestion
- Smart cities

The Committee has made regular media appearances on broadcast media, including Channel 7 News, Channel 9, ABC 702, 2UE and ABC Radio National. Through developing these relationships, we have been able to plan and achieve in-depth, targeted coverage around the release of issue papers, events and policy announcements.

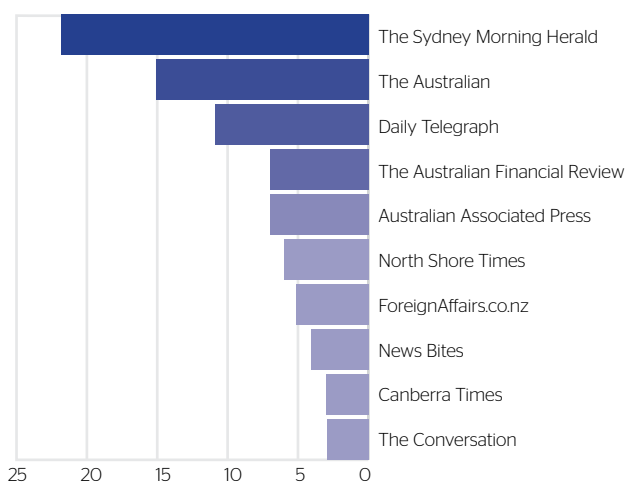
The Committee has strengthened its position as the independent 'go to' organisation for intellectual, evidence-based thinking on Sydney policy, with 101 overall media mentions since the 2016 AGM.

## MENTIONS BY DATE



## MENTIONS BY SOURCE

1 Nov 2016 - 25 Sep 2017



*"Sydney needs an intelligent, independent advocate that can help shape the debate about the future of our city. The Committee for Sydney is this advocate."*

**Luke Foley, NSW Opposition Leader**



## WEBSITE

As at the 2017 AGM, the Committee website has averaged close to 6,000 page views per month, representing growth from last year when the website was averaging a little over 5,700 visits per month. This continual growth in website visitation illustrates the Committee's growing influence and growth in policy areas such as Smart Cities. Peaks are observed coinciding with the release of Committee reports and accompanying media activity.

## TWITTER

The Committee's Twitter account has continued to grow strongly in 2017. Consistent and regular tweeting has resulted in an additional 800 followers, now up to 3396, and over half a million impressions in the last year.

In addition to regular tweeting about Committee events, activities and involvement in events and activities hosted by other organisations, the Committee has put a new emphasis on tweeting about publications. In May, the Committee tweeted an essay a day from the Sydney Culture Essays project - highlighting key messages from the project and providing a platform to share the views of essayists.

## Activity

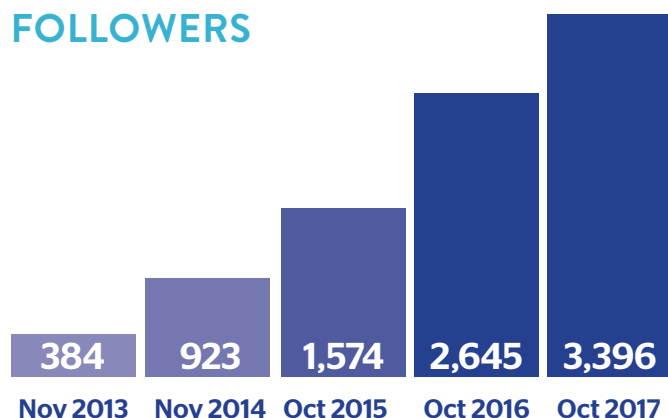
	TWEETS	IMPRESSIONS*
October 2016	56	49,600
November 2016	93	62,600
December 2016	21	29,200
January 2017	16	22,100
February 2017	46	27,700
March 2017	37	33,900
April 2017	63	42,900
May 2017	139	86,700
June 2017	34	34,200
July 2017	37	36,400
August 2017	87	62,300
September 2017	32	38,900

\*Impressions: number of times users saw the tweet

*"The Committee for Sydney's work over many years has made a real difference to Australia's cities. As a thought leader and driver of reform, the Committee has helped to create and support productive, accessible and liveable cities across Australia."*

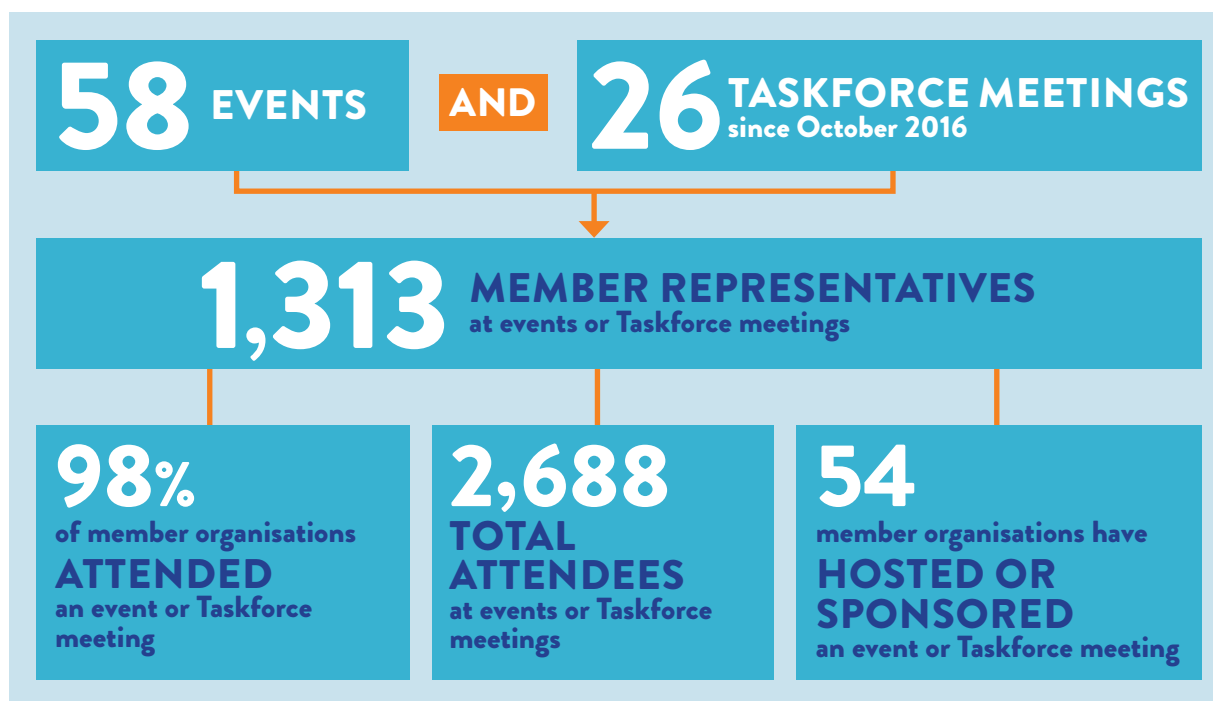
**The Hon. Angus Taylor, Federal Assistant Minister  
for Cities and Digital Transformation**

## FOLLOWERS





# EVENTS



## **Sustainability in Sydney with the Hon Angus Taylor MP**

Friday, 7 October 2016

*Kindly hosted by Park Hyatt Sydney*

*Kindly sponsored by Arcadis*

## **Renewing the Australian Tax Office with Chris Jordan AO**

Tuesday, 11 October 2016

*Kindly hosted by EY*

## **Value Capture from London to Hong Kong**

Tuesday, 18 October 2016

*Kindly hosted by Allens*

## **Building Communities with The Prince's Foundation**

Tuesday, 18 October 2016

*Kindly hosted by Arup*

## **Constance on the Edge**

Thursday, 20 October 2016

*Kindly sponsored by Sydney Community Foundation*

## **Lunch with Christopher Rodrigues CBE**

Friday, 28 October 2016

*Kindly hosted by Property NSW*

## **Brooklyn Waterfront Industry Briefing with Stephen Engblom**

Thursday, 3 November 2016

*Kindly hosted by AECOM*

## **The Role of Business in Building City Resilience with Michael Berkowitz**

Tuesday, 8 November 2016

*Kindly hosted by Arup*

## **Rail, Buses, Cycle Superhighways and the London Congestion Charge with Sir Peter Hendy**

Wednesday, 9 November 2016

*Kindly hosted by Museum of Applied Arts and Sciences*

*Kindly Sponsored by WSP*

## **Committee for Sydney AGM 2016**

Thursday, 10 November

*Kindly hosted by International Convention Centre Sydney*

## **Analysing the US Election with Bruce Wolpe and Feyi Akindoyeni**

Wednesday, 16 November 2016

*Kindly hosted by MinterEllison*

*Kindly Sponsored by Newgate Communications*

## **Sydney Leading the Way in Financial Services**

Wednesday, 16 November 2016

*Kindly hosted by Norton Rose Fulbright*

## **Dinner with Peter Bishop**

Tuesday, 22 November 2016

*Kindly hosted by Park Hyatt Sydney*

### **Committee for Sydney Density Symposium**

Tuesday, 22 November 2016

*Kindly hosted by UNSW*

### **Politics, Planning and City Making with Peter Bishop**

Wednesday, 23 November 2016

*Kindly hosted by Sydney Living Museums*

*Kindly sponsored by University of Technology, Sydney*

### **Inequality in Cities with Karel Williams**

Thursday, 24 November 2016

*Kindly hosted by Arup*

### **End of Year Celebration with The Hon. Angus Taylor MP**

Wednesday, 7 December 2016

*Kindly hosted by Stockland*

### **The Democratisation of Travel with Chris Lehane**

Wednesday 14 December 2016

*Kindly hosted by Qantas*

### **Data Analytics Boardroom Lunch with The Hon. Paul Fletcher MP**

Tuesday, 24 January 2017

*Kindly hosted by EY*

### **Innovation Districts Workshop with Julie Wagner**

Wednesday, 8 February 2017

*Kindly hosted by Lendlease*

### **The Rise of Innovation Districts with Julie Wagner**

Thursday, 9 February 2017

*Kindly hosted by Lendlease*

### **Global Destination Development with BE Sydney and Sydney Business Chamber**

Friday, 24 February 2017

*Kindly hosted by Shangri la*

*Kindly Sponsored by Business Events Sydney*

### **A Short History of Global Cities with Prof Greg Clark CBE**

Wednesday, 1 March 2017

*Kindly hosted by Dexu*

### **Electric Vehicle Workshop**

Thursday, 2 March 2017

*Kindly hosted by McKinsey & Company*

### **The Female City**

Wednesday, 8 March 2017

*Kindly hosted by Clayton Utz*

### **Global Sydney with Uschi Schreiber**

Wednesday, 15 March 2017

*Kindly hosted by EY*

### **High Speed Rail: The International Experience and Opportunities for Australia**

Monday, 3 April 2017

*Kindly hosted by NRMA*

### **The Financial Outlook for Australia in 2017 with Dr Jim Chalmers MP**

Wednesday, 5 April 2017

*Kindly hosted by Plenary Group*

### **Branding of Cultural Districts Workshop**

Friday, 7 April 2017

*Kindly hosted by City of Sydney*

### **Launch of the Sydney Culture Essays with NSW Premier, the Hon. Gladys Berejiklian MP**

Tuesday, 18 April 2017

*Kindly hosted by EY*



Sara Mansour, Founder of Bankstown Poetry Slam, at the launch of the Sydney Culture Essays



Angus Taylor, Assistant Minister for Cities and Digital Transformation, at the Committee's Christmas Drinks





#### **Western Sydney Airport with The Hon. Paul Fletcher MP**

Friday, 21 April 2017

*Kindly hosted by Deloitte*

#### **Dinner with Greg Clark**

Wednesday, 26 April 2017

*Kindly hosted by NRMA*

#### **Unlocking Opportunities: Privately Operated Public Spaces with Dan Biederman**

Wednesday, 3 May 2017

*Kindly hosted by Brookfield*

#### **Science in the City with Laurie Winkless**

Tuesday, 16 May 2017

*Kindly hosted by Museum of Applied Arts and Sciences*

*Kindly sponsored by UNSW*

#### **Designing the City: The Auckland Experience with Ludo Campbell Reid**

Thursday 18 May 2017

*Kindly hosted by Charter Hall*

*Kindly sponsored by Tract*

#### **Rethinking the Economics of Land and Housing with Toby Lloyd**

Wednesday, 24 May 2017

*Kindly hosted by Ethos Urban*

#### **Healthy Cities Symposium**

Monday, 29 May 2017

*Kindly hosted by Liverpool City Council*

#### **Implementing Connected and Automated Vehicles in NSW**

Tuesday, 6 June 2017

*Kindly hosted by NRMA*

*Kindly sponsored by Transport for NSW*

#### **Sydney's Role in Supporting the Regions with the Hon. Niall Blair MLC**

Wednesday, 7 June 2017

*Kindly hosted by International Convention Centre Sydney*

#### **Walkability in Hong Kong: Online dialogue with Joyce Lau**

Tuesday, 13 June 2017

*Kindly hosted by AECOM*

*Kindly sponsored by AECOM*

#### **Delivering Smart Precincts for Sydney**

Friday, 23 June 2017

*Kindly hosted by Ridley*

#### **The future for Australia-India Relations with Vikram Singh Mehta**

Tuesday, 27 June 2017

*Kindly hosted by PwC*

*Kindly sponsored by Aqualand*

#### **NSW Budget Briefing with NSW Treasurer, the Hon. Dominic Perrottet MP**

Monday, 3 July 2017

*Kindly hosted by Allens*

**Mexico's Laboratory for the City with Clorinda Romo**

Monday, 3 July 2017

*Kindly hosted by HASSELL*

**Launch of the 2017 Sydney Benchmarking Report  
with Professor Greg Clark**

Thursday, 6 July 2017

*Kindly hosted by Dexus*

*Kindly sponsored by JLL*

**Cultural Diversity and Leadership with  
Dr Tim Soutphommasane**

Wednesday, 12 July 2017

*Kindly hosted by PwC*

**Launch of Scaling the Fintech Opportunity  
with the Hon. Niall Blair MLC**

Tuesday, 1 August 2017

*Kindly hosted by ANZ Banking Group*

**Federal Government Smart Cities Agenda  
with The Hon. Angus Taylor MP**

Wednesday, 2 August 2017

*Kindly hosted by Mastercard*

**The Economics of Walkable Urbanism  
with Christopher Leinberger**

Tuesday, 8 August 2017

*Kindly hosted by Stockland*

*Kindly sponsored by Stockland*

**Investing in more than Bricks and Mortar:  
Industry Roundtable with Dan Labbad**

Wednesday, 23 August 2017

*Kindly hosted by Lendlease*

**Stop Fixing Women with Catherine Fox**

Wednesday, 23 August 2017

*Kindly hosted by MinterEllison*

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*"As a forward thinking and dynamic organisation, UTS is pleased to partner with the Committee to ensure that Sydney boasts an innovation precinct of global significance."*

**Attilav Brungs, Vice-Chancellor,  
University of Technology Sydney**

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**Charting a New Course: A Vision for  
a Successful Region with Tom Wright**

Wednesday, 30 August 2017

*Kindly hosted by Deloitte*

**Community Housing Providers Lunch**

Tuesday, 5 September 2017

*Kindly hosted by Bridge Housing*

**Economic Reform and Renewal: the opportunity  
with the Hon. Chris Bowen MP**

Friday, 15 September 2017

*Kindly hosted by Clayton Utz*

**Dinner with Todd Litman**

Monday, 18 September 2017

*Kindly hosted by Park Hyatt Sydney*

**Smart Growth: Linking transport and land-use  
planning to achieve a better city with Todd Litman**

Tuesday, 19 September 2017

*Kindly hosted by EY*

**Boardroom Lunch with Lisa Witter**

Wednesday, 20 September 2017

*Kindly hosted by Grimshaw*

**Executive Assistant Breakfast**

Thursday, 21 September 2017

*Kindly hosted by The Star*



# TASKFORCE HIGHLIGHTS

## PLANNING, HOUSING AND GOVERNANCE TASKFORCE

**Chair:** Sue Weatherley, City of Parramatta

**Deputy Chair:** Bruce Taper, Kinesis

### Themes covered:

- Better Placed
- District Plans of the Greater Sydney Commission
- Housing affordability
- Town centre renewal

### Taskforce meetings:

#### November 2016

Wednesday, 30 November

*Kindly hosted by Karstens*

#### February 2017

Friday, 17 February

*Kindly hosted by Kinesis*

#### May 2017

Friday, 12 May

*Kindly hosted by PwC*

#### August 2017

Friday, 11 August

*Kindly hosted by Deloitte Western Sydney*

*Speakers included: Ben Hewitt, Office of the Government Architect; Philip Graus, Cox Architecture; Rod Simpson and Sarah Hill, Greater Sydney Commission; Lily Jacobs, Lendlease; James Carey, City of Canterbury-Bankstown.*

## LIVEABILITY LOVEABILITY TASKFORCE

**Chair:** Lyn Lewis-Smith, Business Events Sydney

**Deputy Chair:** Bill Dunbar, SGS Economics and Planning

### Themes covered:

- Diversifying the night time economy
- Role of arts & culture in urban renewal
- Sport and its relationship to culture in Sydney
- Sydney branding
- Providing space for cultural activities and festivals

### Taskforce meetings:

#### December 2016

Thursday, 1 December

*Kindly hosted by Business Events Sydney*

#### March 2017

Wednesday, 15 March

*Kindly hosted by JBA*

#### June 2017

Tuesday, 13 June

*Kindly hosted by Grimshaw*

#### September 2017

Tuesday, 12 September

*Kindly hosted by Architectus*

*Speakers included: Lisa Colley, City of Sydney; Jason Twill, Urban Apostles Pty Ltd; Sheila Nguyen, Sports Environment Alliance; Lyn Lewis-Smith and Hannah Jamieson, Business Events Sydney; Bill Dunbar, SGS Economics and Planning; Tim Horton, NSW Architects Registration Board; Ross Harley, UNSW Art & Design; Amanda Chadwick and Rebecca Grasso, City of Parramatta; Nick Stockman, Culture24; Kerri Glasscock, Sydney Fringe Festival; Victoria Hempstead and Tim Elwin, altspc.*

## TRANSPORT TASKFORCE

**Chair:** Larry McGrath, John Holland Group

**Previous Chair:** Jamye Harrison, Clearways

### Themes covered:

- Car sharing
- Freight strategy for NSW
- Road pricing
- Parramatta Light Rail
- Customer experience in transport

### Taskforce meetings:

#### December 2016

Friday, 9 December

*Kindly hosted by NRMA*

#### January 2017

Tuesday, 24 January

*Kindly hosted by Deloitte*

#### April 2017

Tuesday, 11 April

*Kindly hosted by Cox Architecture*

#### June 2017

Monday, 12 June

*Kindly hosted by Architectus*

*Speakers included: Peter Colacino, NRMA; Ken Kanofski, RMS; Josh Brydges, GoGet; Clare Gardiner-Barnes, TfNSW; Tim Poole, Parramatta Light Rail (TfNSW); Charles Casuscelli, WSROC; Tim Reardon, TfNSW; Steve Baty, Meld.*

## PROFESSIONAL AND BUSINESS SERVICES TASKFORCE

**Chair:** Kate Jordan, Clayton Utz

**Deputy Chair:** David Rolls, LendLease

### Themes covered:

- Fintech in Sydney and Australia
- Jobs of the future
- Attracting knowledge workers to Sydney
- Innovation precincts

### Taskforce meetings:

#### December 2016

Friday, 2 December

*Kindly hosted by Business Events Sydney*

#### February 2017

Tuesday, 28 February

*Kindly hosted by Clayton Utz*

#### May 2017

Tuesday, 23 May

*Kindly hosted by UTS*

#### August 2017

Friday, 30 August

*Kindly hosted by Allens*

*Speakers included: David Swagell, Business Events Sydney; Anita Kimber, EY; Clare Sowden and Meg Bartholomew, PwC; Greg Robinson, University of Sydney; Theo Psychogios and Catherine McNair, Deloitte; James Mabbott, KPMG; Surin Fernando, Mastercard; Simon Kennedy, McKinsey & Company; Dinesh Acharya, JLL; Jackie Woods, Workplace Gender Equality Agency.*



## SMART CITIES TASKFORCE

**Chair: David Epstein**

**Deputy Chair: Dorte Ekelund, SMEC**

### Themes covered:

- NSW government initiatives
- Creating and engaging smart citizens
- Smart City Awards
- Smart governance
- Open data and digitisation

### Taskforce meetings:

**May 2017**

*Thursday, 4 May*

*Kindly hosted by DX Solutions*

**August 2017**

*Wednesday, 9 August*

*Kindly hosted by KPMG*

*Speakers included: Michael Comminos, Committee for Sydney; Paul Edwards, Mirvac; Kate Deacon, City of Sydney; Caity McLoughlin, Optus; Steve Davie, EY; James Rosenwax, AECOM; Tony Harb, Verizon.*

## FINANCIAL SERVICES KNOWLEDGE HUB

**Chair: The Hon. Warwick Smith AM, ANZ Banking Corporation**

The Committee for Sydney is nominated by the NSW Government to coordinate delivery of actions under the Financial Services Knowledge Hub, including arrangements for governance, project management, resourcing, and recruitment of industry and academic partners. Launched in March 2015, the Financial Services Knowledge Hub is a platform for sharing best practice, for advocacy and collaboration, both across the private sector and between the private and government sectors.

### Themes covered:

- Regulatory barriers to Fintech
- New models for investment by superannuation funds
- Government support for the startup ecosystem
- Skills development and access to talent
- Future of Taxation
- Promotion of Sydney as a financial services centre

*Board meetings, kindly hosted by ANZ Banking Corporation:*

**April 2017**

*Tuesday, 4 April*

**August 2017 (Launch of Fintech Report)**

*Tuesday, 1 August*



Walking tour following the Healthy Cities Symposium hosted by Liverpool City Council

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*“The variety and vibrancy of our cultural experiences are at the heart of the Sydney brand. The Committee for Sydney’s Liveability / Loveability Taskforce is focused on constantly evolving that brand to distinguish us from other global cities and bring the world’s brightest and best to our shores to do business.”*

**Lyn Lewis-Smith, CEO, Business Events Sydney**

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## NEW-GOS-SYD-GONG STEERING COMMITTEE

**Chair:** Kyle Loades, NRMA

**Deputy Chair:** Prof. Paul Wellings, University of Wollongong

### Themes covered:

- Regional economic links
- Transport in NSW between major centres
- Western Sydney's role in supporting the regions
- Benefits of megaregions
- Collaborating to compete

### Taskforce meetings:

**May 2017**

*Tuesday, 16 May*

*Kindly hosted by NRMA*

**August 2017**

*Thursday, 10 August*

*Kindly hosted by Arup*

*Speakers included:* Greg Clark, *Business of Cities*; Hugh Gardner, *Arup*; Philip Graus, *Cox Architecture*; Bill Randolph, *UNSW*; Bill Dunbar, *SGS Economics and Planning*; Dave Adamson, *Compass Housing*.

## TOWN CENTRE RENEWAL TASKFORCE

**Chair:** Kerry Robinson, Blacktown City Council

**Deputy Chair:** Dominic Sullivan, PAYCE Consolidated

### Themes covered:

- Revitalising town centres
- Changing nature of retail
- Metropolitan planning and population growth
- Lessons from London

### Taskforce meetings:

**February 2017**

*Monday, 27 February*

*Kindly hosted by Blacktown City Council*

**April 2017**

*Wednesday, 12 April*

*Kindly hosted by PAYCE Consolidated*

*Speakers included:* Peter Bishop, *University College London*; Matt Lally, *Arup*; Bruce Taper, *Kinesis*; Bruce Mills, *City of Parramatta*.



Vikram Singh Mehta, Chair of Brookings India, presents to the Committee for Sydney

## NIGHT TIME ECONOMY COMMISSION

**Co-Chairs:** The Hon. Peter Collins AM QC

**& Michael Rose AM, Committee for Sydney**

### Themes covered:

- Role of transport in the late-night economy
- Promotion of Sydney as a night-time destination
- Governance structures
- Lessons from overseas

### Commission meetings:

**May 2017**

*Tuesday, 2 May*

*Kindly hosted by Lendlease*

**July 2017**

*Tuesday, 18 July*

*Kindly hosted by Western Sydney University*

*Speakers included:* Michael Rodrigues, *Time Out Sydney*; Karen Soo, *Haymarket Chamber of Commerce*; Greg Miles, *Scentre Group*.

# EXECUTIVE BOARD

## CURRENT BOARD MEMBERS

**Michael Rose**

Chairman

**Sally Loane**

Deputy Chair

**Warwick Smith AM**

Deputy Chair

**Martin Blake**

**Virginia Briggs**

**David Epstein**

**Kevin George**

**Barney Glover**

**Kate Jordan**

**Kyle Loades** (joined June 2017)

**Kerrie Mather**

**Kylie Rampa** (joined August 2017)

**Ann Sherry**

**Charlie Taylor**

**Siobhan Toohill**

**Brian Tyson**

**Michael Wilkins** (joined June 2017)

### Retired since last AGM

**Michael Zorbas** (August 2017)

**David Pitchford** (June 2017)

**Brett Clegg** (June 2017)

## CURRENT MEMBERS

Accor

ADSHEL

AECOM

Airbnb

Allens

Amber Infrastructure

AMP Capital

ANZ Banking Group

Aqualand

Arcadis

Architectus

Arup

ASX

Atlassian

Australian Turf Club

BaptistCare

Billbergia

Blacktown City Council

BlueCHP

Botanic Gardens & Centennial  
Parklands

Bouygues Construction Australia

Bridge Housing

Brookfield

BT Global Services

Campbelltown City Council

Captain Cook Cruises

Carnival Australia

Celestino

Charter Hall

Cisco

City of Canterbury Bankstown Council

City of Parramatta

City of Sydney

City of Willoughby

Clayton Utz

Community Housing Ltd



Tim Williams, Chris Leinberger, Mark Steinert of Stockland, Lucy Turnbull AO and Mike Day of RobertsDay discuss walkability.



Compass Housing Services	Lendlease	South Western Sydney Local Health District
Cox Architecture	Link Housing	SSROC
Create NSW	Liverpool City Council	St George Community Housing
Deloitte	Luna Park Sydney	Stockland
Destination NSW	Macquarie University	Sydney Airport
Dexus	Mastercard	Sydney Fish Market
DX Solutions Pty Ltd	McKinsey & Company	Sydney Harbour Federation Trust
Elton Consulting	Meriton	Sydney Local Health District
Ethos Urban	MinterEllison	Sydney Symphony Orchestra
Evolve Housing	Mirvac	Sydney Water
EY	Newgate Communications	Thales
Financial Services Council	News Corp Australia	The Star Entertainment Group
Flow Systems	NRMA	The University of Sydney
GoGet	NSW Department of Planning & Environment	Tract
Google	NSW Land and Housing Corporation	Transport for NSW
GPT Group	Optus	Transdev
Grimshaw Architects	Outdoor Media Association	Transurban
HASSELL	Park Hyatt Sydney	Uber Sydney
Heart Foundation	PAYCE Consolidated	University of Technology, Sydney
Hill PDA	Penrith City Council	University of Wollongong
Huawei Technologies Australia	Place Design Group	University of NSW
Hume Community Housing Association	Plenary Group	UrbanGrowth NSW
International Convention Centre Sydney	Port Authority of NSW	Virgin Australia
Investa Property Group	Poulos Brothers	VISA
Ipsos Australia & New Zealand	PwC	Wanda Group
Ivany Investment Group	Qantas Airways	Western Sydney University
JLL	Ridley	Westfield Corporation / Scentre Group
John Holland Group	RobertsDay	Westpac
Keolis Downer	SGS Economics and Planning	WSP Australia Pty Ltd
Kinesis	SMEC	WSROC
KJA		
KPMG		



## AFFILIATED

Art Gallery of NSW  
 Australian Rugby Union  
 Bangarra Dance Theatre  
 Bell Shakespeare  
 Business Events Sydney  
 Football Federation Australia  
 Frost\* Collective  
 Imagination  
 Museum of Applied Arts and Sciences  
 Museum of Contemporary Art  
 National Art School  
 National Rugby League  
 Sculpture by the Sea  
 Sydney Dance Company

Sydney Festival  
 Sydney Fringe  
 Sydney Living Museums  
 Sydney Opera House  
 Sydney Swans  
 Sydney Theatre Company  
 Sydney Writers' Festival

## PHILANTHROPIC

Sydney Community Foundation

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*"The Committee for Sydney is an invaluable forum for promoting and debating critical issues for the future of Sydney – all of Sydney not just the CBD."*

Elizabeth Ann Macgregor OBE, Director,  
 Museum of Contemporary Art

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The Committee for  
**Sydney**

“I commend the  
Committee on the  
role they are playing  
in intellectual thought  
leadership for Sydney.”

**THE HON. GLADYS BEREJIKLIAN MP**  
PREMIER OF NSW

**The Committee for Sydney**

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