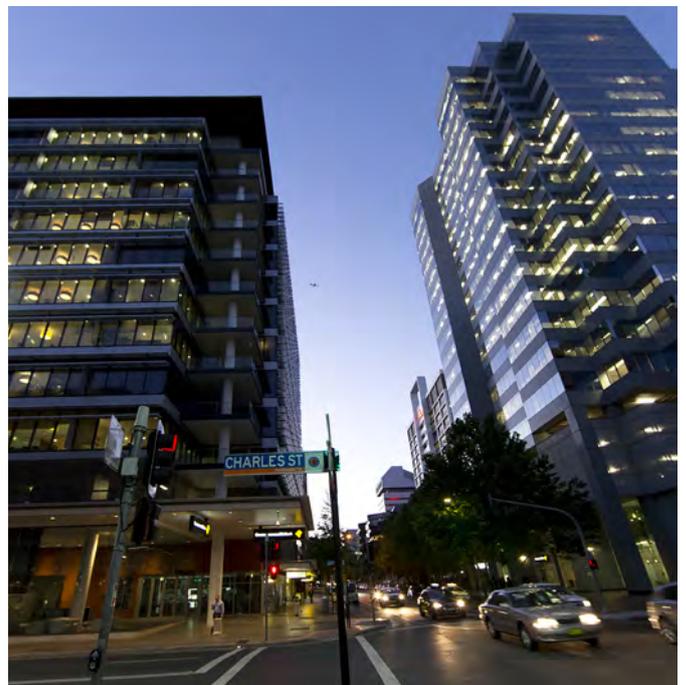
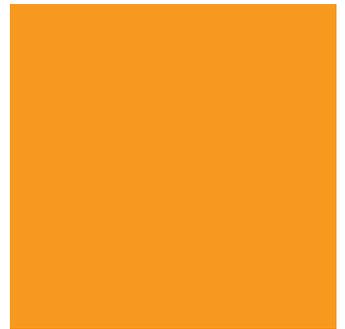




The Committee for  
**Sydney**

# ANNUAL GENERAL MEETING CHAIR'S REPORT 2015



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# INTRODUCTION

## Harnessing the momentum

This has been another important and exciting year for the Committee for Sydney. Indeed, 2014/15 may be the most significant year thus far in the renewal of the Committee embarked on at the end of 2012. The record of activity and achievement set out in this Report suggests that in maintaining its momentum in the last year, the Committee is both reflecting the dynamism of Greater Sydney and contributing to it.

That contribution has expressed itself in different ways. We have always sought to create the kind of platform for collaboration which all successful cities have and which we believe Sydney has long needed. Our passionate commitment to the view that ‘cities collaborate to compete’ has resonated in a city which for too long lacked a positive civic dialogue and **helped galvanise better cooperation across sectors and silos, both public and private**. Our increased membership and engagement with key stakeholders provides firm evidence that the Committee has tapped into a real desire for an effective vehicle for cooperation across Greater Sydney which as we say ‘develops policy beyond the electoral cycle’.

## Innovative approach

That **policy-making capacity and innovation** has perhaps been our second key contribution this year. Whether it’s through making submissions to government, our well regarded and evidenced based reports, our policy-rich media work, our impressive member-led taskforce deliberations, our genuinely unique, thought-provoking and extensive events program or the other ways in which we have been able to share the expertise of the Committee and its members with key decision-makers in government, the Committee and its ideas have had what I hope you will agree has been a significant impact this year in some crucial policy areas.

Across a broad suite of policy areas, the Committee has played its part in **moving the debates in the right direction**. And as we saw with the advent of Stone & Chalk, the exciting new fintech hub for Sydney which the Committee played an active role in creating, the Committee is both a ‘think-tank’ and a ‘do-tank’ able to turn good policy into change on the ground. Members and stakeholders can be assured that this direction of travel - **towards enhancing the liveability, productivity and indeed equity** of this most important of Australian cities - will be pursued even more vigorously by the Committee in the coming year.



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*“Challenging  
the city to  
be great”*

The Hon. Mike Baird MP,  
Premier of NSW

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## Challenging the city to be great

Perhaps even more important than specific policy impacts, the Committee has sought to **raise aspirations about what can be achieved in Sydney**. It was with this in mind, I think, that the Premier said of the Committee that we were a 'fantastic organisation ...challenging the city to be great'. We thank the Premier for those kind words. If ever there were a job description for what we are trying to do, it would be that.

Through our work we have highlighted Sydney's significant and increasing contribution to national economic well-being as the resources boom subsides, and the importance of our urban knowledge economy - to the critical role the city is playing for the nation. This means ensuring that Sydney has the right policy settings, effective governance, appropriate public funding and the most productive infrastructure required to maintain its momentum in the interest of all Sydneysiders and indeed Australia. This overarching objective has guided the Committee so far and will continue to do so in the coming year.



## Building the Committee, building impact

Embarking upon the renewal of the Committee almost 4 years ago we intended to become the 'go-to' organisation for government and the 'must-join' advocacy forum for strategically enabled organisations passionate about Sydney. We believe that we are achieving these objectives.

In terms of membership, we have built an organisation that had a corporate membership of 31 in late 2011 to one of 96 as of September 2015. The strength of our position is not just the numbers: it is also the quality and diversity of the Committee's membership and its cross-sectoral and cross-government balance. A true civic alliance with no single sector dominating - and all the stronger because of it.

The positive resource implications of that step change in membership are clearly reflected in our 2014/15 annual accounts. They reveal a very healthy position: a loss in the first year of the Committee's renewal (2011/12) has been replaced by a modest surplus each year since. While this is a very welcome evolution in our resource base, such an outcome is not the core objective of the Committee, and so these resources are being used to secure the future of the Committee and its activities by strengthening the capacity of the in-house team.

Although an impressive amount has been achieved with a team of three - a very small team in comparison with similar organisations - the Board, in the light of an increasing membership, was determined to raise the staff complement. This enabled us to employ a Deputy Chief Executive and Head of Operations, focusing on operations, and a policy and advocacy specialist to assist the Chief Executive. This was implemented at the beginning of the 2015/16 financial year.

While assisting us to deliver to new standards and providing us with some protection against any unanticipated drop in membership income going forward, the significant surplus in the year ending June 2015 will also enable the Committee to maintain the membership fees at the level we established in 2013/14. That means by the end of June 2016 membership fees will not have risen in three years.

I would like to thank all those who have contributed to our performance and success this year. First our deputy chairs Sally Loane (Financial Services Council) and Michael Rose (Allens) for playing such an active role in the year. In addition our Executive Board Sub-Committee Chairs and Taskforce chairs have devoted significant time to ensuring the success of the Committee's initiatives:

- Membership Sub-Committee - Kate Jordan, Clayton Utz
- Finance Sub-Committee - Martin Blake, KPMG
- Planning Taskforce - Sarah Hill, HillPDA
- Transport Taskforce - formerly Philip Davies, AECOM and currently Jamye Harrison, Deloitte
- Financial and Professional Services Taskforce - Michael Rose, Allens
- Liveability and Loveability - formerly Michael Miller, APN News & Media
- Global Talent/HR Leaders Network - formerly Keith Skinner, Deloitte

I also acknowledge the Hon. Warwick Smith, AM for becoming the first Chair of the Financial Services Knowledge Hub - administered by the Committee in partnership with the NSW Government. I welcome to the Board in the coming year Sarah Hill (HillPDA) and Brett Clegg (News Corp Australia). I am delighted Brett will also Chair the Liveability and Loveability Taskforce.

I thank all my Board colleagues for the time, effort and passion they put into being active in the interests of the Committee and indeed Sydney. I wish in that context to stress my thanks also to two of the longest serving Committee Board members, Max Moore-Wilton (Sydney

Airport) and Tony Stuart (NRMA) who are both retiring from the Board this year.

Thanks are of course due especially to our great and expanded team for another superb effort this year. Ably led by Tim, Hannah, Sophie and now Eamon and Johanna, they are collectively one of the best such teams working in any city in Australia. We have been lucky to have access to such talent and long may it continue. I also thank our very able and long-serving accountant Roger Perry. Earlier this year we said goodbye to Michelle Washington (who left for a senior role at the Museum of Applied Arts and Science) who made a great contribution to building up the Committee from early in our renewal process. We wish her well in her new role.

Above all, I wish to note the Board's thanks to our fantastic members who have helped in so many ways ensure our momentum and continued success. We are a member-led organisation attracting the best organisations in Sydney and leveraging their skills and resources in the interest of Sydney. The Committee's success is your success. We are in good shape to look forward positively and with ambition to another year of 'challenging Sydney to be great'.



**Lucy Hughes Turnbull AO**  
Chair

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*"ANZ Banking Group is a proud member of the Committee now recognised as one of Australia's key thought leaders. We appreciate that the Committee doesn't just think: it does. I Chair the Financial Services Knowledge Hub - a key industry-led project aimed at enhancing the competitiveness of Sydney's key financial services sector - created by the Committee and sponsored by the NSW Government, demonstrating how the Committee turns good ideas into great practice."*

**The Hon. Warwick Smith AM, Chairman NSW & ACT, ANZ Banking Group**

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# COMMITTEE HIGHLIGHTS

*The Committee's research and advocacy efforts delivered significant outcomes and progress across a range of important issues*

## Governance

- Formal establishment of the Greater Sydney Commission
- Appointment of a Federal Minister for Cities and the Built Environment
- Creation of the Premier's Delivery Unit, facilitated by a visit from Sir Michael Barber arranged by the Committee
- Progress on Local Government Reform
- Support for the Sydney Green Grid in *A Plan for Growing Sydney*

## Western Sydney

- Achieved progress towards the 5 areas of focus identified in the Committee's Issues Paper series *Adding to the Dividend, Ending the Divide*
- Increase to 10 Western Sydney-based Committee members

## Public Transport Revolution

- Beginning of construction on CBD & South East Light Rail
- Progress on Western Sydney Light Rail
- Transformation of North West Rail Link into Sydney Metro with network focus
- Progress on demand management discussion
- Progress on Transit-Oriented Development for Sydney

## Global perspectives

- Visit from Global Cities Initiative, with JP Morgan and the Brookings Institution
- Visit from OECD advisor and UK-based global cities expert, Greg Clark

## Adding to the Divided, Ending the Divide - 2014 Update

### WHAT WE SAID

*A National conversation on the importance of cities to economic growth, in particular Sydney's significant contribution to the national economy.*

*Reform of the existing vertical fiscal imbalance*

*A new national urban compact with a 'new deal' between all tiers of Government focusing on a long term investment strategy for Sydney*

*A review of infrastructure funding mechanisms*

*Delivery of metro scale government in the form of the Greater Sydney Commission - combined with larger, better resourced and more empowered local councils - to manage long term growth and to 'end the divide' across East and West Sydney*

### WHAT HAS BEEN ACHIEVED

**Federal Minister for Cities and the Built Environment appointed in September 2015**

**Ongoing development of the Reform of the Federation White Paper**

**The new Minister for Cities and the Built Environment is progressing this agenda**

**Ongoing Infrastructure Australia review**

**Greater Sydney Commission formally established in 2015 and Local Government Reform ongoing**

## Housing for all

- Affordable housing discussion and launch of Issues Paper
- Inclusionary zoning discussion
- Support for stock transfer and the increased role of Community Housing Providers
- Support for Strata Title Reform

## Branding Sydney

- Sydney as a Global Talent Hub – digitisation of the Official Guide to living and Working in Sydney
- Branding Sydney – competitive positioning discussion with NSW Government

## Financial Services Knowledge Hub

- Establishment of Knowledge Hub governance
- Release of Issues Papers and research
- Further funding for 2015/2016 approved
- Fintech events series
- Launch of Stone & Chalk, Sydney's leading fintech hub

## Projects and research

- Female City – the role of women in shaping our cities
- Density Done Well – smaller homes, bigger shared spaces, bigger lifestyles
- Future Sydney – a vision for Sydney at 2055
- #wethecity2 – from pilots to implementation



# NEW MEMBERS

**17**  
**new members**  
since 2014 AGM

## New Members

Arcadis  
ASX Limited  
Blacktown City Council  
Celestino  
Charter Hall  
Cox Architecture  
Financial Services Council  
Flow Systems  
GPT Group  
Jemena  
JBA  
JLL  
Kinesis  
Optus  
RobertsDay  
South Western Sydney Local Health District  
Wanda One Sydney

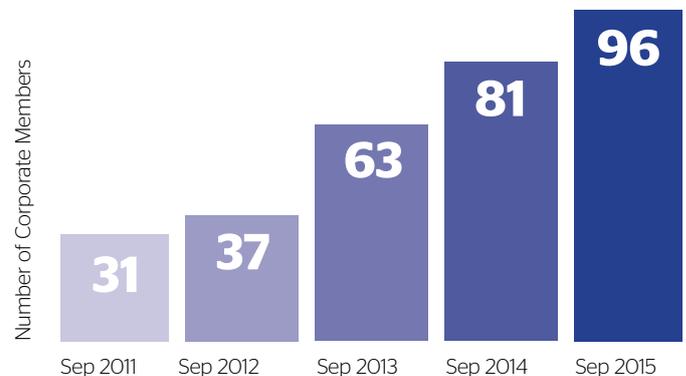
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*“As one of the Committee’s smaller members Link Housing is privileged to have a voice which has been heard respectfully during our first year of membership. We are grateful for the opportunity to bring our own perspective to the shaping of affordable housing and other topics in this city.”*

Lindsay Kelly, CFO, Link Housing

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## Committee for Sydney Membership Growth



# PUBLICATIONS

## Issues Paper 5 - Big City Analytics: Identifying Sydney's Centres of Gravity (April 2015)

This paper, developed in conjunction with Committee member PwC, uses a new analytical tool from PwC to understand the economic and demographic trends behind Sydney's growth, highlighting the importance of using this data to inform policy development and maximise the city's potential.

## Issues Paper 6 - City of Choice 2: Visa and tax reforms to ensure Sydney remains open to the world's talent (April 2015)

This report, written in partnership with Deloitte and NSW Trade & Investment, puts forward a number of policy recommendations to ensure that Sydney benefits from the best and brightest talent from across the world.

## Issues Paper 7 - Bringing benefits to all: How Sydney's financial services sector leads the Australian economy (June 2015)

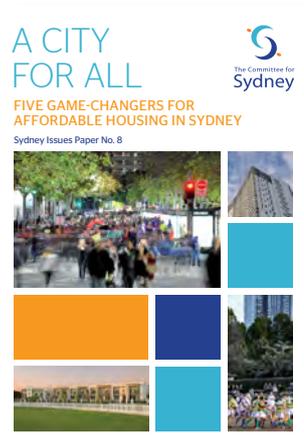
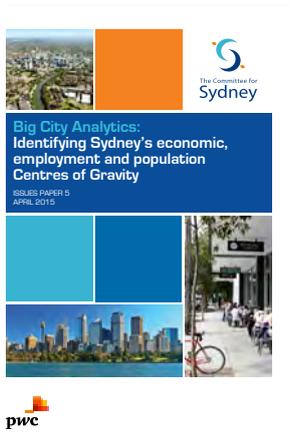
Developed through the industry-led Financial Services Knowledge Hub, in partnership with Committee member SGS Economics & Planning, this paper offers an evidence based understanding of the broader economic impact of Sydney's Financial Services sector, both for the state and the nation.

## Issues Paper 8 - A City for All - Five Game Changers for Affordable Housing in Sydney (August 2015)

Aiming to kick start the conversation, this paper, developed in partnership with Committee members Payce Consolidated and St George Community Housing, outlines 5 innovative ideas and the steps that the NSW Government can take to tackle the issue of affordable housing in Sydney, highlighting the necessity for collaboration between the public, private and not-for-profit sectors.

## Issues Paper 9 - Building the start-up ecosystem in NSW: from grants to collaboration (October 2015)

Following the success of the October 2014 Fintech Report, the Committee once again collaborated with Committee member KPMG, exploring the start-up ecosystem in NSW and making a number of recommendations that would enhance the pool of capital and talent supporting Sydney's thriving start-up ecosystem.



# SUBMISSIONS

- NSW Government – Rebuilding NSW Discussion Paper (November 2014)
- NSW Government – SEPP 65 and the draft Apartment Design Guide (December 2014)
- NSW Government – Sydney City Centre Capacity Improvement Plan: Review of Environmental Factors, Volume 1 (February 2015)
- Federal Government – Vision for a Science Nation: Consultation Paper (July 2015)
- NSW Government – Sydney Metro City and Southwest Consultation (July 2015)
- City of Sydney – Housing Issues Paper (August 2015)
- NSW Government – Local Government in NSW, General Purpose Standing Committee 6 Hearing (August 2015)
- NSW Government – Point to Point Transport Taskforce Discussion Paper (September 2015)



# MEDIA

The Committee has enjoyed a strong media presence throughout the year across all major Sydney flagship publications. We have also achieved significant coverage in national publications, most notably The Australian Financial Review, and sector specific publications including The Fifth Estate.

We have continued to present a balanced approach to media activity, and have worked to ensure our messages reach a broad audience across Greater Sydney. We enjoyed hosting both the Editor of The Daily Telegraph and the Editor in Chief of The Sydney Morning Herald to speak at high level Boardroom lunch events.

The Committee has continued to foster strategic relationships with key media contacts, enabling a regular media presence:

- Regular Op-Ed placements in The Sydney Morning Herald, The Daily Telegraph and The Fifth Estate.
- Regular appearances on 702 ABC Sydney's 'Shoot the Breeze' and the Monday Political Forum.

Through leveraging these relationships we have been able to plan, develop and achieve in-depth, targeted coverage around the release of Issues Papers, events and policy announcements.

Collaborating with both members and our Government network has not only enhanced our policy development but also our media activity, including activities around:

- release of Issues Paper 5 Big City Analytics (April 2015)
- release of Issues Paper 6 City of Choice 2 (April 2015)

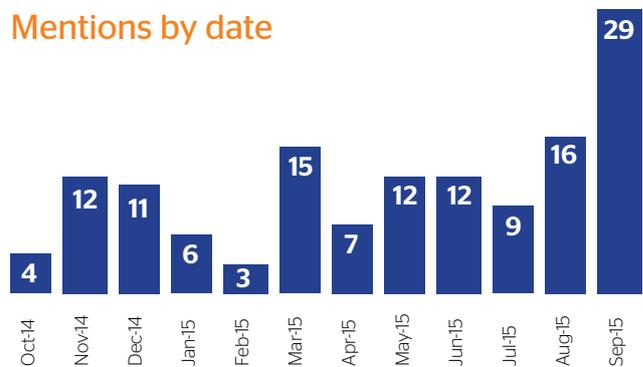
*“The Committee for Sydney, a high powered think tank devoted to lobbying government for the transformation of the city through urban renewal and better transport.”*

**The Sydney Morning Herald,  
September 2015**

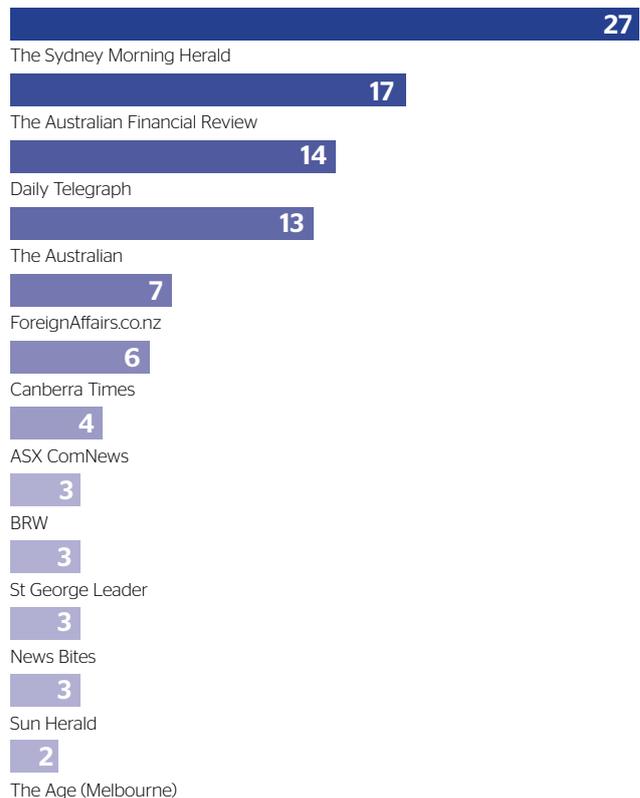
- development of the Financial Services Knowledge Hub, the establishment of Fintech Hub Stone & Chalk and the release of research outputs from the Knowledge Hub (June 2015, August 2015, September 2015)
- release of Issues Paper 8 A City for All (August 2015)

Over the last year, the Committee has enhanced its profile and consolidated its position as an independent 'go to' organisation for innovative thinking and comment on Sydney policy.

## Mentions by date



## Mentions by Source





## Twitter

The Committee has continued to develop its Twitter presence over the last year to provide an interactive discussion platform for members and stakeholders.

Activity is largely based around Committee events, announcements and media activity.

### Followers

November 2013	<b>384</b>
November 2014	<b>923</b>
October 2015	<b>1574</b>

### Activity

	<b>Tweets</b>	<b>Impressions (k)</b>
Nov 2014	<b>125</b>	<b>50.1</b>
Dec 2014	<b>21</b>	<b>21.2</b>
Jan 2015	<b>13</b>	<b>13.6</b>
Feb 2015	<b>32</b>	<b>13.9</b>
Mar 2015	<b>19</b>	<b>24.3</b>
Apr 2015	<b>13</b>	<b>21.8</b>
May 2015	<b>36</b>	<b>19.5</b>
Jun 2015	<b>22</b>	<b>22.7</b>
Jul 2015	<b>29</b>	<b>27.9</b>
Aug 2015	<b>71</b>	<b>62.2</b>
Sep 2015	<b>27</b>	<b>25.3</b>

*\*Impressions: Number of times users saw the tweet*

## Website

Since the 2014 AGM, the Committee website has had approximately 89,000 page views, a significant increase on the 64,000 page views achieved in the previous reporting period. We note that the majority of these page views were new users visiting the website.

As with last year, peaks are observed coinciding with the release of Committee reports and accompanying media activity.

In September 2015 the Committee refreshed the look and feel of the website. Members now have access to regularly updated and interactive content encouraging regular return visits.

Information on upcoming Committee events is also available with members now able to register to attend through the website.

The new website also now offers the opportunity for members to share their own news and views through the Members' Corner blog.

In conjunction with the introduction of the new website, the Committee's event invitations and monthly newsletter also now reflect the new look and feel of the refreshed website.

*"The Committee for Sydney's credibility as a voice for public policy reform has been boosted since its landmark report last October, Unlocking the potential: the fintech opportunity for Sydney, which led to the establishment of the fintech accelerator Stone & Chalk."*

**Australian Financial Review, October 2015**

# EVENTS

**62**

**events** held since 2014 AGM

**793**

**member** representatives  
attended one or more events

**38**

**members** have hosted or  
sponsored events

## **Planning Taskforce meeting**

11 November 2014

*Kindly hosted by Payce Consolidated*

## **Transport Taskforce meeting - Managing Sydney's Congestion**

13 November 2014

*Kindly hosted by Deloitte*

## **Boardroom Lunch with Paul Whittaker, Editor of The Daily Telegraph**

14 November 2014

*Kindly hosted by PricewaterhouseCoopers*

## **The City Agenda: Lunch with The Hon. Anthony Albanese, MP, Shadow Minister for Infrastructure and Transport, Shadow Minister for Tourism & Shadow Minister for Cities**

21 November 2014

*Kindly hosted by NRMA*

## **Launch of the KPMG & Clayton Utz Urban Renewal Guidebook**

24 November 2014

*Kindly hosted by KPMG*

## **Financial & Professional Services Taskforce meeting**

26 November 2014

*Kindly hosted by KPMG*



## **Evening Drinks Reception with The Hon. Mike Baird, MP, Premier of New South Wales**

10 December 2014

*Kindly hosted by Stockland*

## **Briefing with Jim Betts, Chief Executive, Infrastructure NSW & Dennis Cliche, Chief Executive, WestConnex**

12 December 2014

*Kindly hosted by International Convention Centre Sydney*

## **The Greater Sydney Commission: briefing with The Hon. Luke Foley, MLC, Leader of the Opposition in the Legislative Council**

15 December 2014

*Kindly hosted by Arup*

## **Briefing with Alison Nimmo, Chief Executive, The Crown Estate, UK**

18 December 2014

*Kindly hosted by DEXUS Property Group*

## **City Centre Capacity Strategy: Briefing with Transport for NSW**

19 December 2014

*Kindly hosted by Arup*

## **Boardroom Lunch with David Plouffe, Global Senior Vice President Strategy and Policy, Uber**

10 February 2015

*Kindly hosted by Deloitte*

## **Boardroom Lunch with Darren Goodsir, Editor in Chief, SMH and Herald Sun**

12 February 2015

*Kindly hosted by PricewaterhouseCoopers*

**Online Global Cities Dialogue: with Kati London, Microsoft FUSE in New York**

18 February 2015

*Kindly hosted by University of Technology, Sydney*

**Joint Planning & Transport Taskforce meeting**

20 February 2015

*Kindly hosted by AECOM*

**Briefing on 'A Plan for Growing Sydney' with Minister Goward & NSW Department of Planning & Environment**

23 February 2015

*Kindly hosted by HASSELL*

**Launch of the Financial Services Knowledge Hub, with NSW Premier The Hon. Mike Baird, MP**

3 March 2015

*Kindly hosted by DEXUS and supported by KPMG*

**Female Cities workshop**

5 March 2015

*Kindly hosted by Arup*

**Financial & Professional Services Taskforce meeting**

19 March 2015

*Kindly hosted by Clayton Utz*

**Boardroom Lunch with Kerrie Mather, Chief Executive and MD, Sydney Airport**

20 March 2015

*Kindly hosted by Park Hyatt Sydney*

**Future Leaders Forum, with Paul Howes, KPMG & Emma Lo Russo, Digivizer**

26 March 2015

*Kindly hosted by Freelancer*

**Lunch with Dean Kimpton, Chief Operating Officer, Auckland City Council**

30 March 2015

*Kindly hosted by AECOM*

**The Right City Model and Brand for Sydney: Briefing with Greg Clark, OECD Advisor & Cities Expert**

29 April 2015

*Kindly hosted by Doltone House and sponsored by Business Events Sydney, NSW Trade & Investment*

**Online Global Cities Dialogue: Berlin Roundtable**

7 May 2015

*Kindly hosted by Museum of Contemporary Art and supported by German-Australian Chamber of Industry and Commerce, with technology enabled by Cisco Systems*

**Cities 2050: Briefing with Stephen Yarwood, Cities Consultant & Former Lord Mayor of Adelaide**

11 May 2015

*Kindly hosted by Arup*

**Online Global Cities Dialogue: Eric Van der Kleij, Level39 in London**

12 May 2015

*Kindly hosted by Westpac*



**Live Love Taskforce meeting**

18 May 2015

*Kindly hosted by International Convention Centre Sydney*

**Collaborating to Compete: Briefing with Prof Ian Chubb, Chief Scientist of Australia**

20 May 2015

*Kindly hosted by Museum of Applied Arts and Sciences*

**Future Leaders Forum: The Future of Transportation**

25 May 2015

*Kindly hosted by Arup*



**Online Global Cities Dialogue: Affordable Housing with McKinsey & Co in Shanghai**

26 May 2015

*Kindly hosted by Iglu*

**Fragilities in the Global Economy, Implications for Australia: Briefing with Prof Warwick McKibbin, ANU**

28 May 2015

*Kindly hosted by Allens*

**Planning Taskforce meeting**

29 May 2015

*Kindly hosted by Kinesis*

**Creating a Smart City: Briefing with Raj Vaswani, Co-founder of Silver Spring Networks**

3 June 2015

*Kindly hosted by AECOM*

**Transport Taskforce meeting**

9 June 2015

*Kindly hosted by Deloitte*

**Fintech in Focus: Opportunities and Challenges for Start-ups in NSW**

16 June 2015

*Kindly hosted by KPMG*

**Darling Harbour Regeneration Update, with Lend Lease, ICC Sydney & NSW Government**

18 June 2015

*Kindly hosted by Lend Lease and supported by International Convention Centre Sydney*

**Official Launch: Bringing Benefits to All – How Sydney’s Financial Services Sector Benefits the State and Nation**

22 June 2015

*Kindly hosted by ANZ Banking Group*



**UrbanGrowth NSW Bays Precinct Call for Great Ideas Briefing**

25 June 2015

*Kindly hosted by UrbanGrowth NSW*

**Transport Taskforce meeting**

26 June 2015

*Kindly hosted by KPMG*

**Fintech in Focus: Managing the Disruption – The Convergence of Business & Academia**

30 June 2015

*Kindly hosted by ASX Limited*

**Global Cities Initiative: Welcome Dinner with J.P. Morgan and Brooking Institution**

8 July 2015

*Kindly hosted by J.P. Morgan*

**Global Cities Initiative Workshop**

9 July 2015

*Kindly hosted by Clayton Utz*



**Briefing with Peter Duncan, Chief Executive, Roads and Maritime Services**

21 July 2015

*Kindly hosted by Deloitte*

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*“[I] want to thank you for the great speakers we’ve had over the last seven days, we’re being spoiled with the quality (and what we’re learning is very interesting and useful).”*

**Ted Plummer, Head of Government and Community Relations, Sydney Airport**

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**Boardroom Lunch with The Hon. Gladys Berejiklian MP,  
Treasurer of New South Wales**

22 July 2015

*Kindly hosted by Allens*

**Boardroom Lunch with Phil Davies, Chief Executive,  
Infrastructure Australia**

24 July 2015

*Kindly hosted by Minter Ellison*

**Live Love Taskforce meeting**

28 July 2015

*Kindly hosted by Business Events Sydney*

**Boardroom Lunch with The Hon. Rob Stokes MP,  
NSW Minister for Planning**

30 July 2015

*Kindly hosted by Clayton Utz*



**City of Sydney Cycling Strategy Briefing & Suit Ride**

4 August 2015

*Kindly hosted by City of Sydney*

**Density Done Better: Central Park Site Tour & Briefing**

7 August 2015

*Kindly hosted by Frasers Property Australia*

**Online Global Cities Dialogue: Busting congestion  
with RAND Corp in Washington D.C**

11 August 2015

*Kindly hosted by Museum of Applied Arts and Sciences,  
with technology enabled by Cisco Systems*

**Issues Paper Launch: A City for All –  
5 Game Changers for Affordable Housing in Sydney**

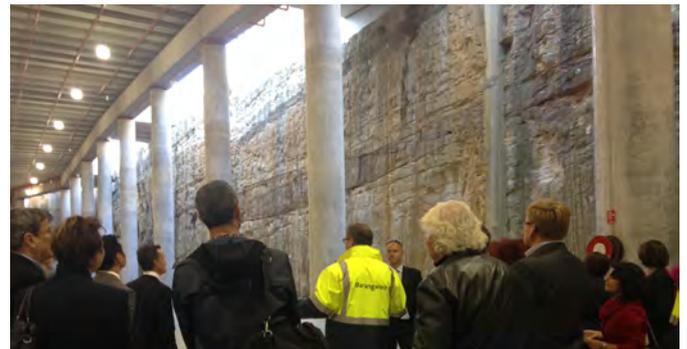
13 August 2015

*Kindly hosted by Museum of Sydney and sponsored by  
Payce Consolidated*

**Barangaroo Point Reserve Sunset Tour & Briefing**

13 August 2015

*Kindly hosted by Barangaroo Delivery Authority*



**Smart Cities: Briefing with Gordon Feller &  
Dr Robert Pepper, Cisco Systems**

19 August 2015

*Kindly hosted by UTS Business School and sponsored by  
Transport for NSW*

**Online Global Cities Dialogue: UK City Deals  
with Tom Riordon, Leeds City Council**

20 August 2015

*Kindly hosted by KPMG*

**Boardroom Lunch with The Hon. Chris Bowen, MP,  
Federal Shadow Treasurer**

4 September 2015

*Kindly hosted by Deloitte*

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*“I wish to express my sincerest appreciation to Tim and Lucy for hosting the Global Cities Initiative workshop. It proved to be one of the most significant thought leadership events of the year and has been instrumental in assisting me to achieve successful city making initiatives, particularly with local government.”*

**Michelle Cramer, Director, Hames Sharley**

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### **Planning Taskforce meeting**

8 September 2015

*Kindly hosted by Charter Hall*

### **Financial & Professional Services Taskforce meeting**

10 September 2015

*Kindly hosted by Stone & Chalk*



### **Live Love Taskforce meeting**

15 September 2015

*Kindly hosted by Arup*

### **Transport Taskforce meeting**

22 September 2015

*Kindly hosted by Uber Sydney*

### **CBD & South East Light Rail Briefing, with Australian Turf Club & Transport for NSW**

25 September 2015

*Kindly hosted by Australian Turf Club*

### **Lunch with Luke Foley MP, NSW Opposition Leader**

9 October 2015

*Kindly hosted by Museum of Contemporary Art and sponsored by Plenary Group*

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*“Committee for Sydney really is the gold standard in resourcing improved urbanity through design.”*

**Bruce Taper, Director, Kinesis**

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# EXECUTIVE BOARD

## Chair

### Lucy Hughes Turnbull AO

Director, Turnbull & Partners

*Lucy has been Chair of the Committee for Sydney since 2012*

## Deputy Chairs

### Sally Loane

Chief Executive, Financial Services Council

*Sally has been Deputy Chair of the Committee for Sydney since 2013*

### Michael Rose

Chief Executive Partner, Allens

*Michael has been Deputy Chair of the Committee for Sydney since 2015 and also chairs the Financial and Professional Services Taskforce*

## Current Board Members

### John Banks

Director, Talent 2

### Martin Blake

Chairman NSW, KPMG

*Martin chairs the Executive Board's Finance Sub-Committee*

### Virginia Briggs (appointed February 2015)

Partner, Minter Ellison

### Kevin George (appointed February 2015)

Executive General Manager, Office and Industrial, DEXUS

### Professor Barney Glover (appointed February 2015)

Vice-Chancellor, Western Sydney University

### Kate Jordan

Deputy Chief Executive Partner, Clayton Utz

*Kate chairs the Executive Board's Membership Sub-Committee*

### Kerrie Mather (appointed June 2015)

Managing Director and CEO, Sydney Airport

### Michael Miller

Chief Executive Officer, APN News and Media

### David Pitchford, CBE, LVO

Chief Executive, UrbanGrowth NSW

### The Hon. Warwick L. Smith, AM, LLB (appointed June 2015)

Chairman, NSW & ACT and Senior Managing Director, ANZ Bank

*Warwick chairs the Financial Services Knowledge Hub*

### Tony Stuart

Group Chief Executive, NRMA Motoring & Services

### Charlie Taylor

Director, McKinsey and Company

### Brian Tyson

Managing Partner, Newgate Australia and Co-founder, Newgate Research, Newgate Communications

### Michael Zorbias

Head of External Affairs, Lend Lease

## Retired since 2014 AGM

### Rhonda Hawkins (January 2015)

### Philip Davies (March 2015)

### Max Moore-Wilton (June 2015)

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*"The Committee for Sydney does great work, strategic work, that provides benefit for all of our communities. This is because they are the top leadership organisation in Sydney."*

Darren Pearce, CEO, Australian Turf Club

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# CURRENT MEMBERS

Accor	Destination NSW	Museum of Applied Arts and Sciences	Sydney Water
AECOM	DEXUS Property Group	Museum of Contemporary Art	Sydney Writers' Festival
AEG Ogden	Echo Entertainment	National Rugby League	Talent2
Allens	Elton Consulting	Newgate Communications	Thales
Amber Infrastructure	Evolve Housing	News Corp Australia	Transdev Australasia
AMP Capital	Financial Services Council	NRMA	Turnbull & Partners
ANZ Banking Group	Flow Systems	NSW Department of Planning & Environment	Uber Sydney
ANZ Stadium	Football Federation Australia	Optus	University of Technology, Sydney
APN News & Media	Frost* Collective	Park Hyatt Sydney	University of Sydney
Arcadis	GPT Group	Parramatta City Council	UrbanGrowth NSW
Architectus	Hames Sharley	Payce Consolidated	Virgin Australia
Art Gallery of NSW	HASELL	Penrith City Council	Wanda One Sydney
Arup	Hill PDA	Plenary Group	Western Sydney University
ASX Limited	Huawei Technologies Australia	Port Authority of NSW	Westfield Corporation / Scentre Group
Australian Centre of Excellence for Local Government	Hume Community Housing Association	PricewaterhouseCoopers	Westpac
Australian Rugby Union	Imagination	Qantas Airways	WSROC
Australian Turf Club	Investa Property Group	RobertsDay	
Blacktown City Council	Ivany Investment Group	Sealink Travel Group	
BlueCHP	JBA	Serco Asia Pacific	
Bouygues Construction Australia	Jemena	SGS Economics and Planning	
Bridge Housing Ltd	JLL	South Western Sydney Local Health District	
Brookfield	Kinesis	St George Community Housing	
BT Global Services	KJA	Stockland	
Business Events Sydney	KPMG	Sydney Airport Corporation	
Carnival Australia	Lend Lease	Sydney Festival	
Celestino	Link Housing	Sydney Harbour Foreshore Authority	
Charter Hall	Liverpool City Council	Sydney Opera House	
Cisco	MatthewsFolbigg Lawyers	Sydney Swans	
City of Sydney	McKinsey & Company	Sydney Symphony Orchestra	
Clayton Utz	Meriton	Sydney Theatre Company	
Compass Housing Services	Merivale		
Cox Architecture	Microsoft Australia		
Crown Resorts	Minter Ellison		
Deloitte	Mirvac		



The Committee for  
**Sydney**

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