

Annual General Meeting Chair's Report 2014



2014 In Review

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A message from Lucy Hughes Turnbull AO, Chair, Committee for Sydney



Momentum

This has been another year of impact and achievement for the Committee for Sydney. The report shows how we have continued the momentum from last year and in many ways surpassed it. These are not just personal observations. We know from the recent survey of Committee members that 94% say that the Committee's performance was strong or very strong over the last year. The Committee is seen to be punching above its weight

and to be creating the kind of platform for collaboration which successful global cities all have and which Sydney has long needed.

When the public, private and not for profit sectors come together in a common cause, cities thrive. The Committee exists to promote that collaboration for the benefit of Greater Sydney. In 2014 we have seen the Committee bring disparate forces together I add: we are not complacent about the performance of the Committee or the need for us to constantly improve so as to maintain our own momentum and support that of Sydney itself.

While financial performance is clearly not the only barometer of success, the audited accounts do provide firm evidence of a

“ CFS has demonstrated over the last year why it is at the forefront of public policy development in NSW. Its research is innovative and based on a diverse range of views. It promotes western Sydney as much as the CBD and recognises the economic opportunities that lie in our west. There is no doubt in my mind that the work of the CFS will have a profound impact on how our city evolves.”

**The Hon. Stuart Ayres,
MP, Minister for Sport and
Recreation, Minister for
Police and Emergency
Services, Minister Assisting
the Premier on Western
Sydney**



“A beacon for business, a connector for civil society and a trusted partner for governments.”

Mike Zorbas, Head of External Affairs, Lend Lease

growing membership and also, I believe, of good financial management. It is worth reflecting on the fact that since the renewal of the Committee at the end of 2011, we have moved from making an operating loss to a significant surplus with healthy reserves. In addition to thanking members themselves, I also want to thank on your behalf the team, our accountant and the Committee's Finance Sub Committee, chaired by Craig Pudig, for their excellent efforts on the finances. We will of course continue to keep a lid on expenditure and ensure our income matches or exceeds expectations. But the financial health of the organisation does mean we can plan for the next few years with increased confidence.

Growth in membership

At the heart of our renewal were two objectives. The first was to enable our members to play a greater role in shaping the development of the Committee's policies and strategies. The second was to thereby enable Sydney to have the benefit

of the world class expertise and capacity of our members in identifying policies and initiatives which would meet our city's challenges and exploit its opportunities. We are together helping to provide the Big City thinking required for success in a global city.

Our growing membership reflects success in attracting organisations with a passion for Sydney and the capacity to help shape it. We have grown in less than three years from just on 30 financial members to over 80. Members may recall that last year we agreed a self-imposed limit on the size of membership at 100. We did that because we wanted to be of a size that whilst giving us the resource to be effective and have real impact, did not result in us being too big or remote from members. I hope members agree that we have got this about right.

Stakeholder response

The report also testifies to the positive response we have been getting from our stakeholders. We quote some of them in the document. My own favourite is from the senior public servant who referred to the 'wise advocacy of the Committee for Sydney' in relation to the emerging Greater Sydney Commission. I believe that the positive stakeholder response is as much about how we work as it is about the content of that work.

Whilst being strong advocates of change and big city thinking, we have always sought to promote our priorities via research and a positive civic dialogue. We are persuaders and coalition-builders determined to improve the tone of debate about Sydney's future. Although we are

comfortable in using media to promote discussion about our objectives, we prefer to focus on the key issues in a cool, evidence based way and never resort to negative campaigning. Our impact on decision-makers and stakeholders is achieved through providing expertise and best practice examples from across the globe and an environment at our events which supports dialogue. Whether it's in terms of governance reform, strategic planning, public transport, policy for Western Sydney, promoting the arts and sport as essential to the 'Sydney offer', marketing Sydney for international talent or the future of financial services in Australia's only global city, the Committee is, through this approach, making its impact felt.

Issues Papers, reports and submissions

Our Issues Papers, reports, and submissions are, for us, key evidence based channels of communication and intervention in the main public policy debates. They are also attempts to shape the civic and media dialogue about the growth and future of Sydney. We had another robust performance on this front and the report identifies the key documents researched and published by the Committee in the last year. I highlight three because of the impact they had on issues of great significance.

Issues Paper 4 'Adding to the Dividend, Ending the Divide: 2014 Update' was a ground-breaking study of what Sydney's economy offers the nation and the state ('the dividend') and the need to ensure that the potential of Western Sydney was

fully exploited to the benefit of all ('ending the divide'). Of special importance in this well researched and well-argued report was the evidence that over 80% of all taxes gathered in Sydney goes to the Federal Government. This was a timely intervention in the crucial national debate about the future of the federation, the vertical fiscal imbalance between States and Commonwealth and the vital need for cities to get a new deal on funding for their key infrastructure. Cities are the main drivers of national productivity and Sydney is itself now again the producer of 23% of national wealth. We must as a nation invest in our cities and see much better policy and investment alignment between tiers of government to maximise their contribution. The narrative of this Issues Paper caught the mood of the times and the attention of decision-makers - and is a real highlight of 2014.

Unlocking the Potential: the Fintech opportunity for Sydney was the high impact report the Committee undertook with KPMG. This was the first report



NSW 2014 Business Leadership forum

“The importance of big picture thinking when it comes to city building is becoming apparent as the NSW Government looks not only to the Sydney CBD and surrounds, but to economic powerhouses such as Parramatta in Western Sydney as the centres of growth and transformation. As we find ourselves on the precipice of great change for Greater Sydney, the work of the Committee for Sydney can continue to shape our city's future.”

**The Hon. Pru Goward, MP,
Minister for Planning and
Minister for Women**

researched as part of the innovative Financial Services Knowledge Hub which the Committee has established in partnership with the NSW Government. This is only the 3rd such city-based report on this key new sector of financial services to have been done in the world. It is already changing the way both government and the private sector are collaborating to develop this sector. I'd like to thank KMPG for their outstanding work on our behalf on the report, Andrew Low of member RedBridge Grant Samuel for Chairing the Financial Services Knowledge Hub and again the NSW Government Department of Trade and Investment for their continued - and imaginative - partnership with us. Such public-private collaboration around research and problem solving is exemplary.

The Committee Submission to the NSW Parliamentary Inquiry into Affordable Housing embodied the Committee approach to its role. As with all such submissions the Committee didn't just put out a document and press release and then wait for something to happen. We put together a group of members to develop thinking and advocacy and we created a platform for dialogue and collaboration with the various departments of the NSW Government interested in developing new policy around social and affordable housing. This ultimately found an expression in the Premier's exciting Innovation Initiative which has as one of its core priorities affordable housing. We expect a real policy shift from this process. I add also that we welcome the new approach to policy-making embedded in the Premier's Innovation Initiative - which is to ask the private and community sectors not just to bid for a detailed tender but to suggest what the problem actually is and then to suggest their own ways of solving it. This echoes the more social, crowd-

sourced approach to urban innovation the Committee outlined in its 2013 report #wethecity.

Next year: digging deeper on the key issues

Our strategy for next year, informed by the 2014 Member Survey and Board discussions on the future, will be to focus even more on achieving our current core Priorities. In the year of an election we clearly have an opportunity to promote our core objectives and will do so. The team will be working to ensure all events, research and advocacy reinforce the delivery of our Priorities. We have in the last year had a diverse and high quality range of events and speakers which have always attracted full attendance from members and stakeholders. In 2015 we will, while maintaining a breadth of service to members, dig deeper into the key issues for Sydney and ensure that all reports and events reinforce our core Priorities. The Committee doesn't take an academic view of our primary purpose; we are here to make change happen in Sydney. All our efforts will be concentrated on making 2015 a year of delivery in Sydney.

I wish to record formally the thanks of the Board to the Committee team and it's CEO Tim Williams for the outstanding work done on our collective behalf over the last year. This is a high performance though still a small team and I know members will want our appreciation of their contribution noted.



Lucy Hughes Turnbull AO
Chair, Committee for Sydney

Selected Committee Highlights of the Year



CfS has become a powerful and influential voice in many of the big Sydney debates”

CfS Member Survey comment

Governance

The Committee has played an important role in the emergence of the new **‘Greater Sydney Commission’** which will be launched by the State government at the same time as the Sydney Metropolitan Strategy.

Local Council amalgamations: The Committee campaigned for the creation of fewer but stronger councils better equipped to engage with State and Federal governments: NSW Government now supports this agenda.

Planning

The Committee’s advocacy helped secure a higher priority for Western Sydney in the emerging Sydney Metropolitan Strategy and support for a more ‘polycentric’

approach to Sydney’s growth. The Committee’s approach to ‘density done better’ also gained strong support from stakeholders.

Transport

Having supported the **CBD Light Rail** project now being implemented, the Committee also made the **Western Sydney Light Rail** project a priority: both showing what innovative council leadership and cross government collaboration can achieve

As part of the ‘public transport revolution’ we seek for Sydney, we prioritised a **Second Harbour crossing** in our submission supporting the partial leasing of the ‘poles and wires’. Our submission also promoted the need for an informed debate about new approaches to funding



Launch of Fintech Report

“I commend the Committee for Sydney for commissioning this highly relevant research, and for its important ongoing role in driving growth and innovation with the Financial Services Knowledge Hub.”

**The Hon. Andrew Stoner,
MP, NSW Deputy Premier
(at time of launch)**

“Thanks to the Committee for Sydney for its ongoing support of our public transport revolution.”

**Minister for Transport, the
Hon. Gladys Berejiklian, MP**

infrastructure in addition to the recycling of assets and included a list of options to be considered.

Sydney as a Financial Services Knowledge Hub

Established in collaboration with NSW Trade and Investment, the Hub produced a leading edge report on *Unlocking the potential: the Fintech opportunity for Sydney* and will play its part in promoting Sydney's financial services sector.

Sydney as a Global Talent Hub

Building on last year's research into global talent, a new Committee **HR Leaders Network** was created to share best practice, support the marketing of Sydney and host Global Talent Networking events.

Future Leaders: towards 2054

Launched by the Hon. Gladys Berejiklian, MP, the Committee's **Future Leaders**

Sounding Board - a network made up of the next generation of leaders from our member organisations - is now playing a role in the creation of Committee strategy: Our review of Sydney in 2054 was shaped by their input.

A new way of involving Sydneysiders

As part of its commitment to secure involvement from younger people in the shaping of their city, the Committee created with Sydney Alliance and Youth Action Network a **Youth Housing Summit** as a new engagement approach for young people around the challenges of affordable housing.

Learning from other global cities

The Committee continued its unique '**global city online dialogue**' series enabled by CISCO and supported by MCA and Powerhouse Museum to enable Sydney to learn from the best.

Collaborations

We facilitated collaborations between key stakeholders at Circular Quay and the Western Harbour of Sydney which influenced government thinking and brought partners across the public and private sectors together to achieve better outcomes.

Green Grid for Sydney

The Committee has worked throughout the year with the Government Architects Office to promote the concept of the Sydney Green Grid with State and Federal Ministers,

members and stakeholders. Connecting and enhancing Sydney's networks of green spaces and corridors has the potential to improve the liveability, accessibility and potential for investment across Sydney.

#wethecity

NSW Government and Sydney have listened to the call from the Committee's 2013 #wethecity report - to collaborate to compete. and using digital platforms to enable Sydneysiders to help shape solutions for their city's challenges. Since the release of the report we have seen major developments on E-planning, a whole of NSW Government digital strategy and the announcement of the Premier's crowd sourcing Innovation Initiative. The Committee itself took this approach further by sponsoring SOUP, a new platform for urban innovation.



Western Sydney

The Committee played its part in **Western Sydney's emergence as a policy priority** over the last 18 months with a particular emphasis on its transport and employment needs.

“The Committee has been outstanding in its advocacy for western Sydney. They really understand that a balanced Sydney is not only fairer and more liveable, but it is also more productive”

Craig Butler, Assistant General Manager, Penrith City Council

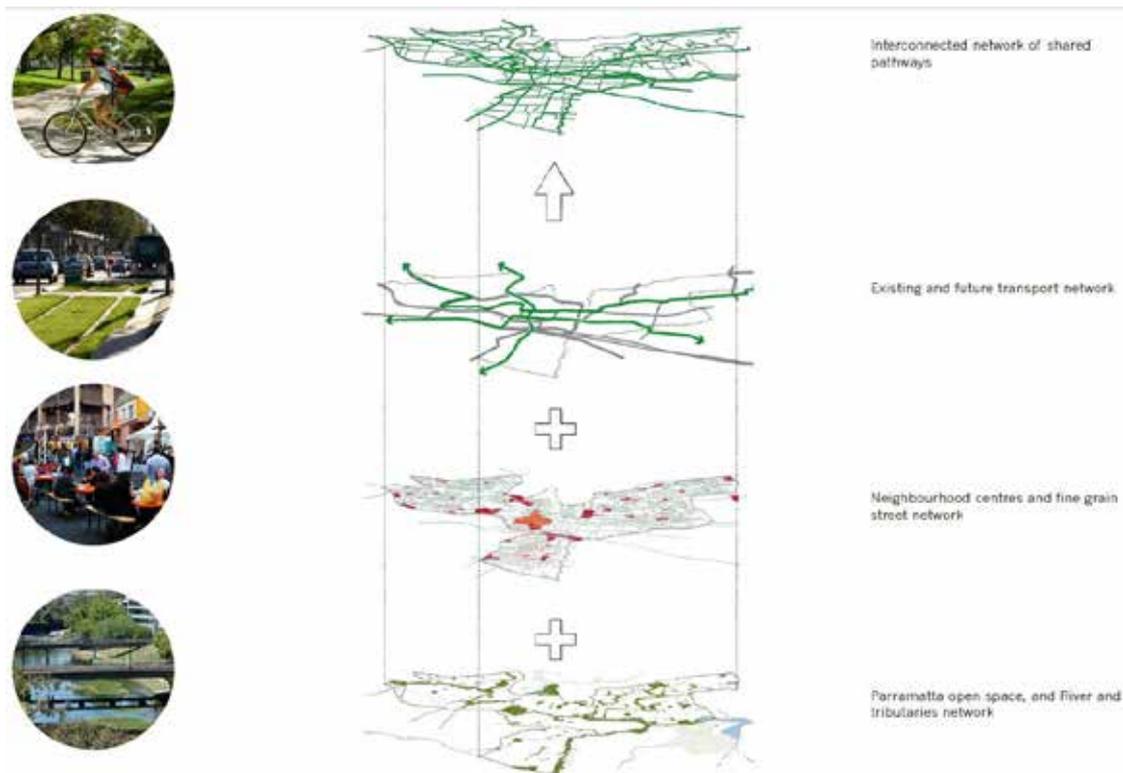


Image courtesy of NSW Government Architect's Office

New Members



2013

November

ANZ Banking Group

December

Payce Consolidated
Liverpool City Council

2014

February

AEG Ogden
Hill PDA
BlueCHP

April

Carnival Australia

May

ANZ Stadium
Hames Sharley

June

Architectus
Sydney Symphony Orchestra

July

Thales
UrbanGrowth NSW

August

Serco
Faculty of Architecture, Design and
Planning (University of Sydney)

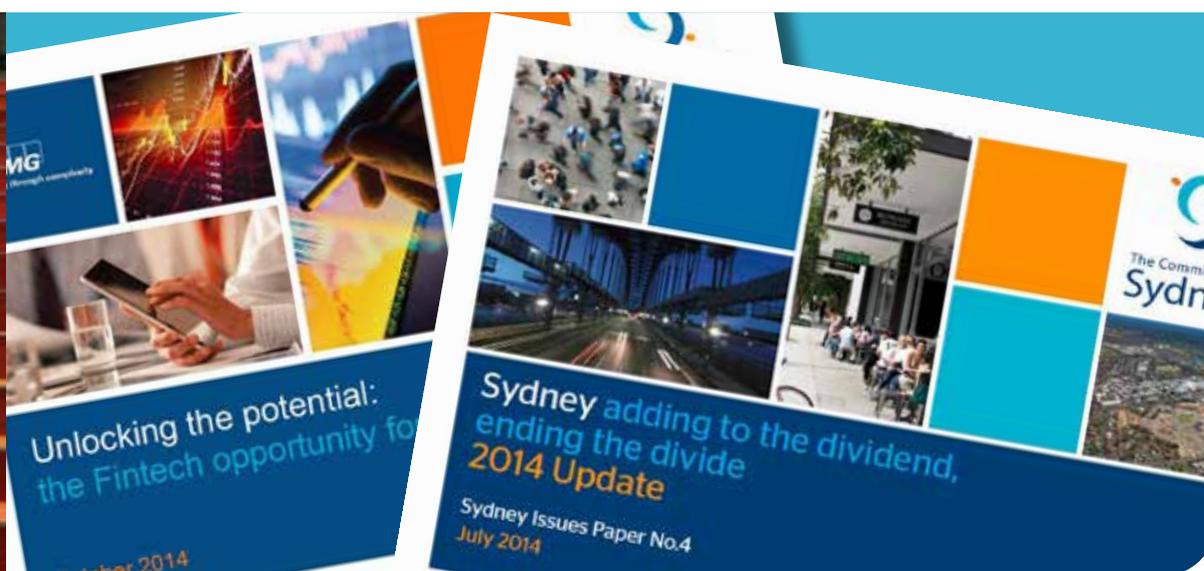
September

Link Housing
Uber

October

Sydney Water

Submissions, Reports and Publications in 2014



JANUARY

Response of the Committee for Sydney to the Walsh Bay Arts Precinct Master Plan

The Committee response supported the development of the Sydney Arts (or Cultural) Ribbon around Walsh Bay, particularly due to the importance of the cultural sector to Sydney's economy, but urged the need for integration of agencies to deliver, and integration of the precinct with neighbouring precincts, particularly through active transport and wayfinding. We believe the precinct needs to maintain mixed-use, potentially through a Business Improvement District management model used in the UK and US.

MARCH

Committee for Sydney submission on the Inquiry into social public and affordable housing

This submission highlighted the fact that Sydney needs more housing, better equity of access and a variety of tenures to meet current demands and support growth. It argued that these could be delivered through more 'affordable housing', the development of shared equity schemes and clarification of the role of Community Housing Providers.

Feedback from the Committee for Sydney on the NSW Local Government Reform Proposals

This feedback supported the Panel's proposals for Local Government Reform in NSW and reiterated the Committee's position that Sydney should have fewer, but stronger councils, better strategic metropolitan co-ordination for Sydney and a better partnership between local and state government.

JULY

Sydney Issues Paper 4: Sydney, adding to the dividend ending the divide - 2014 Update

Following up on Issues Paper 1 of the same title, this paper updates that research. It focuses on key findings which illustrate the continuation of the divide, in the form of both the 'vertical fiscal imbalance' between the State and Federal government and the uneven spatial performance across Sydney that exists despite the current momentum in Western Sydney.

The paper highlights the significant economic contribution made by the State to the Federal Treasury and the clear gap between that contribution and what is returned to the State. It calls for a new National 'urban compact' and a 'new deal' for Sydney to be able to continue its significant contribution to national economic performance and to properly manage its inevitable growth; through a pipeline of infrastructure projects and more certain funding provisions, including the recycling of assets and innovative funding mechanisms.

The report also looks at the importance of governance in managing this growth and how the existing fractured system is holding Sydney back. It calls for a metropolitan scale of Governance and collaboration between state and federal government.

SEPTEMBER

Response of the Committee for Sydney to the Financial System Inquiry Murray Interim Report (July 2014)

The Committee response echoes the key recommendations of the earlier *Australia as a Financial Centre Report (the Johnson Report)* which sought to ensure our finance system competes effectively in the provision of finance and supporting professional and business services to global enterprise and investors, and the future development of Sydney as an internationally competitive financial services centre.

OCTOBER

Submission of the Committee for Sydney to Rebuilding NSW Discussion Paper

The Committee response welcomed the dialogue on how best to invest funds arising from the lease of NSW electricity infrastructure, reinforcing the need to invest back into critical infrastructure, with a Sydney First approach. It called for evidence-based appraisal of projects to ensure they are aligned with the Metropolitan Strategy for Sydney and

the Greater Sydney Commission. These projects should in turn fit strategically into a long-term pipeline of infrastructure projects, incorporating not only the big and new, but also smaller and less glamorous upgrades to existing infrastructure in order to ensure better efficiency of existing assets. It also called for a civic dialogue on new approaches to funding infrastructure for Sydney, drawing on interstate and international examples.

Unlocking the Potential: the Fintech opportunity for Sydney

Unlocking the Potential is the first research report published by the new Financial Services Knowledge Hub. The report has been developed by Committee member KPMG's leading financial services and banking team.

Sydney's financial services sector is a key driver of national productivity. At the same time, Sydney is also the centre of Australia's ICT industry and leads the nation in tech-start-ups. The foundations are therefore here for a thriving Fintech sector.

Research on this sector, which is crucial to the future of financial services in Sydney, has never before been done in Australia and this is one of only three reports done so far globally on this new sector. It shows that Sydney has a strong base of potential growth and an opportunity to become an Asia-Pacific Fintech hub.

SEPP 65 and the Residential Flat Design Code

The Committee's response to this consultation is currently being finalised.

Media In 2014

The Committee has focused on broadening coverage across outlets and channels and building strategic relationships in order to ensure appropriate and timely coverage on our priority areas and to maintain our bi-partisan positioning. Since last year coverage can be seen to have balanced out across the major news outlets.

By cultivating individual relationships and working with journalists to deliver a package of coverage on a specific activity, we have seen coverage peak around the release of reports, events and policy announcements which we have sought to promote or commend - in particular the announcement of the Greater Sydney Commission (April), Issues Paper 4 (July), and the announcement of Local Government Reform and the Fintech Report (late September/early October).

The clearest example of success with this approach was the promotion of our Fintech report, *Unlocking the potential: the Fintech opportunity for Sydney*. In collaboration with NSW Trade and Investment, the Deputy Premier's Office and KPMG, we worked with The Australian Financial Review (as well as the The Sydney Morning Herald) to create a series of coverage before, on the day of, and following the release of the report, including an opinion piece from the Committee's CEO.

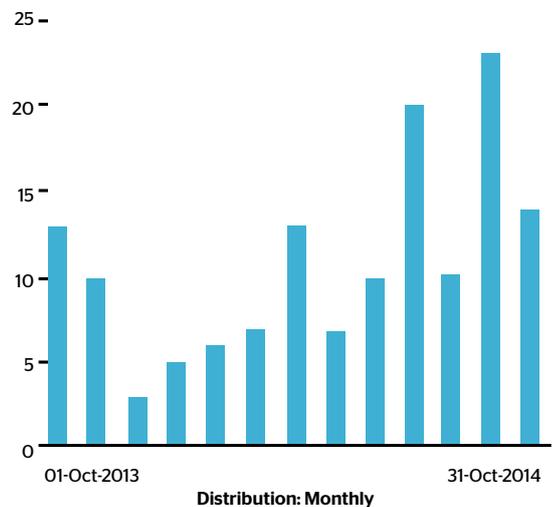
Over the last year, the Committee has consolidated its position as an independent 'go to' organisation for comment on Sydney policy, with quotes from both the CEO and Chair featuring regularly on issues falling under our priority areas. The

Committee has continued its preferred approach to comment only on issues when approached, unless they are critical to our core objectives.

Media coverage



141 documents From 01/10/2013 to 22/10/2014



141 documents From 01/10/2013 to 22/10/2014

Website activity

www.sydney.org.au

Since the 2013 Chair's Report, the Committee website has had over 64,000 page views with peaks around the end of February/early March, early April, mid May, mid July and early October. These peaks can be seen to coincide with the release of Committee reports and accompanying media activity.

Compared to a similar period last year the Committee has more than tripled the number of page views.

June 2013 - November 2013 (6 months)
10,000+ hits

May 2014 - October 2014 (6 months)
34,000+ hits

Social Media activity

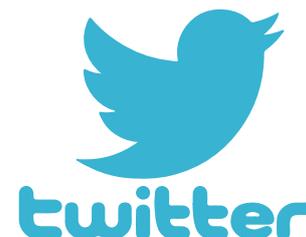
Twitter

The Committee has developed a strong Twitter presence over the last year. We are developing our use of the platform as a strategic communication tool to connect with members, government and stakeholders, enabling us to engage our followers in discussions around key issues, highlight events, announcements, best practice and key messages.

The Committee has steadily increased its following on Twitter over the last year. We currently have 923 followers in comparison to the 384 followers we had at November 2013. The number of followers has increased in line with our twitter presence and level of activity.

YouTube

The Committee continues to monitor its YouTube channel and post videos where appropriate. Videos uploaded this year include the presentation of interim findings from our Sydney 2054 initiative and a video produced in conjunction with NSW Trade and Investment on the newly established Knowledge Hubs, featuring the Committee CEO and Committee members speaking about the Financial Services Knowledge Hub which is being driven through the Committee's Financial and Professional Services Taskforce.



Events in 2014

“The CFS has delivered a relevant and diverse range of forums and events which are proactively engaging members in the ongoing planning and vision for Sydney.”

Karen Walsh, St George
Community Housing

There has been a significant events program since the last AGM. Since December 2013 we have again delivered over 50 targeted events, including briefings, online dialogues, workshops, boardroom lunches and Taskforce meetings, attended by Committee members, future leaders, stakeholders, government and Sydney decision-makers.

Our events, like our research, advocacy and reports, fit with our main objectives as set out in Priorities 2014.

FEBRUARY

Western Sydney: Developing the Committee approach and priorities setting

Thursday 6th February

Hosted by MatthewsFolbigg

Planning Taskforce meeting

Friday 14th February

Hosted by Stockland



My Sydney: an evening with James Packer and Steven Lowy

My Sydney: an evening with James Packer & Steven Lowy

Thursday 27th February

Joint event with News Corp – Sponsored by Arup, Business Events Sydney and Clayton Utz

Lunch with The Hon. Jamie Briggs MP, Assistant Minister for Infrastructure & Regional Development

Friday 28th February

Hosted by Clayton Utz, Leighton Contractors & Park Hyatt Sydney

MARCH

Liveability & Loveability Taskforce meeting

Wednesday 5th March

Hosted by Arup

Transport Taskforce meeting with Ken Kanofski, NSW Roads & Maritime Services

Tuesday 11th March

Hosted by AECOM

Lunch with Ann Sherry AO, CEO of Carnival Cruises

Wednesday 12th March

Hosted by Park Hyatt Sydney

Lunch with The Hon. Greg Hunt MP, Federal Minister for the Environment

Thursday 13th March

Hosted by Arup

Financial & Professional Services Taskforce meeting

Monday 17th March

Hosted by Westpac

Lunch with David Pitchford OBE, CEO of UrbanGrowth NSW

Thursday 27th March

Hosted by Mirvac

APRIL



Online Global Cities Dialogue with Greg Clark

Online Global Cities Dialogue with Greg Clark, Chairman of the OECD Development Agencies and Investment Strategies Forum

Friday 11th April

Hosted by the Museum of Contemporary Art and enabled by Cisco

Repowering the Powerhouse: lunch with Rose Hiscock, Director of the Powerhouse Museum

Friday 11th April

Hosted by the Powerhouse Museum

Lunch with Elmer Funke Kupper, CEO of ASX Limited

Wednesday 30th April

Hosted by Minter Ellison

Meeting of the Global Sydney HR Leaders Network

Monday 28th April

Hosted by Deloitte

MAY

Planning Taskforce Meeting

Tuesday 13th May

Hosted by Meriton



Go West: NSW Government's vision for Western Sydney with the Hon. Stuart Ayres, MP

Go West: NSW Government's vision for Western Sydney with the Hon. Stuart Ayres, MP

Thursday 15th May

Hosted by Deloitte Parramatta

Global Sydney HR Leaders Network meeting

Friday 16th May

Hosted by Deloitte

Liveability & Loveability Taskforce Meeting

Wednesday 21st May

Hosted by Darling Harbour Alliance

2014 Budget highlights: briefing with Chris Richardson, Deloitte Access Economics

Thursday 22nd May

Hosted by Deloitte

Lunch with the Hon. Malcolm Turnbull, MP, Minister for Communications

Friday 23rd May

Hosted by Clayton Utz



Lunch with the Hon. Malcolm Turnbull, MP, Minister for Communications

North West Rail Link briefing with Transport for NSW and UrbanGrowth NSW

Monday 26th May

Hosted by Lend Lease

Cities Alive: Rethinking Green Infrastructure, with Chris Luebke, Global Director, Foresight + Research + Innovation, Arup

Thursday 29th May

Hosted by Arup

JUNE

Update on CBD and South East Light Rail with Jeff Goodling, Sydney CBD Light Rail, Transport for NSW

Friday 20th June

Hosted by AECOM

Transport Taskforce Meeting

Friday 27th June

Hosted by AECOM

JULY



Youth Housing Summit Workshop

Youth Housing Summit Workshop with Sydney Alliance and Youth Action Network

Wednesday 2nd July

Global Sydney HR Leaders Network

Thursday 3rd July

Hosted by Deloitte



Online Global Cities Dialogue with Bruce Katz

Online Global Cities Dialogue with Bruce Katz, Brookings Institute

Wednesday 9th July

Hosted by the Powerhouse Museum

Sydney 2054: A Connected Polycentric City

Monday 14th July

Hosted by Arup

Planning Taskforce Meeting

Tuesday 15th July

Hosted by Hames Sharley

Early Evening Launch of Future Leaders Sounding Board with Minister Gladys Berejiklian, Minister for Transport

Thursday 17th July

Hosted by the Powerhouse Museum

Sponsored by PWC and UTS

Financial and Professional Services Taskforce Meeting

Tuesday 22nd July

Hosted by Clayton Utz

Future of Retail with John Batistich, Director Marketing at Westfield and Margie Osmond, CEO Australian National Retailers Association

Wednesday 23rd July

Hosted by Clayton Utz

The Future of Australia's Financial Services Industry with Mark Johnson, AO, Gresham Investment House

Thursday 24th July

Hosted by ANZ

Big Australia, Big Sydney: The Key Debate - Boardroom lunch with Senator Sam Dastyari

Tuesday 29th July

Hosted by Allens

Liveability & Loveability Taskforce Meeting

Wednesday 30th July

Hosted by Arup

Early Evening Briefing with Dave Smith, CEO of the NRL

Thursday 31st July

Hosted by Destination NSW

AUGUST**Lunch with James Robinson, Strategic Aviation Advisory at Arup**

Tuesday 5th August

Hosted by Arup

Global Talent Networking Evening

Thursday 7th August

Hosted by Sydney Living Museums

How do we Fund our Future? Boardroom lunch with John Daley, CEO Grattan Institute and Heather Ridout, Board member of the Reserve Bank of Australia

Thursday 14th August

Hosted by Plenary Group

Sydney 2054: A Compact City

Tuesday 19th August

Hosted by Arup

Sydney 2054: Powering the Future

Thursday 21st August

Hosted by Arup

Sydney 2054: The Future of Water

Monday 26th August

Hosted by Arup

SEPTEMBER**Transport Taskforce**

Tuesday 2nd September

Hosted by AECOM

Western Harbour Super Precinct

Monday 15th September

Hosted by The Star and sponsored by Lend Lease

Liveability & Loveability Taskforce meeting

Wednesday 17th September

Hosted by The Star

Beyond the Boom: Boardroom Lunch with Dr John Edwards, Nonresident Fellow at the Lowy Institute for International Policy

Thursday 18th September

Hosted by Minter Ellison

Sydney 2054: Interim Findings (Members)

Thursday 19th September

Hosted by AECOM

OCTOBER**Sydney 2054: Interim Findings (Future Leaders)**

Thursday 2nd October

Hosted by ACELG

Keeping Sydney Moving: Boardroom lunch with Howard Collins OBE, CEO of Sydney Trains

Thursday 2nd October

Hosted by Architectus

Werrington: on the Corridor of Success

Friday 3rd October

Hosted by University of Western Sydney

The Fintech Opportunity for Sydney: launch of the Financial Services Knowledge Hub with Deputy Premier The Hon. Andrew Stoner MP

Tuesday 7th October

Hosted by NSW Trade & Investment



An evening with the Lord Mayor Clover Moore and Rory Jeffes, Managing Director of the Sydney Symphony Orchestra

An evening with the Lord Mayor Clover Moore and the Managing Director of the Sydney Symphony Orchestra Rory Jeffes, sharing insights on mixing culture and business in China

Wednesday 29th October

Hosted by RedBridge Grant Samuel

NOVEMBER

Online Global Cities Dialogue with Isabel Dedring

Online Global Cities Dialogue with Isabel Dedring, Deputy Mayor of London, and Dr Tim Williams, in London

Tuesday 4th November

Hosted by the Museum of Contemporary Art and enabled by Cisco

Executive Committee

Chair

Lucy Hughes Turnbull AO, Turnbull & Partners

Lucy has been Chair of the Committee for Sydney since 2013.

Deputy Chair

Craig Pudig, Executive Director, Macquarie Group

Craig has been Deputy Chair of the Committee for Sydney since 2013 and is also the Chair of the Committee's Finance Sub-Committee.

Deputy Chair

Sally Loane, Director of Media & Public Affairs, Coca Cola Amatil

Sally has been Deputy Chair of the Committee for Sydney since 2013 and is also the Chair of the Committee's Liveability and Loveability Taskforce.

John Banks, Director, Talent2

Martin Blake, Chairman of KPMG NSW

Philip Davies, Director, Infrastructure Advisory Asia Pacific & Director, Sydney Region, AECOM

Philip is Chair of the Committee's Transport Taskforce.

Rhonda Hawkins, Deputy Vice-Chancellor (Corporate Strategy and Services), University of Western Sydney

Kate Jordan, Deputy Chief Executive Partner, Clayton Utz

Kate is the Chair of the Committee's Membership Sub-Committee.

Dan Labbad, Group Chief Operating Officer (Group COO) and Chief Executive Officer Europe, Middle East, Africa (EMEA) region, Lend Lease

Michael Miller, Chief Executive, APN News and Media

Max Moore-Wilton AC, Chairman, Sydney Airport Corporation

Michael Rose, Chief Executive Partner, Allens

Michael is the Chair of Committee for Sydney's Financial and Professional Services Taskforce.

Tony Stuart, Group Chief Executive, NRMA

Charlie Taylor, Director, McKinsey & Company

Brian Tyson, Managing Partner, Newgate Communications

Committee Members

With thanks to our Members - our greatest asset:

- Accor
- AECOM Australia Pty Ltd
- Allens Linklaters
- Amber Infrastructure
- AMP Capital
- ANZ Banking Group Limited
- ANZ Stadium
- APN News & Media
- Architectus
- Art Gallery of NSW
- Arup
- Australian Rugby Union (ARU)
- Australian Turf Club (ATC)
- BlueCHP
- Bouygues Construction Australia
- Bridge Housing
- Brookfield Office Properties
- BT Global Services
- Business Events Sydney
- Carnival Australia
- Cisco
- City of Sydney
- Clayton Utz
- Clean Up The World
- Compass Housing Services
- Crown Resorts
- Darling Harbour Alliance
- Deloitte
- Department of Planning and Infrastructure
- Destination NSW
- DEXUS Property Group
- Echo Entertainment
- Elton Consulting
- Evolve Housing
- Faculty of Architecture, Design and Planning at the University of Sydney
- Football Federation Australia
- Frost Design
- Hames Sharley
- Harbour City Ferries
- HASSELL
- HillPDA
- Huawei Technologies
- Imagination
- International Convention Centre Sydney
- Investa Property Group
- Ivany Investment Group
- KJA
- KPMG
- Leighton Contractors
- Lend Lease Development
- Link Housing

- Liverpool City Council
- Macquarie Group
- Macquarie Graduate School of Management
- MatthewsFolbigg Lawyers
- McKinsey & Company
- Meriton
- Merivale
- Minter Ellison
- Microsoft Australia
- Mirvac
- Museum of Contemporary Art
- National Rugby League Limited
- Newgate Communications
- News Corp Australia
- NRMA Motoring & Services Ltd
- Park Hyatt Sydney
- Parramatta City Council
- Payce Consolidated
- Penrith City Council
- Plenary Group
- Powerhouse Museum
- PricewaterhouseCoopers
- Qantas Airways Ltd.
- RedBridge Grant Samuel
- Sealink Travel Group
- Serco
- SGS Economics & Planning
- St George Community Housing
- Stockland
- Sydney Airport Corporation
- Sydney Festival
- Sydney Harbour Foreshore Authority
- Sydney Opera House
- Sydney Ports Corporation
- Sydney Swans
- Sydney Symphony Orchestra
- Sydney Theatre Company
- Sydney Water
- Sydney Writers' Festival
- TalentPartners
- Tardis Group (Rockpools)
- Thales
- Transdev
- Turnbull & Partners
- Uber
- University of Technology, Sydney (UTS)
- University of Western Sydney (UWS)
- UrbanGrowth NSW
- UTS: Australian Centre of Excellence for Local Government
- Virgin Australia
- Westfield Group
- Westpac
- WSROC



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